

# Haywood County Budget



Fiscal Year 2019/20



# Board Adopted Budget

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## HAYWOOD COUNTY, NORTH CAROLINA

### FISCAL YEAR 2019/20

#### Board of County Commissioners

**Kevin Ensley**, Board Chair  
**Brandon C. Rogers**, Board Vice-Chair  
**J.W. "Kirk" Kirkpatrick III**, Board Member  
**Tommy Long**, Board Member  
**Mark Pless**, Board Member

County Manager  
**Bryant Morehead**

Finance Director  
**Julie Davis**

Prepared by:  
**Will Scarbrough**  
Budget and Management Intern

# Board of County Commissioners

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**Kevin Ensley**  
Board Chair



**Brandon C. Rogers**  
Board Vice-Chair



**J.W. "Kirk" Kirkpatrick III**  
Board Member



**Tommy Long**  
Board Member



**Mark Pless**  
Board Member

# Table of Contents

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Manager’s Message .....	7	Transportation .....	57
Budget Highlights.....	19	Mass Transit .....	58
General Government .....	27	Economic and Physical Development.....	59
Governing Body.....	27	Development Services .....	60
Administration .....	29	Economic Development .....	61
Finance.....	30	Tourism Development.....	62
Human Resources .....	31	Community Development .....	63
Wellness Clinic .....	32	Special Employment Programs.....	64
Tax Collections .....	33	Cooperative Extension.....	65
Tax Assessments .....	34	Soil and Water Conservation .....	66
Land Records/GIS.....	35	Soil and Water Conservation – AG Tech.....	67
Legal.....	36	Health and Human Services .....	69
Elections.....	37	HHSA - Health .....	70
Register of Deeds .....	38	Mental Health.....	71
Central Services .....	39	HHSA – Social Services.....	72
Technology and Communications .....	40	Veterans Services .....	73
Central Garage .....	41	Youth Services .....	74
Facilities and Maintenance .....	42	Education .....	75
Public Safety .....	43	Public Schools – Operating .....	76
Sheriff’s Office.....	44	Public Schools – Capital .....	77
911 Communications Center .....	45	Community College – Operating .....	78
Sheriff – School Resource Officers .....	46	Community College – Capital .....	79
Public Safety Grants.....	47	Cultural and Recreational.....	81
Detention Center .....	48	Library.....	82
Court Facilities .....	49	Parks and Recreation.....	83
NC Forest Service .....	50	Debt Service, Transfers and Budgetary Accounts.....	85
Building Inspections .....	51	Non Departmental.....	86
Medical Examiner .....	52	Debt Service .....	87
Emergency Medical Services (EMS) .....	53	Transfers To/From Other Accounts.....	88
Rescue Squad .....	54	Contingency.....	89
Emergency Management.....	55	Other Budgeted Funds .....	91
Animal Services .....	56		

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# **Manager's Message**



Board of Commissioners

L. Kevin Ensley, Chairman  
Brandon C. Rogers, Vice Chairman  
J.W. "Kirk" Kirkpatrick III  
Tommy Long  
Mark Pless



County Manager  
Bryant Morehead

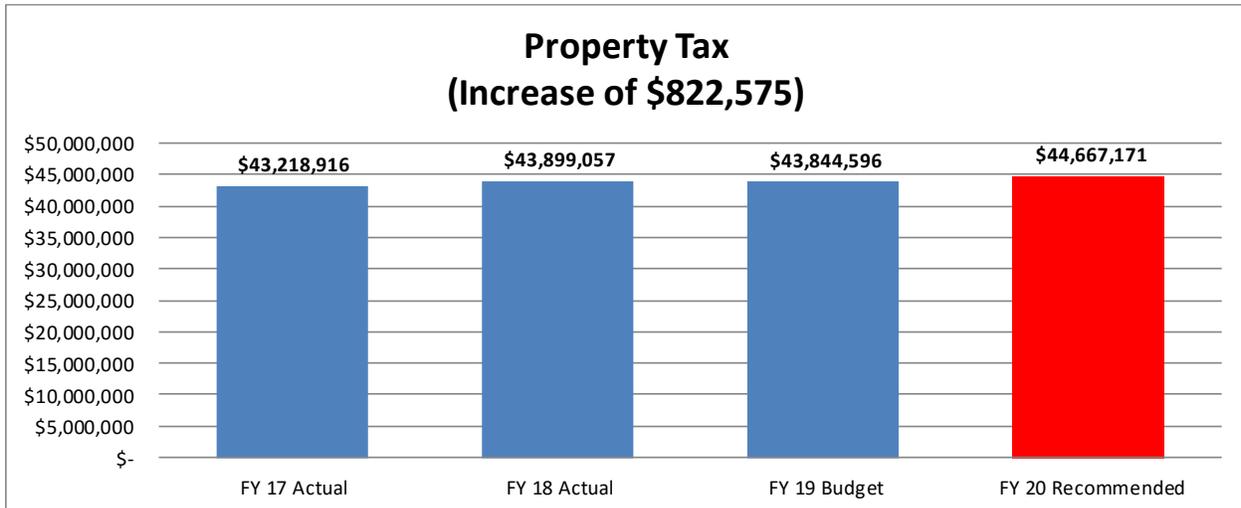
County Attorney  
Frank Queen

Honorable Chairman Ensley and Members of the Board of County Commissioners:

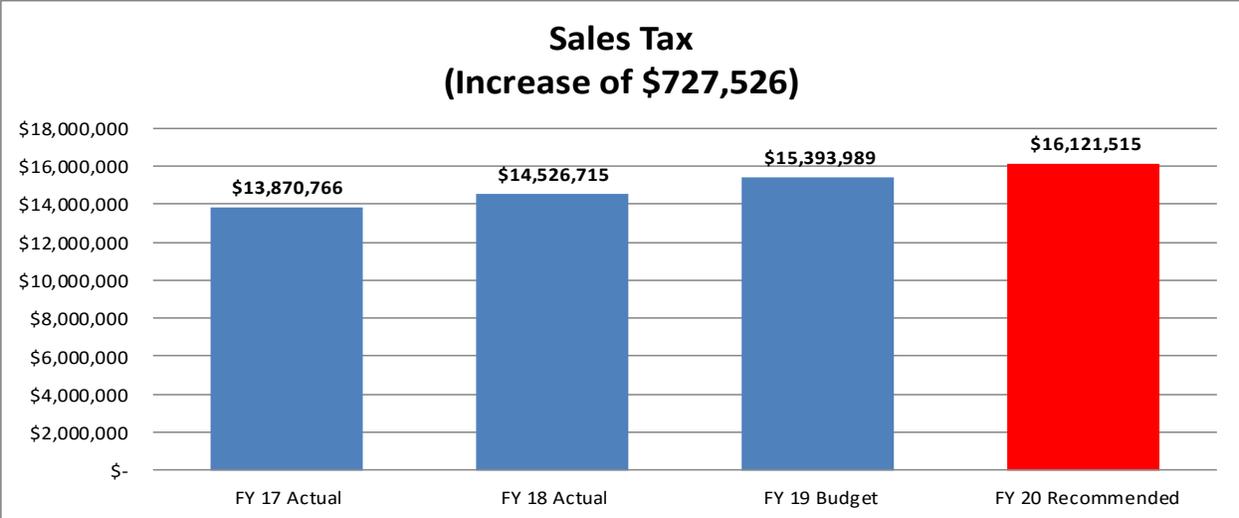
In accordance with the General Statutes of North Carolina, I am pleased to submit for your consideration the Manager Recommended Fiscal Year 2020 Budget. The budget is balanced and prepared under the guidelines of the North Carolina Local Government Budget & Fiscal Control Act and incorporates the priorities and policy direction communicated by the Board of County Commissioners.

Revenues

The budget includes an increase in General Fund revenues of \$3,014,008 or 3.73% and preserves the current tax rate of 58.5 cents per \$100 of assessed value. Real, personal, and utility taxes are expected to generate an additional \$350,821, while motor vehicle taxes generate an additional \$471,754.



Sales Tax continues to perform quite well. As a result, an additional \$727,526 or 4.73% is budgeted, which equates to an increase of 4.73%.

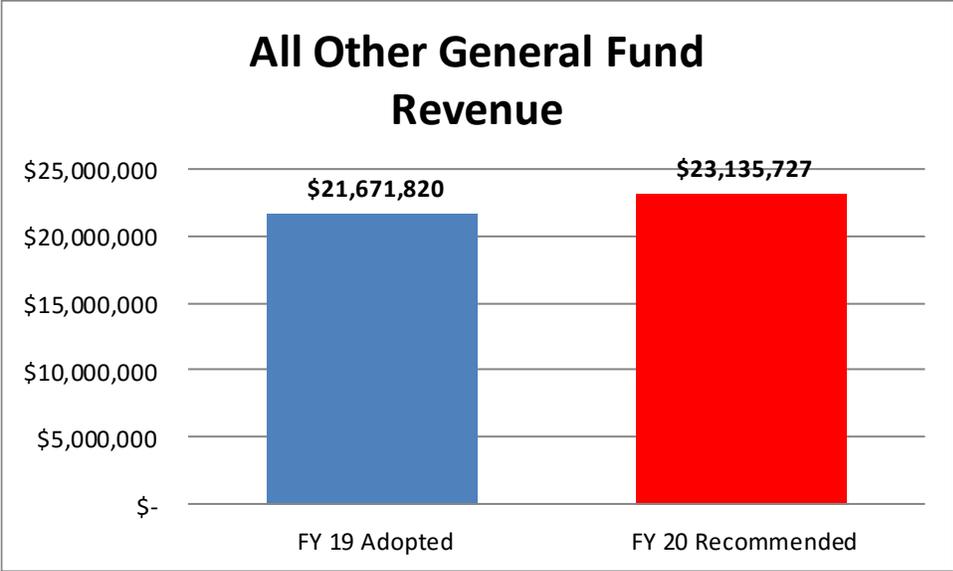


Property and Sales Tax represent 72.43% of all General Fund revenues and collectively total \$60,788,686 for FY 2020.

The remaining revenues total just over \$23 million, which is an increase of \$1,463,907.

The largest increase is related to a new revenue source associated with the Emergency Medical Services Department starting a convalescent transportation program. It is estimated that the program will generate \$718,000 of revenue during FY 2020. Through a renegotiation of EMS billing service fees and a partnership with the hospital to implement a health data exchange program, an additional \$495,000 in EMS revenue will be generated.

As interest rates rise, earnings from investments made on the County’s behalf and interest received from deposit accounts is projected to generate an additional \$290,000 next year.

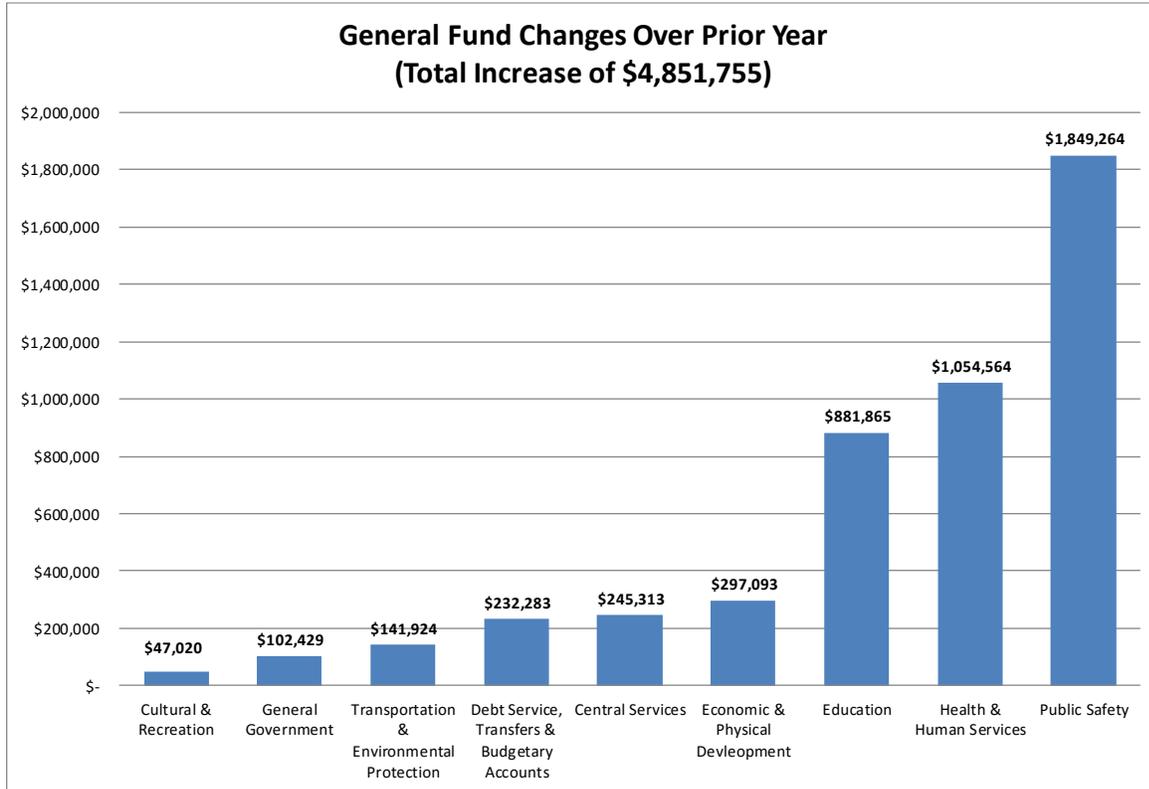


Recently, a non-profit group who was instrumental in helping build the new Animal Services facility has said they will contribute \$200,000 towards the debt payments for the new building.

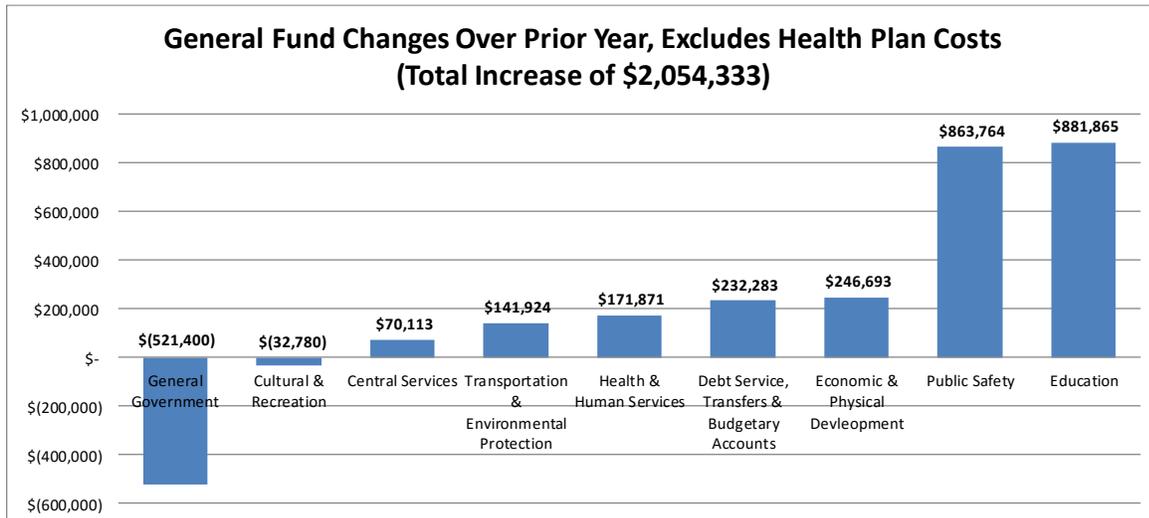
Not all revenues are expected to increase in the upcoming year. Funds received from the State and Federal government are decreasing in some areas, such as, Foster Care, Medicaid Transportation and the Health Department. The net change in State and Federal funds for next year is a decrease of \$305,285.

**Expenditures**

Overall, General Fund expenditures are proposed to increase by \$4,851,755 which represents an increase of 5.87%. The three largest increases are in Public Safety, with an increase of \$1,849,264, Health and Human Services with a proposed increase of just over \$1.05 million, while Education funding is slated to increase \$881,865.



If the cost of the health plan is excluded, the General Fund budget looks quite differently. When controlling for the health plan, the increase in the General Fund budget increases by \$2,054,333. The three largest increases then become Education by \$881,865, Public Safety at \$863,764, and Economic and Physical Development at \$246,693. This shows the magnitude of the cost increases of the health plan for FY 2020. The General Fund expenditures are increasing by \$4.8 million, and 58% of the increase is associated with the health plan.



Salaries & Benefits

The budget provides for a 2% Cost of Living Adjustment (COLA) for all employees on the first full pay period in July. A 2% COLA is commensurate with the last twelve-month consumer price index.

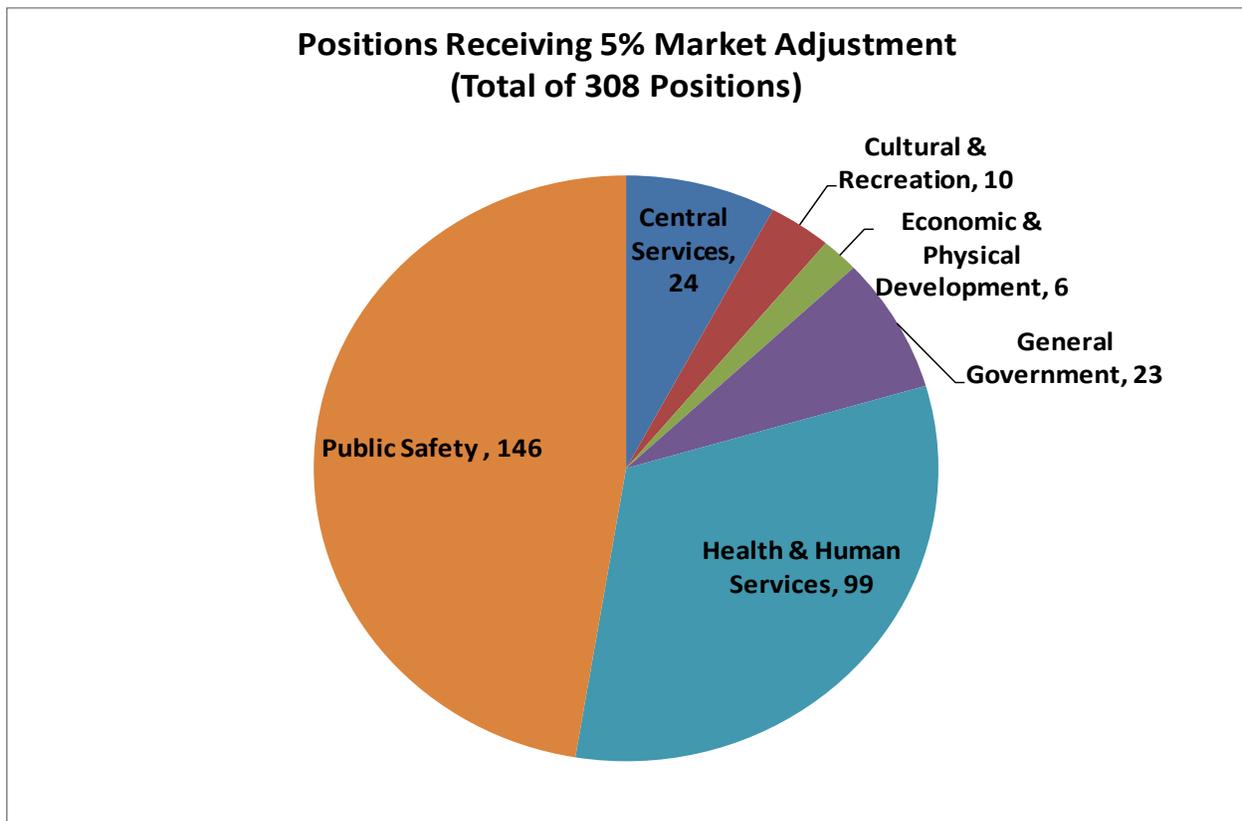
At the annual work session, a great deal of time was spent discussing employee morale, turnover and recruitment. As the FY 2020 budget was being framed, several scenarios to reduce turnover and make strides in attracting a top-notch workforce to serve our citizens were discussed.

During the first full pay period in January of 2020, market adjustments will become effective. The market adjustments presented in this budget are tiered by base pay. The intent of the tiered approach is to make sure the employees that need the market adjustment most have the greatest benefit.

Those positions making under a base pay of \$40,000 receive a 5% market adjustment, those positions making a base pay above \$40,000, but less than \$60,000, receive a 3% market adjustment, and those positions making a base pay over \$60,000 will receive a 1.5% market adjustment.

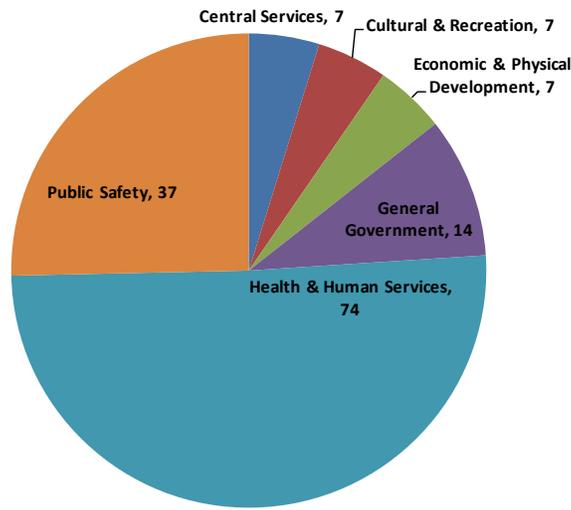
This past budget year, \$1,147,286 was budgeted for salary increases for employees. Increases included a 1% COLA, 2% merit and an increase of 1% in the County’s contribution for 401K.

The recommended budget includes \$1,252,458 for market adjustments. This amounts to an increase of \$105,172 over FY 2019. The expectation is this approach will help decrease turnover and help recruitment efforts.



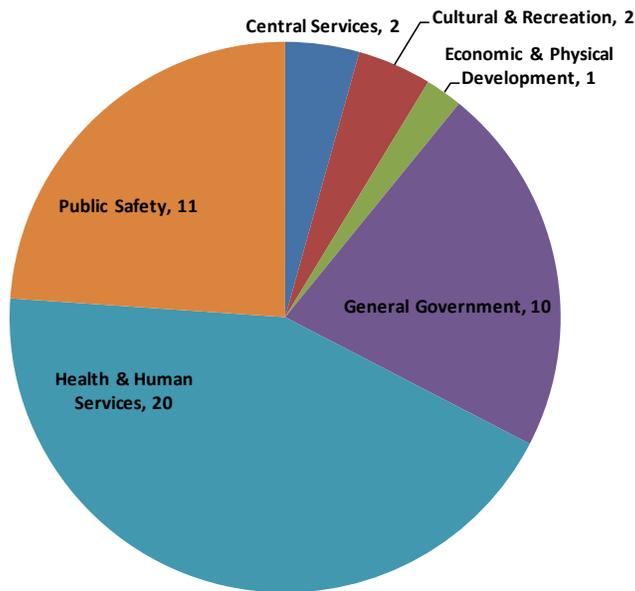
A total of 308 positions, or 62% of all positions in the County, make under \$40,000 a year. Of these 101 positions, base pay is under \$30,000. Employees in Public Safety and Health & Human Services represent about 80% of all of the positions receiving the 5% adjustment.

**Positions Receiving 3% Market Adjustment  
(Total of 146 Positions)**



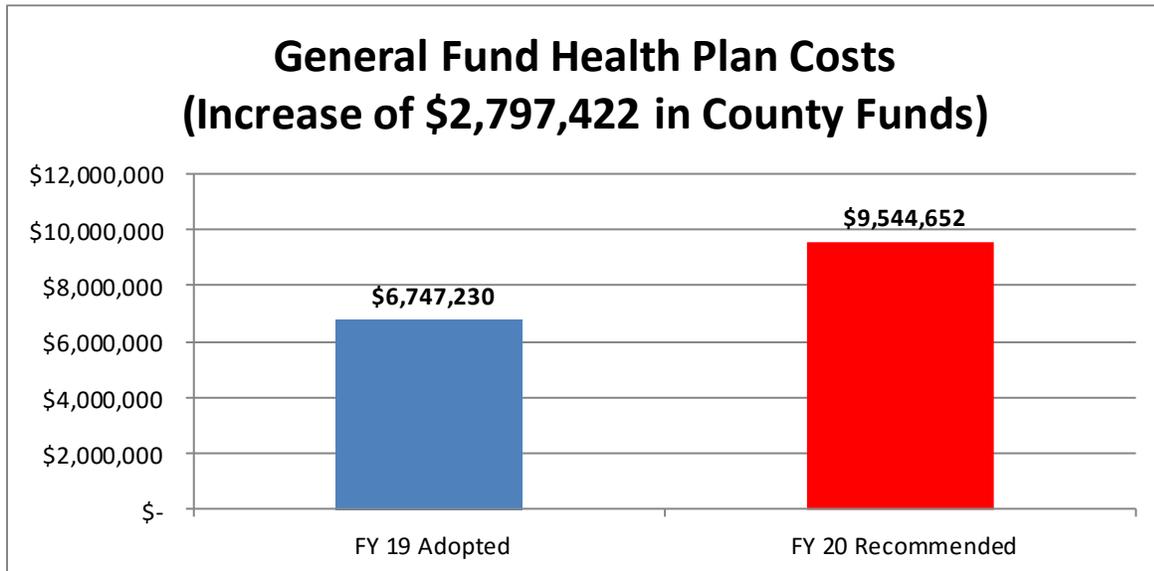
One hundred forty-six positions, or 29% of the employees, will receive a 3% market adjustment. Seventy-six percent of positions are in Public Safety and Health and Human Services. One hundred two of these positions have a base salary under \$50,000.

**Positions Receiving 1.5% Market Adjustment  
(Total of 46 Positions)**



Employees making above \$60,000 receive a 1.5% market adjustment. The data shows these 46 positions are closer to market with less turnover. Sixty-seven percent of the increases are employees in Public Safety and Health and Human Services.

This plan suspends merit increases for FY 2020. However, supervisors will continue to do evaluations. This budget includes \$50,000 to start a classification and pay plan study. This study will look to peer counties and internally at our own classifications. The last classification study was more than a decade ago.



The health plan funding for current employees and retirees has performed poorly over the last few years. The health plan was close to \$1.0 million out of balance in FY 2018 and \$1.3 million in FY 2019. The employer contribution has been raised in reaction to this trend, but claims continue to increase. The increase of \$2,797,422 is staggering and is essential that we take action during the upcoming year. The plan has performed so poorly over the last two years any and all options must be considered.

In July of 2019, the health plan will be bid to make sure that the best solution for the County is in place. During the next few months, many difficult decisions will be brought to the Board of Commissioners. Consideration of some changes may be needed such as eliminating retiree benefits for those employed after 12/31/19, limiting the health plan available for new hires, and most importantly, developing wellness initiatives. Wellness initiatives can not only make our employees healthier which in turn improves their quality of life, it will also lower medical claims.

This budget includes several new positions in key service areas:

### New Positions Recommended

Department	Job Title
Wellness Clinic	Half Time CMA
IT	Software Support Specialist
Sheriff	Patrol Lieutenant Evidence Room Goes to Full Time from 75% Time
Detention	Detention Sargeant
Environmental Health	Env. Health Specialist
DSS	Income Maintenance Caseworker II Income Maintenance Caseworker II Social Worker III
Cooperative Extension	FCS Agent to Full-Time in Haywood County
Animal Services	4 PT Shelter Positions
EMS	6 FT Convalescent Transport Positions

Included in the budget is a halftime Certified Medical Assistant (CMA) to work at the employee Wellness Clinic. The Wellness Clinic saw almost 2,400 patients (employee and their families) in 2018, an average cost of \$106.41 per visit. Comparatively, an urgent care visit is almost \$320, an ER visit is almost \$1,572 and a primary care visit averages approximately \$142. The addition of the CMA position will allow the Wellness Clinic to see more patients, which can save the County funds on outside medical claims.

A Software Support Specialist is recommended for the Information Technology Office, as currently only one such position exists with no backup staff in place. The dependency on software to do our jobs is only increasing; this position insures that the support is available to employees.

Included in the proposed budget is a Patrol Lieutenant for the Sheriff's Office. Currently in the evening hours, a commissioned officer is not scheduled; this position will serve as command staff supervision in the evening. Additionally, the property and evidence manager is a .75 FTE. With over 700 cases last year and an increasing workload, a full time position is warranted. The last position recommended for the Sheriff's Office is a sergeant position for the Detention Center, currently three of the four squads in the Detention Center are managed by a sergeant. Adding this position provides sergeant level supervision to all four squads.

This budget includes an additional Environmental Health Specialist who will focus on well and septic permits as well as restaurant inspections. The State requires the County to inspect all restaurants annually. As the County continues to grow, annual inspections are becoming harder to achieve. This position insures compliance with State regulations.

At the Social Services Division of HHSA, this budget includes three positions. Two Income Maintenance Caseworker II positions in the area of benefit eligibility and a Social Worker III position assigned to Adult Protective Services (APS). APS calls have increased to levels previously unseen. It is hoped that this position will lower caseloads back to manageable levels.

Over the last few years at Cooperative Extension, a FCS Agent has been shared with Macon County. This budget includes bringing the position full time to Haywood County which will allow for more educational classes. The State has agreed to increase funding as well, so the full cost of the position is not the responsibility of the County.

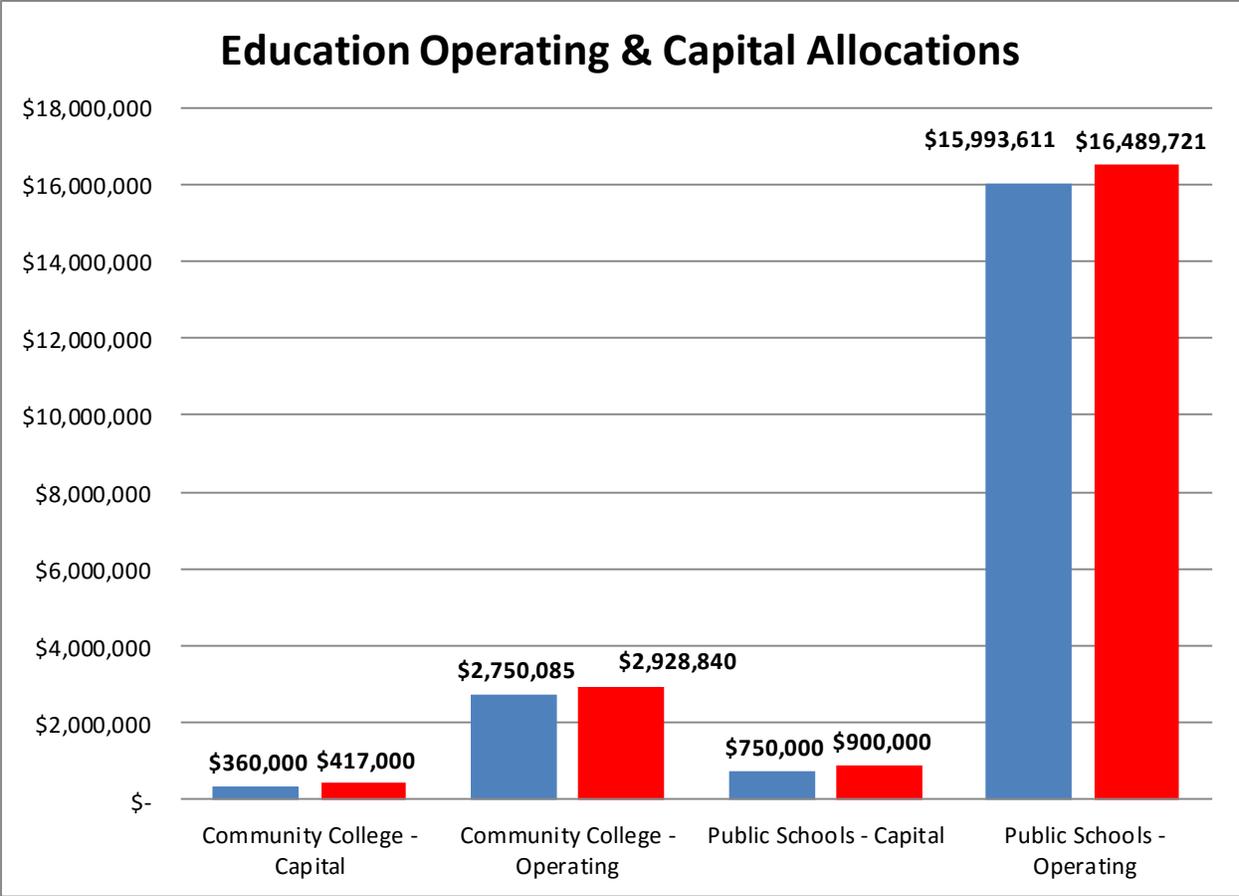
This budget includes funding for four additional part-time shelter positions at Animal Services. Currently field officers spend several hours a day working inside the shelter cleaning pens. Adding these positions allows the field officers to provide more timely response to calls from the public.

In an effort to expand service delivery yet to contain costs these positions will not be hired until after January 1, 2020.

At the May 6<sup>th</sup>, 2019 Board meeting, the Board of Commissioners approved hiring six additional positions for EMS to staff convalescent transportation. This budget includes funds to cover a full year of salary and benefits. These positions will be eligible for the COLA and market adjustment previously discussed.

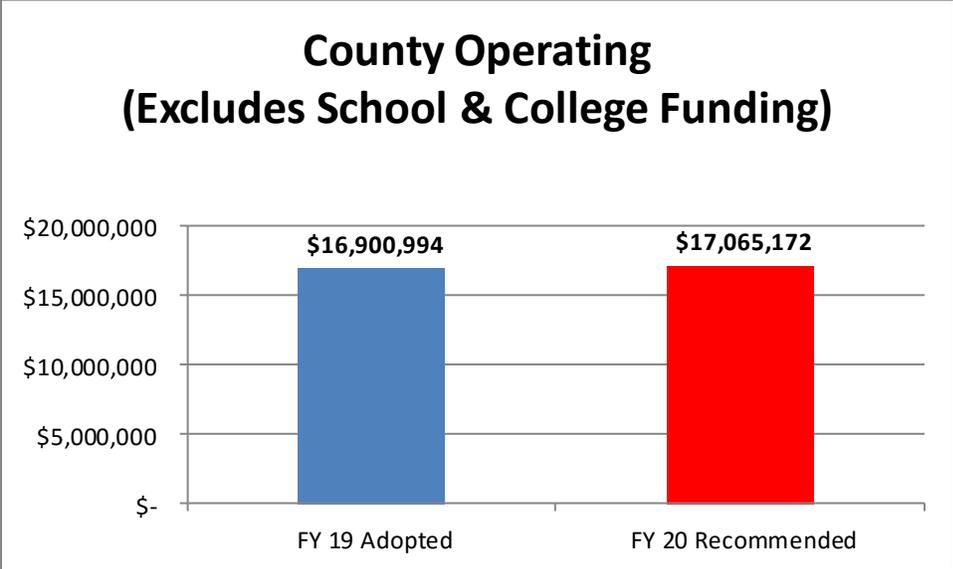
### Education

Overall Education funding is increasing by \$881,865. The Haywood County School's operating budget is proposed to increase \$496,110. Their capital allocation will increase by \$150,000. Haywood Community College operating funds are recommended to increase \$178,755 and capital funds by \$57,000.



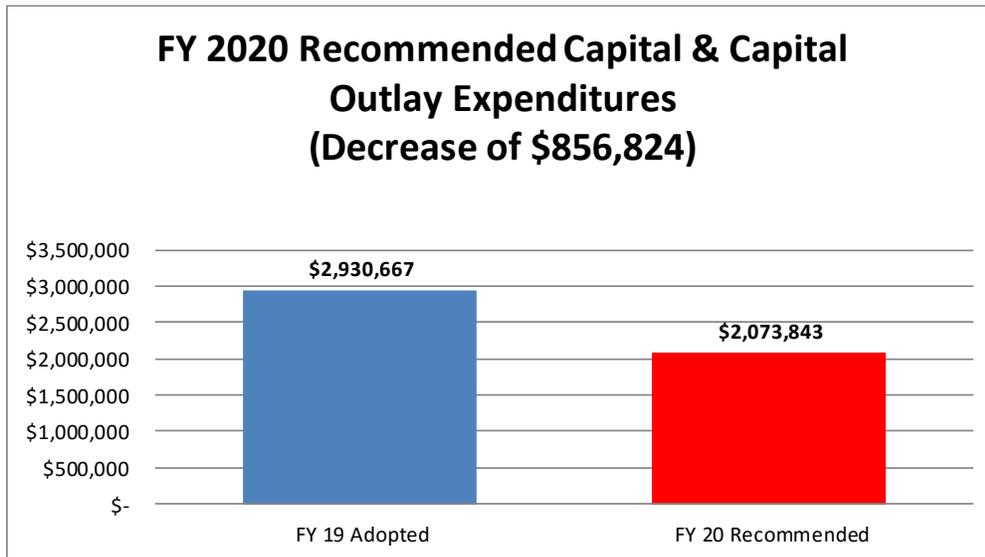
County Operating

When controlling for Education funding, County operating funds overall are increasing by \$164,178 or .97%. The budget includes \$207,000 for the 2021 revaluation. The Tourism Development Authority (TDA) is proposed to increase by \$187,812, although the increase is offset by additional revenue. Some departments have a decrease in operating funds next year; Social Services a decrease of \$319,996, Elections a decrease of \$116,500, EMS a decrease of \$62,938 and IT a decrease of \$51,776.



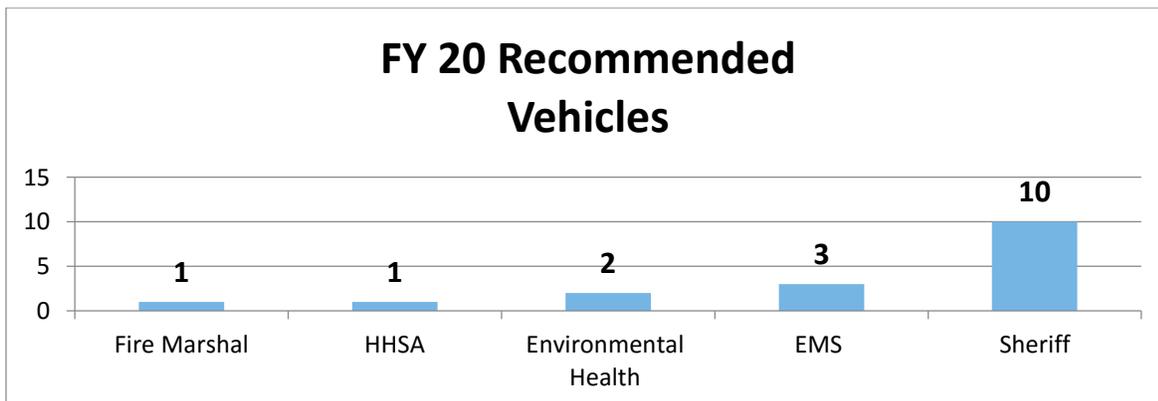
Capital

In summary, capital funding for FY 2020 is recommended to decrease by \$856,824 as compared to FY 2019. The purchase of new voting equipment at a cost of \$800,000 was planned during FY 2018 and again in FY 2019, but because of the lack of certified equipment at the State level, new machines were not purchased. It is not expected that a new voting equipment system will be certified by the State during FY 2020. If the State does approve equipment, the Elections Director may request an appropriation of fund balance from the Board to cover the cost of new equipment.



This budget includes \$165,000 for a Detention Center body scanner for detection of possible prohibited items being smuggled into the jail. The total cost is \$190,000, but the Sheriff is using other funds to offset the full cost. One hundred fifty-one thousand is budgeted to improve the parking lot at HHSA. This project has been delayed, and the cost estimates increase yearly. Many County facilities need maintenance and upkeep, therefore \$263,100 is budgeted for projects such as roofing and lighting improvements. Within the IT budget, \$242,062 is budgeted for equipment replacement throughout the county. Much of the equipment is at the end of its useful life or is no longer supported by the vendor. Lastly, \$161,975 is included for debt payments to install a radio tower and purchase equipment that will greatly improve Law Enforcement, Fire and EMS radio communications throughout the county. The total cost of this project is estimated to be \$1,300,000, therefore financing is recommended. This is an important need that has gone unmet for many years and needs to be addressed.

The proposed budget also includes funds for the replacement of vehicles. In FY 2020, a purchase of 17 vehicles is recommended, ten for the Sheriff's Office and two ambulances for EMS, one being a chassis remount. One of the new ambulances is for the convalescent transportation program previously mentioned. Environmental Health will receive two vehicles, and HHSA will share a vehicle between the Health and Social Services Divisions. The Fire Marshal will receive a replacement truck.



The proposed General Fund budget totals \$87,551,660, which is an increase over the FY 2019 budget of \$4,851,755, but is \$1,880,502 less than requested. Many of the requests are worthwhile, but the cost of the health plan to a large degree has dictated what is feasible in FY 2020. In order to balance the proposed budget, an appropriation of Fund Balance totaling \$3,627,247 is required. This is \$1,837,747 more than was used to balance the FY 2019 budget. Although appropriating Fund Balance for recurring costs should be avoided in order to stay fiscally sustainable, Haywood County is in sound financial shape. It is hoped that changes can be made to the health plan to reduce the impact on Fund Balance by the end of Fiscal Year 2020.

#### Other Funds

In addition to the General Fund, the County manages several additional funds. Two Internal Service Funds, one for the health plan already discussed and a Worker's Compensation Fund. The Worker's Compensation Fund budgets a total of \$425,000, which is a decrease of \$125,000 compared to FY 2019. The Law Enforcement Officer Separation Fund is budgeted at \$65,000, which remains unchanged from FY 2019.

An Emergency 911 Fund is also budgeted; this fund totals \$434,142 for FY 2020, an increase of \$3,178 from FY 2019. The largest fund outside of the General Fund is the Solid Waste Fund which totals \$6,412,958, for an increase of \$45,958 from FY 2019.

The Road District Fund totals \$347,882, an increase of \$115,408. The only district requesting an increase is Norman Road, requesting a rate increase from .150 to .200. The Fire District Fund totals \$4,237,991, an increase of \$171,405 with none of the fire districts requesting an increase in their tax rate. Lastly, the Junaluska Sanitary District remains unchanged at \$235,000.

#### Next Steps

The Commission may wish to schedule budget work sessions between now and June 3, 2019 to review all facets of this budget. The Haywood County Board of County Commissioners has scheduled the public hearing on the FY 2020 budget on Thursday, May 23, 2019 at 5:30 in the Historic Courtroom of the Haywood County Historic Courthouse. In addition, the Haywood County Board of County Commissioners will hold its regularly scheduled meeting on June 3, 2019, at 9:00 am in the Haywood County Historic Courthouse, where the Board will consider adoption of the 2020 budget. A copy of the proposed FY 2019-20 County Budget is available for public inspection in the Office of the Clerk to the Board and the Finance Office, both of which are located in the Haywood County Historic Courthouse, 215 North Main Street, Waynesville, NC, the Main Library located at 678 South Haywood Street, Waynesville, NC and on the Haywood County website, [www.haywoodcountync.gov](http://www.haywoodcountync.gov).

Public comment is greatly appreciated.

Respectfully submitted,

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County Manager

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# **Budget Highlights**



## Revenues

Haywood County has multiple revenue streams and are as follows:

### Ad Valorem Property Tax

Collections of the current year and prior year tax levies, including NC DOR Motor Vehicle & Tag, interest on delinquent taxes, and late listing penalties.

### Local Option Sales Tax

Collections of the one-percent local option sales tax (Article 39), the two one-half of one-percent local option sales taxes (Article 40, 42), the one-quarter of one-percent local option sales tax (Article 46) and the state 524 distribution of sales tax.

### Other Taxes and Licenses

Collections of real property excise taxes, telecommunications/video tax, occupancy tax and other taxes.

### Restricted Intergovernmental Funds

Federal, state, and local government payments for general government, public safety, mass transit, animal control, economic & physical development, health family services, social services, home and community care block grant & meals on wheels, other human services, public school's capital, cultural and recreational, and ABC distributions.

### Permits & Fees

Building permits, inspection and plan review fees, concealed weapon and permit fees.

### Sales and Services

Jail fees, rents, ambulance charges, library service revenues, other cultural and recreational service revenues, client and third party payments for health, mental health and social services.

### Investment Earnings

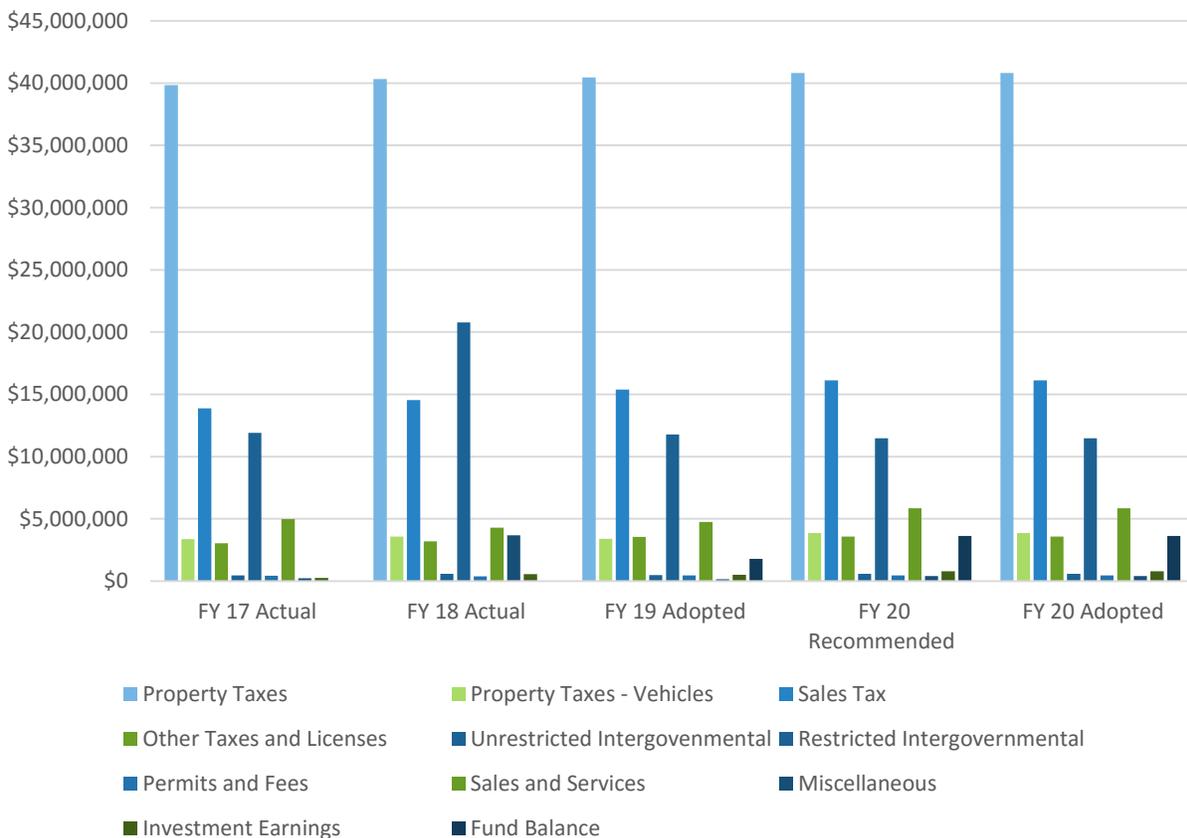
NC Cash Management Trust, bank deposits, and short-term interest bearing accounts.

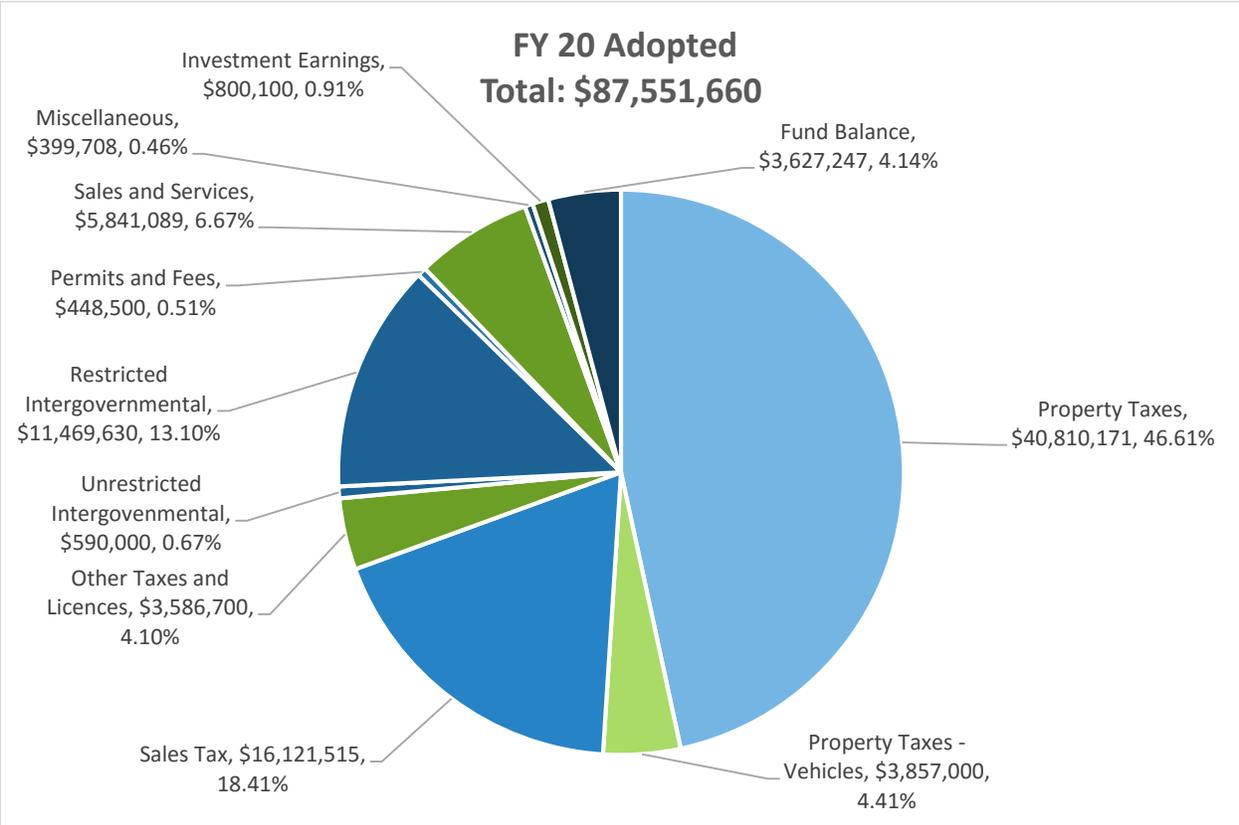
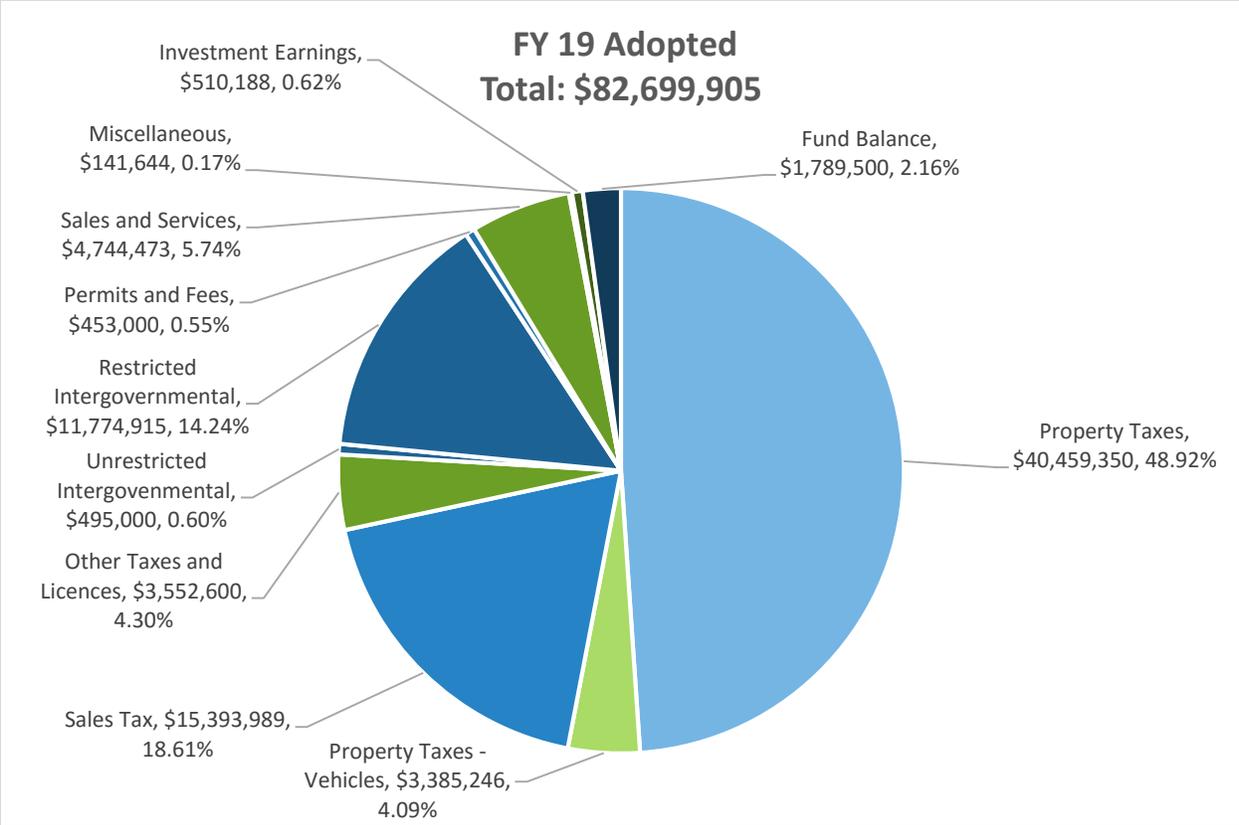
### Miscellaneous

Private contributions and donations, sales tax refunds, and other misc. revenues.

### Other Finance Sources

Proceeds of sale of bonds and notes, proceeds of lease-purchase agreements, proceeds of sales of capital assets, and fund balance appropriations.





## Revenue Summary

Department Description	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
10-Property Taxes	\$39,841,896	\$40,332,904	\$40,459,350	\$40,810,171	\$40,810,171	\$350,821	0.87%
12-Property Taxes - Vehicles	\$3,377,020	\$3,566,153	\$3,385,246	\$3,857,000	\$3,857,000	\$471,754	13.94%
20-Sales Tax	\$13,870,766	\$14,526,715	\$15,393,989	\$16,121,515	\$16,121,515	\$727,526	4.73%
30-Other Taxes & Licenses	\$3,040,382	\$3,192,922	\$3,552,600	\$3,586,700	\$3,586,700	\$34,100	0.96%
40-Beer & Wine Tax	\$78,111	\$193,007	\$180,000	\$195,000	\$195,000	\$15,000	8.33%
40-PILT	\$379,559	\$388,105	\$315,000	\$395,000	\$395,000	\$80,000	25.40%
50-Restricted Intergovernmental	\$11,902,005	\$20,768,709	\$11,774,915	\$11,469,630	\$11,469,630	-\$305,285	-2.59%
60-Permits & Fees	\$423,073	\$391,312	\$453,000	\$448,500	\$448,500	-\$4,500	-0.99%
70-Sales & Services	\$4,976,514	\$4,293,310	\$4,744,473	\$5,841,089	\$5,841,089	\$1,096,616	23.11%
90-Investment Earnings	\$257,723	\$558,089	\$510,188	\$800,100	\$800,100	\$289,912	56.82%
100-Miscellaneous	\$223,593	\$315,300	\$139,144	\$397,208	\$397,208	\$258,064	185.47%
110-Fund Balance	\$0	\$0	\$1,789,500	\$3,627,247	\$3,627,247	\$1,837,747	102.70%
110-Other Financing Sources	\$15,544	\$3,360,197	\$2,500	\$2,500	\$2,500	\$0	0.00%
<b>Sub Total Revenue</b>	<b>\$78,386,186</b>	<b>\$91,886,724</b>	<b>\$80,910,405</b>	<b>\$87,551,660</b>	<b>\$87,551,660</b>	<b>\$3,014,008</b>	<b>3.73%</b>

## Expenditures

The following is the breakdown of expenditures by each function:

### General Government

Expenditures for the governing body, administration, elections, finance, tax collections and revenue, legal services, wellness clinic, and register of deeds.

### Central Services

Expenditures for construction and maintenance of public buildings not related to other functions, central garage, and technological systems.

### Economic and Physical Development

Expenditures for planning and development services, economic development, tourism development, community development, extension services, and soil and water conservation.

### Health and Human Services

Expenditures for public health, mental health, and social services programs, veteran services officers, County's share of AFDC payments, Special assistance to Adults, county's share paid to a multi-county health district.

### Public Safety

Expenditures for the sheriff's department, jails, emergency communications, court facilities, building and fire inspections, emergency service activities including rescue and ambulance services, animal services, and medical examiners.

### Transportation and Environmental Protection

Expenditures for mass transit service.

### Education

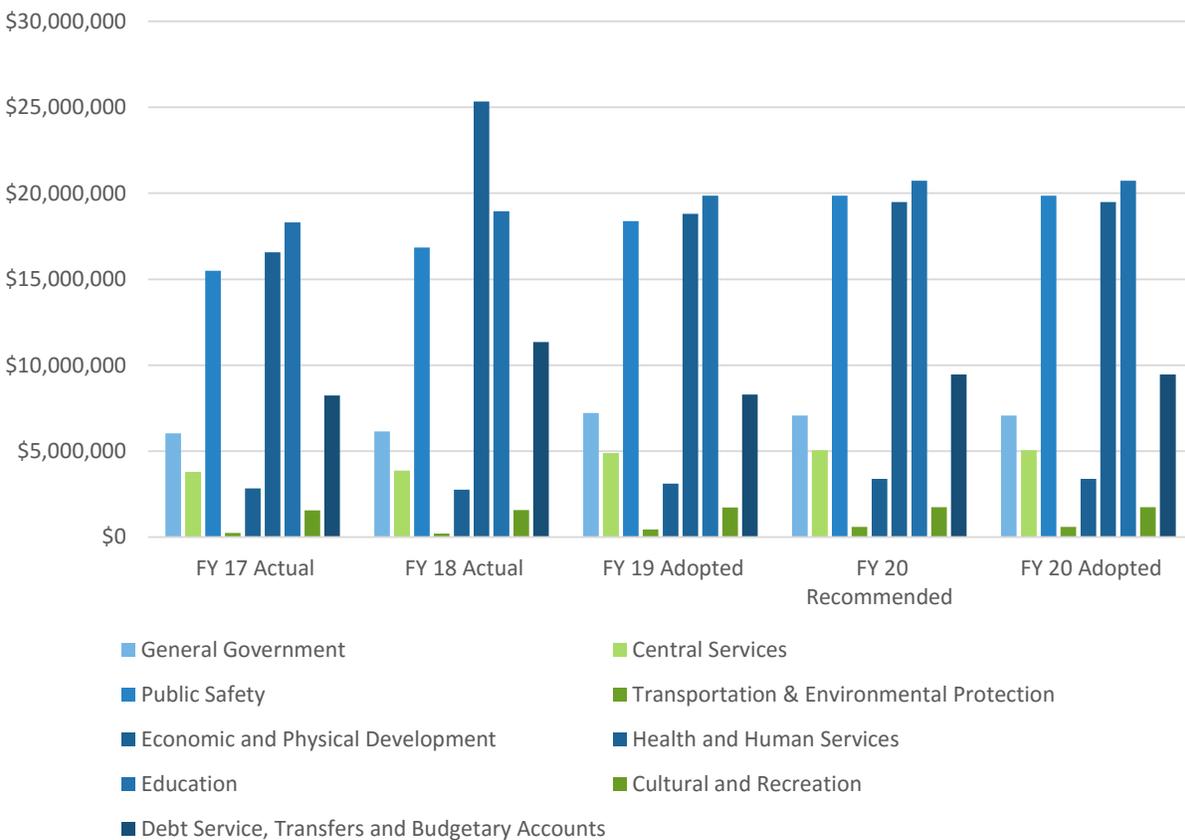
Appropriations to school administrative units and to community college systems for current operations and capital outlay.

### Cultural and Recreational

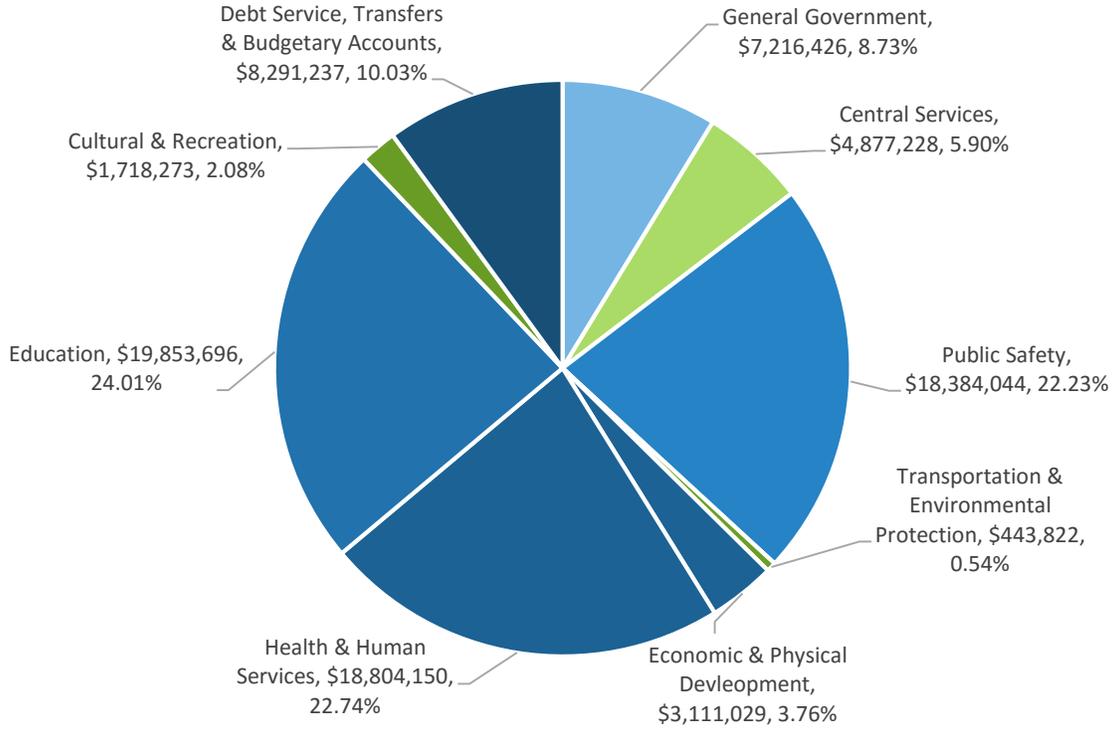
Expenditures for public library and recreation.

### Transfers and Budgetary Accounts

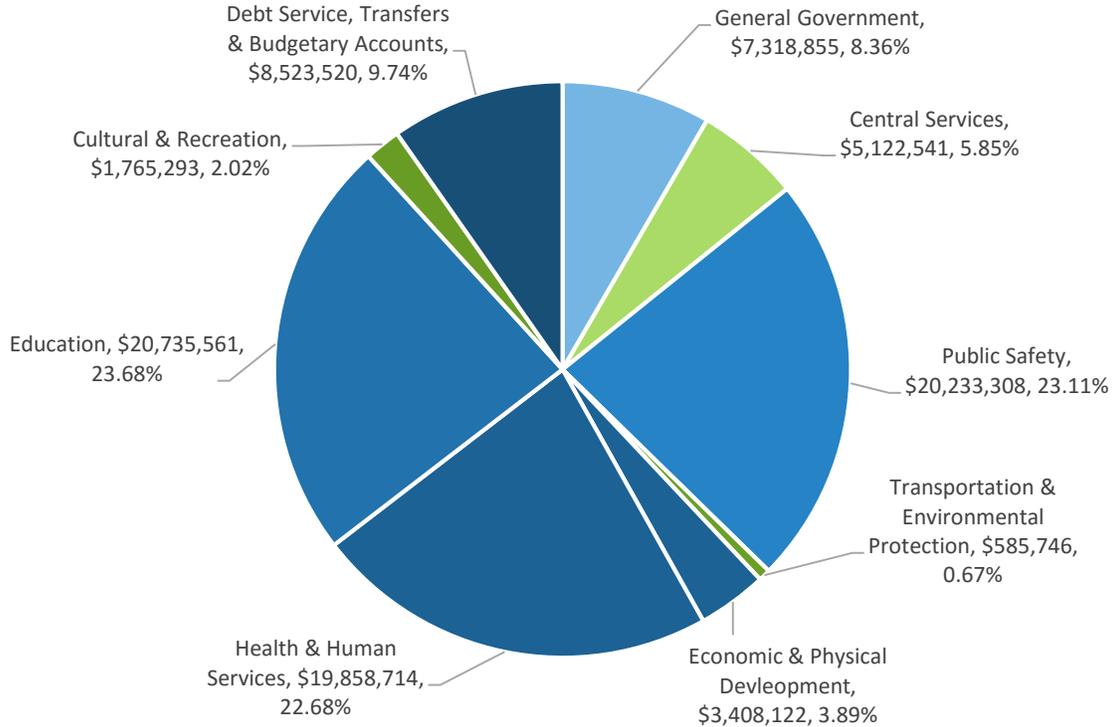
Expenditures for principal, interest and fees paid or accrued on debt, transfers to other funds, unallocated fringe benefits and contingency.



**FY 19 Adopted  
Total: 82,699,905**



**FY 20 Adopted  
Total: 87,551,660**



## Expenditure Summary

Department Description	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
4110-Governing Body	\$586,365	\$643,219	\$386,359	\$429,531	\$429,531	\$43,172	11.17%
4120-Administration	\$449,778	\$407,337	\$437,368	\$551,200	\$551,200	\$113,832	26.03%
4130-Finance	\$627,931	\$624,682	\$645,056	\$700,732	\$700,732	\$55,676	8.63%
4135-Human Resources	\$777,436	\$913,377	\$881,679	\$1,383,048	\$1,383,048	\$501,369	56.87%
4137-Wellness Clinic	\$218,734	\$226,248	\$249,791	\$276,005	\$276,005	\$26,214	10.49%
4140-Tax Collections	\$489,851	\$506,471	\$546,296	\$574,175	\$574,175	\$27,879	5.10%
4141-Tax Assessments	\$651,059	\$983,900	\$1,036,130	\$1,195,152	\$1,195,152	\$159,022	15.35%
4142-Land Records/GIS	\$248,106	\$324,225	\$368,661	\$413,566	\$413,566	\$44,905	12.18%
4145-Revaluation	\$388,399	\$0	\$0	\$0	\$0	\$0	0.00%
4150-Legal	\$302,805	\$232,320	\$225,562	\$188,258	\$188,258	(\$37,304)	-16.54%
4170-Elections	\$453,369	\$411,684	\$1,460,878	\$621,404	\$621,404	(\$839,474)	-57.46%
4180-Register of Deeds	\$840,076	\$863,832	\$978,646	\$985,784	\$985,784	\$7,138	0.73%
4200-Technology Services	\$1,262,390	\$1,361,329	\$1,698,331	\$1,738,127	\$1,738,127	\$39,796	2.34%
4250-Garage	\$219,604	\$164,493	\$236,496	\$204,728	\$204,728	(\$31,768)	-13.43%
4260-Facilities & Maintenance	\$2,304,012	\$2,338,310	\$2,942,401	\$3,179,686	\$3,179,686	\$237,285	8.06%
4310-Sheriff	\$5,091,159	\$5,571,440	\$5,709,339	\$6,322,042	\$6,322,042	\$612,703	10.73%
4311-911 Communications Center	\$965,484	\$1,118,687	\$1,189,026	\$1,307,956	\$1,307,956	\$118,930	10.00%
4315-Sheriff- SRO Officers	\$301,771	\$334,091	\$331,959	\$356,899	\$356,899	\$24,940	7.51%
4320-Sheriff - Detention Center	\$2,890,594	\$3,276,561	\$3,461,209	\$3,823,582	\$3,823,582	\$362,373	10.47%
4330-Court Facilities	\$98,446	\$75,670	\$100,950	\$91,050	\$91,050	(\$9,900)	-9.81%
4341-NC Forest Service	\$102,622	\$80,051	\$113,000	\$95,000	\$95,000	(\$18,000)	-15.93%
4350-Building Inspections	\$397,088	\$424,425	\$526,050	\$571,734	\$571,734	\$45,684	8.68%
4360-Medical Examiner	\$117,720	\$100,780	\$125,000	\$125,000	\$125,000	\$0	0.00%
4370-Emergency Medical Services	\$4,760,850	\$5,212,707	\$5,629,323	\$6,282,853	\$6,282,853	\$653,530	11.61%
4371-Rescue Squad	\$27,600	\$30,000	\$28,000	\$30,000	\$30,000	\$2,000	7.14%
4375-Emergency Management	\$173,295	\$0	\$316,587	\$350,503	\$350,503	\$33,916	10.71%
4380-Animal Services	\$567,409	\$622,835	\$853,601	\$876,689	\$876,689	\$23,088	2.70%
4520-Mass Transit	\$234,749	\$198,385	\$443,822	\$585,746	\$585,746	\$141,924	31.98%
4910-Development Services	\$350,070	\$410,922	\$460,509	\$520,593	\$520,593	\$60,084	13.05%

Department Description	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
4920-Economic Development	\$426,397	\$225,759	\$327,345	\$338,976	\$338,976	\$11,631	3.55%
4923-Tourism Development	\$1,426,397	\$1,544,655	\$1,635,568	\$1,823,380	\$1,823,380	\$187,812	11.48%
4930-Community Development	\$17,500	\$17,500	\$17,500	\$21,000	\$21,000	\$3,500	20.00%
4940-Special Employment Programs	\$0	\$0	\$10,000	\$10,000	\$10,000	\$0	0.00%
4950-Cooperative Extension	\$272,783	\$240,582	\$319,846	\$350,337	\$350,337	\$30,491	9.53%
4960-Soil & Water Conservation	\$260,318	\$234,141	\$251,273	\$247,097	\$247,097	(\$4,176)	-1.66%
4963-Soil & Water Conservation - Ag Tech	\$80,294	\$84,418	\$88,988	\$96,739	\$96,739	\$7,751	8.71%
5110-Health	\$4,004,870	\$4,062,223	\$4,227,739	\$4,688,979	\$4,688,979	\$461,240	10.91%
5200-Mental Health	\$100,464	\$101,107	\$105,000	\$105,000	\$105,000	\$0	0.00%
5250-Mental Health	\$0	\$8,009,944	\$0	\$0	\$0	\$0	0.00%
5310-Social Services	\$11,995,877	\$12,712,464	\$14,017,269	\$14,580,682	\$14,580,682	\$563,413	4.02%
5820-Veterans Service Office	\$120,121	\$124,649	\$129,492	\$156,872	\$156,872	\$27,380	21.14%
5830-Youth Services	\$335,527	\$324,550	\$324,650	\$327,181	\$327,181	\$2,531	0.78%
5911-Public Schools - Operating	\$15,086,525	\$15,551,978	\$15,993,611	\$16,489,721	\$16,489,721	\$496,110	3.10%
5912-Public Schools - Capital	\$675,000	\$700,000	\$750,000	\$900,000	\$900,000	\$150,000	20.00%
5921-Community College - Operating	\$2,407,669	\$2,585,585	\$2,750,085	\$2,928,840	\$2,928,840	\$178,755	6.50%
5922-Community College - Capital	\$135,000	\$116,000	\$360,000	\$417,000	\$417,000	\$57,000	15.83%
6110-Library	\$1,333,846	\$1,326,230	\$1,454,308	\$1,516,090	\$1,516,090	\$61,782	4.25%
6120-Recreation	\$215,761	\$217,728	\$263,965	\$249,203	\$249,203	(\$14,762)	-5.59%
6121-Recreation	\$0	\$25,000	\$0	\$0	\$0	\$0	0.00%
8000-Nondepartmental	\$0	\$26,310	\$1,177,286	\$1,277,458	\$1,277,458	\$100,172	8.51%
9100-Debt Service	\$7,736,161	\$10,895,799	\$5,965,028	\$5,978,717	\$5,978,717	\$13,689	0.23%
9800-Transfers to/from Other Accounts	\$504,822	\$430,174	\$848,923	\$967,345	\$967,345	\$118,422	13.95%
9910-Contingency	\$0	\$0	\$300,000	\$300,000	\$300,000	\$0	0.00%
<b>Sub-Total Expenditures &amp; Transfers</b>	<b>\$73,173,233</b>	<b>\$87,014,774</b>	<b>\$82,699,905</b>	<b>\$87,551,660</b>	<b>\$87,551,660</b>	<b>\$4,851,755</b>	<b>5.87%</b>



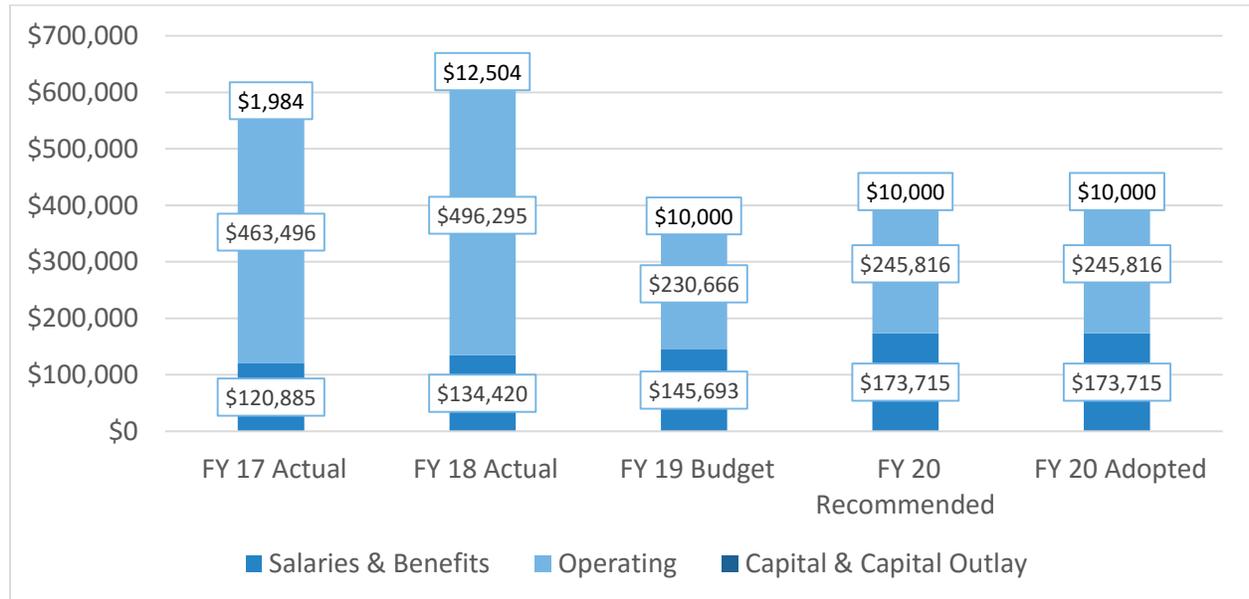
# **General Government**



# Governing Body

## Expenditures

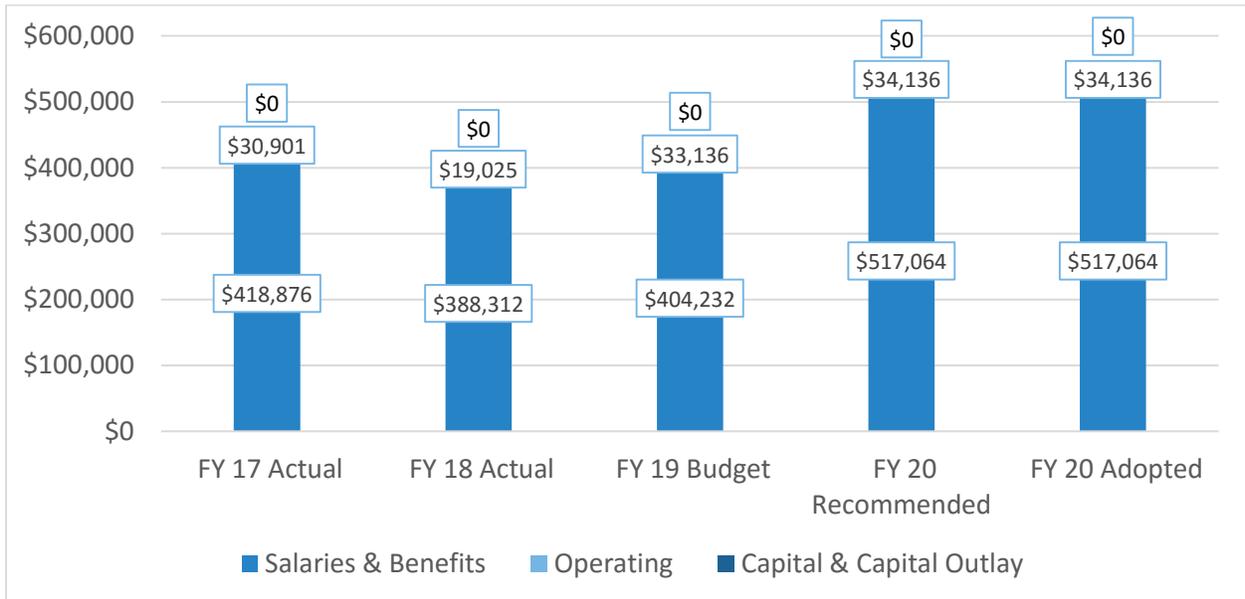
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$120,885	\$134,420	\$145,693	\$173,715	\$173,715	\$28,022	19.23%
<i>Operating</i>	\$463,496	\$496,295	\$230,666	\$245,816	\$245,816	\$15,150	6.57%
<i>Capital &amp; Capital Outlay</i>	\$1,984	\$12,504	\$10,000	\$10,000	\$10,000	\$0	0.00%
<b>Total</b>	\$586,365	\$643,219	\$386,359	\$429,531	\$429,531	\$43,172	11.17%



# Administration

## Expenditures

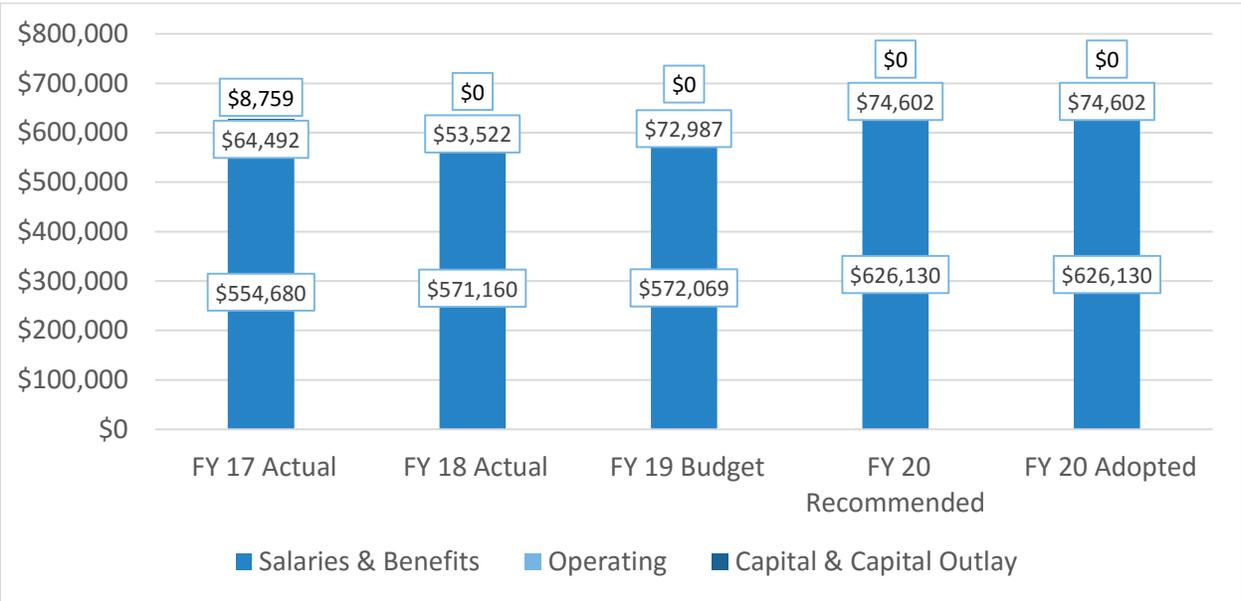
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$418,876	\$388,312	\$404,232	\$517,064	\$517,064	\$112,832	27.91%
<i>Operating</i>	\$30,901	\$19,025	\$33,136	\$34,136	\$34,136	\$1,000	3.02%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$449,778</b>	<b>\$407,337</b>	<b>\$437,368</b>	<b>\$551,200</b>	<b>\$551,200</b>	<b>\$113,832</b>	<b>26.03%</b>



# Finance

## Expenditures

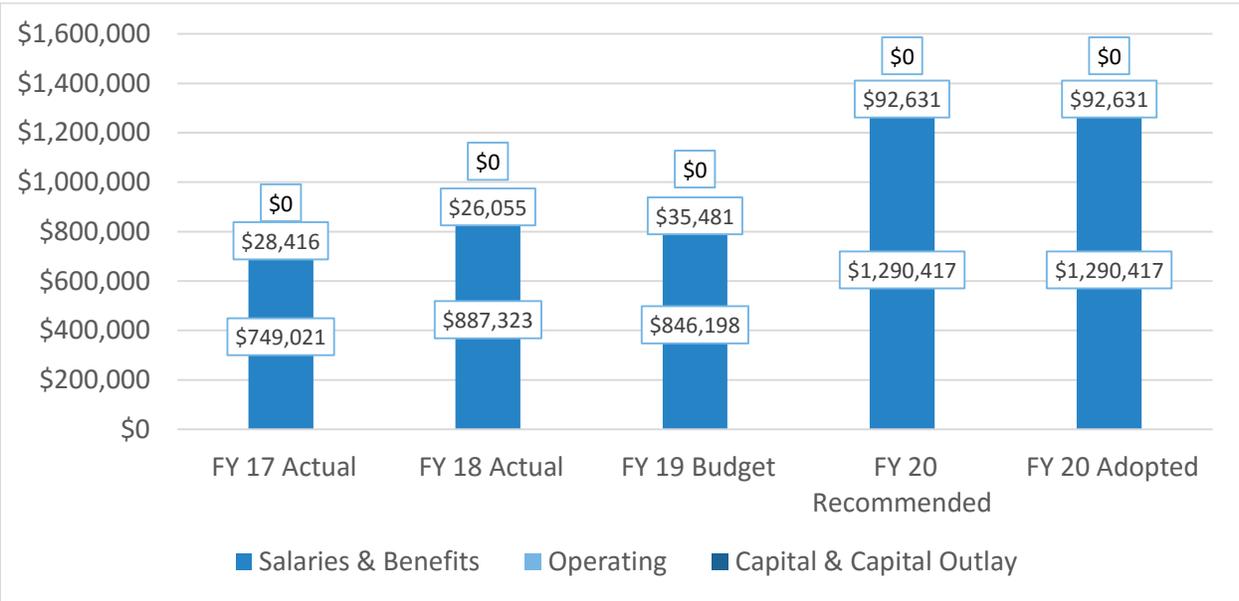
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$554,680	\$571,160	\$572,069	\$626,130	\$626,130	\$54,061	9.45%
Operating	\$64,492	\$53,522	\$72,987	\$74,602	\$74,602	\$1,615	2.21%
Capital & Capital Outlay	\$8,759	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$627,931</b>	<b>\$624,682</b>	<b>\$645,056</b>	<b>\$700,732</b>	<b>\$700,732</b>	<b>\$55,676</b>	<b>8.63%</b>



# Human Resources

## Expenditures

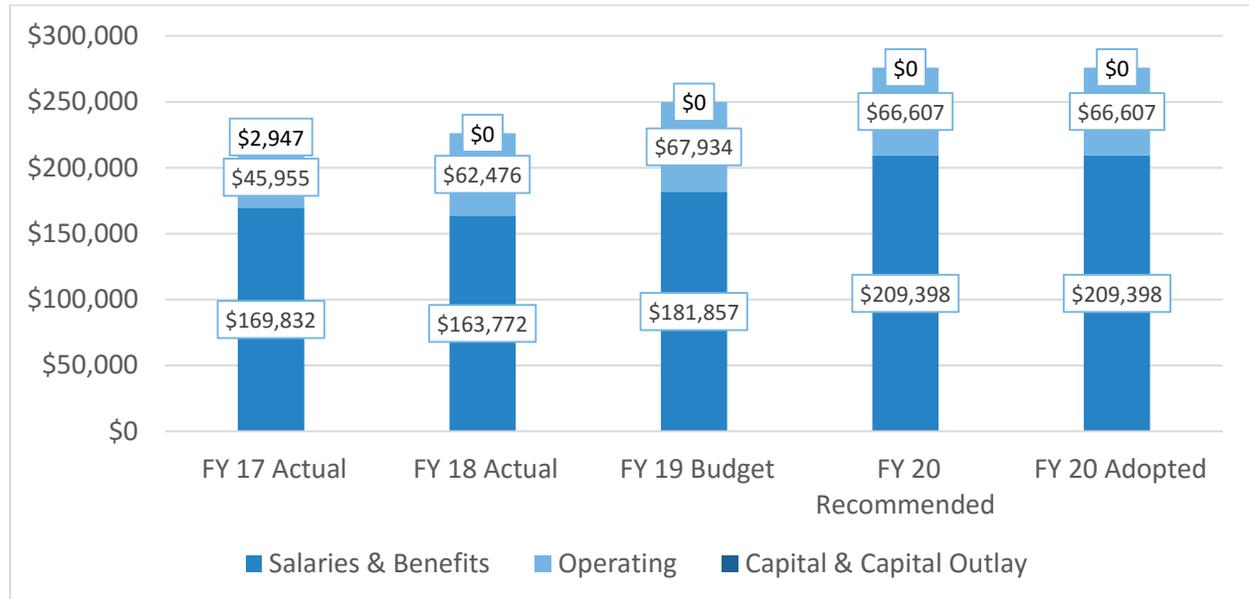
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$749,021	\$887,323	\$846,198	\$1,290,417	\$1,290,417	\$444,219	52.50%
<i>Operating</i>	\$28,416	\$26,055	\$35,481	\$92,631	\$92,631	\$57,150	161.07%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$777,436	\$913,377	\$881,679	\$1,383,048	\$1,383,048	\$501,369	56.87%



# Wellness Clinic

## Expenditures

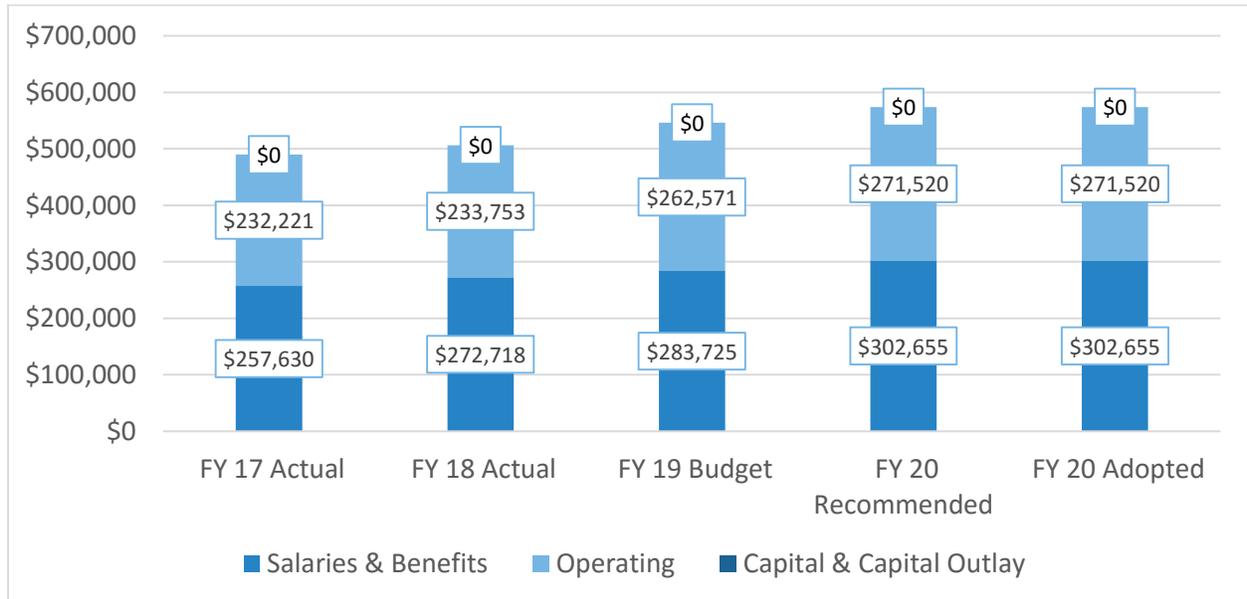
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$169,832	\$163,772	\$181,857	\$209,398	\$209,398	\$27,541	15.14%
Operating	\$45,955	\$62,476	\$67,934	\$66,607	\$66,607	-\$1,327	-1.95%
Capital & Capital Outlay	\$2,947	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$218,734</b>	<b>\$226,248</b>	<b>\$249,791</b>	<b>\$276,005</b>	<b>\$276,005</b>	<b>\$26,214</b>	<b>10.49%</b>



# Tax Collections

## Expenditures

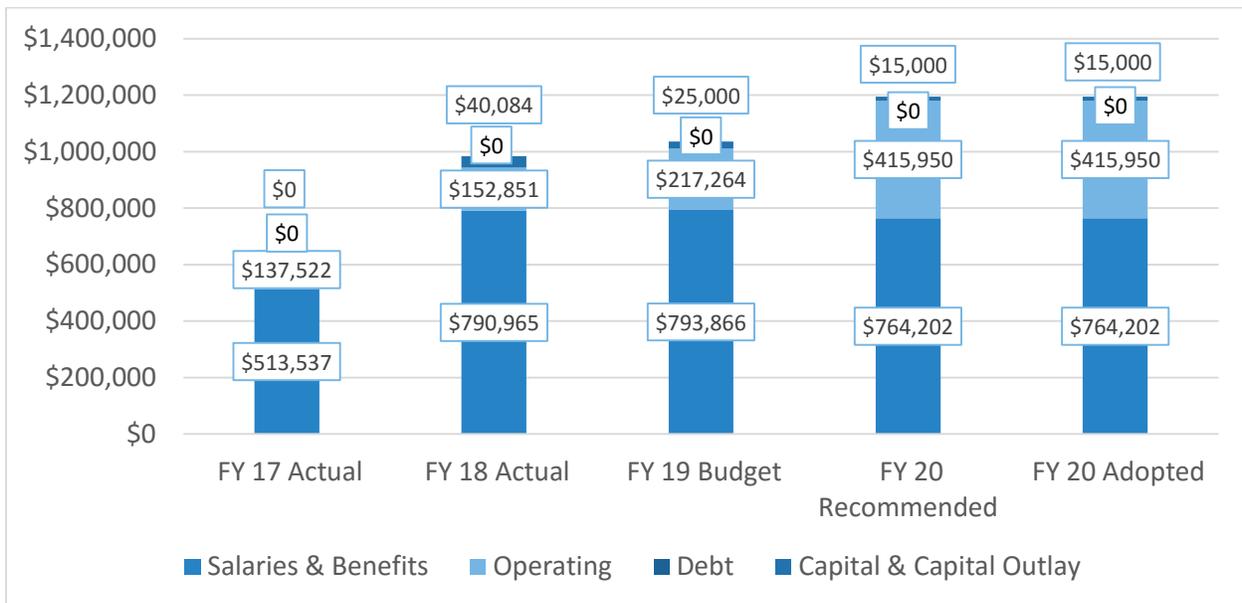
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$257,630	\$272,718	\$283,725	\$302,655	\$302,655	\$18,930	6.67%
<i>Operating</i>	\$232,221	\$233,753	\$262,571	\$271,520	\$271,520	\$8,949	3.41%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$489,851	\$506,471	\$546,296	\$574,175	\$574,175	\$27,879	5.10%



# Tax Assessments

## Expenditures

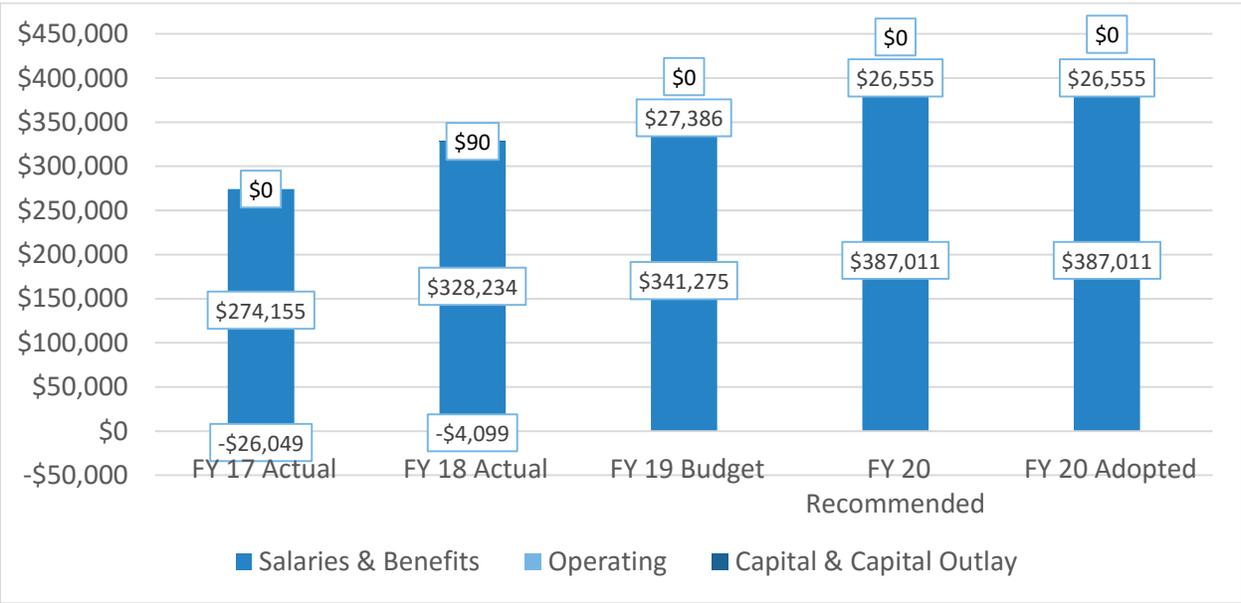
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$513,537	\$790,965	\$793,866	\$764,202	\$764,202	-\$29,664	-3.74%
<i>Operating</i>	\$137,522	\$152,851	\$217,264	\$415,950	\$415,950	\$198,686	91.45%
<i>Debt</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<i>Capital &amp; Capital Outlay</i>	\$0	\$40,084	\$25,000	\$15,000	\$15,000	-\$10,000	-40.00%
<b>Total</b>	\$651,059	\$983,900	\$1,036,130	\$1,195,152	\$1,195,152	\$159,022	15.35%



# Land Records/GIS

## Expenditures

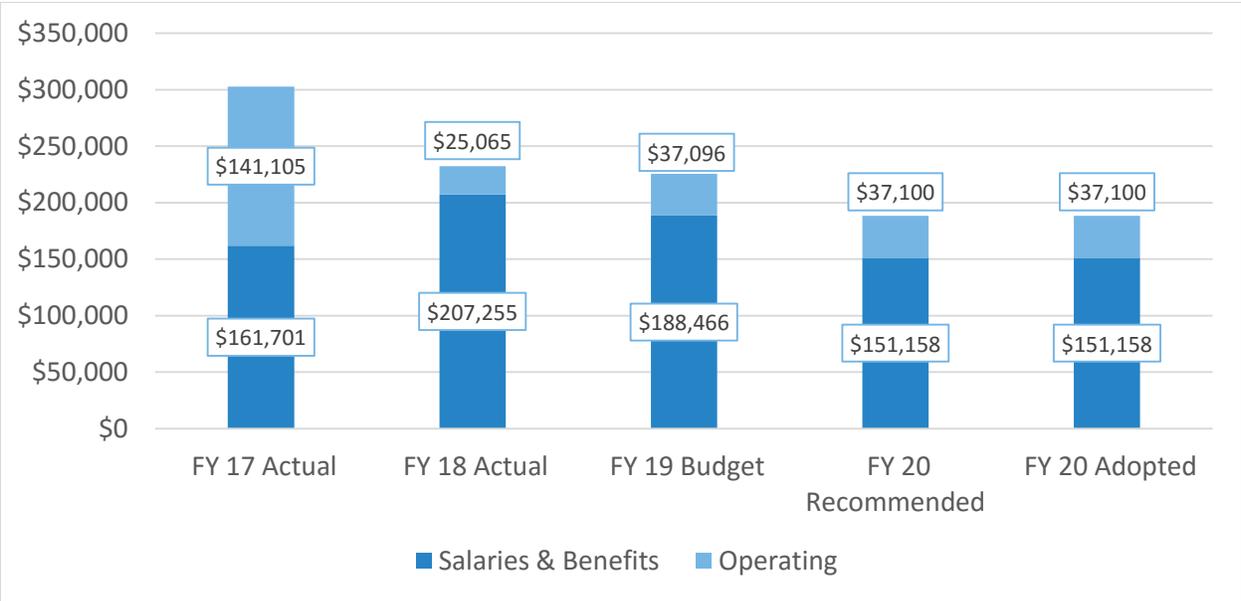
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$274,155	\$328,234	\$341,275	\$387,011	\$387,011	\$45,736	13.40%
Operating	-\$26,049	-\$4,099	\$27,386	\$26,555	\$26,555	-\$831	-3.03%
Capital & Capital Outlay	\$0	\$90	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	<b>\$248,106</b>	<b>\$324,225</b>	<b>\$368,661</b>	<b>\$413,566</b>	<b>\$413,566</b>	<b>\$44,905</b>	<b>12.18%</b>



# Legal

## Expenditures

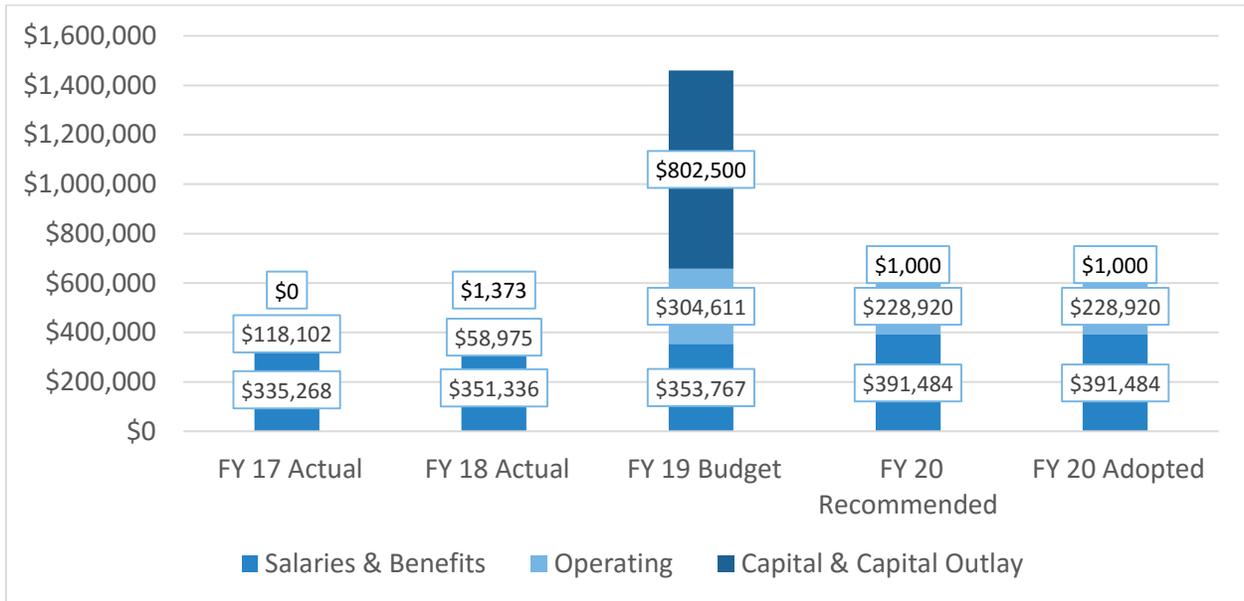
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$161,701	\$207,255	\$188,466	\$151,158	\$151,158	-\$37,308	-19.80%
<i>Operating</i>	\$141,105	\$25,065	\$37,096	\$37,100	\$37,100	\$4	0.01%
<b>Total</b>	\$302,805	\$232,320	\$225,562	\$188,258	\$188,258	-\$37,304	-16.54%



# Elections

## Expenditures

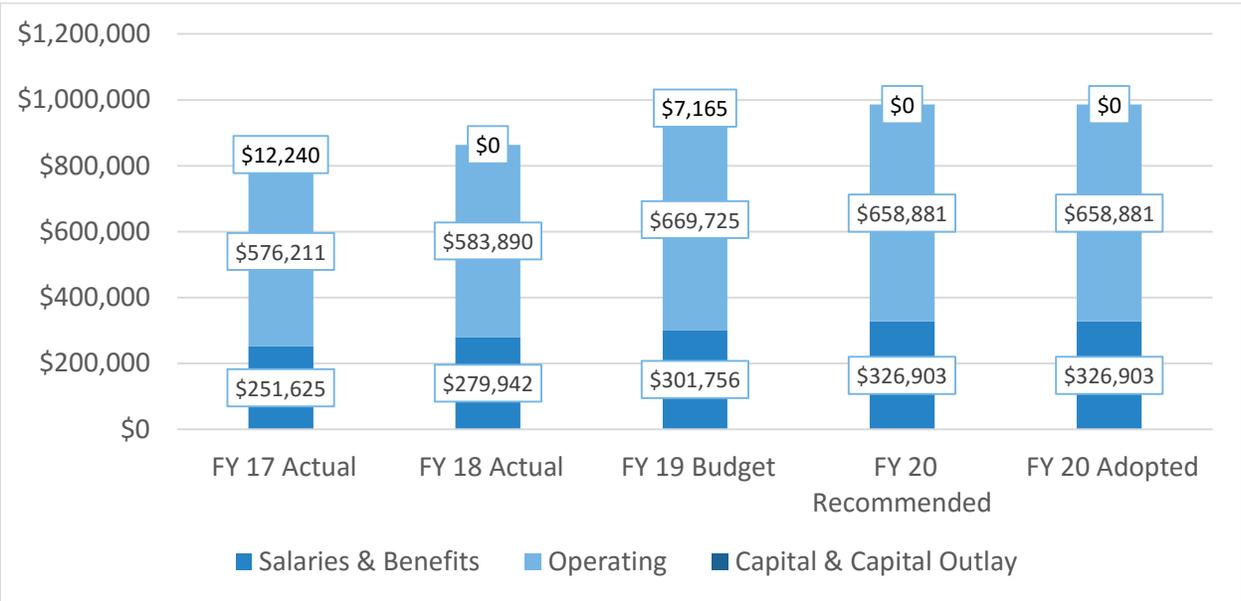
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$335,268	\$351,336	\$353,767	\$391,484	\$391,484	\$37,717	10.66%
<i>Operating</i>	\$118,102	\$58,975	\$304,611	\$228,920	\$228,920	-\$75,691	-24.85%
<i>Capital &amp; Capital Outlay</i>	\$0	\$1,373	\$802,500	\$1,000	\$1,000	-\$801,500	-99.88%
<b>Total</b>	\$453,369	\$411,684	\$1,460,878	\$621,404	\$621,404	-\$839,474	-57.46%



# Register of Deeds

## Expenditures

	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$251,625	\$279,942	\$301,756	\$326,903	\$326,903	\$25,147	8.33%
Operating	\$576,211	\$583,890	\$669,725	\$658,881	\$658,881	-\$10,844	-1.62%
Capital & Capital Outlay	\$12,240	\$0	\$7,165	\$0	\$0	-\$7,165	-100.00%
<b>Total</b>	<b>\$840,076</b>	<b>\$863,832</b>	<b>\$978,646</b>	<b>\$985,784</b>	<b>\$985,784</b>	<b>\$7,138</b>	<b>0.73%</b>





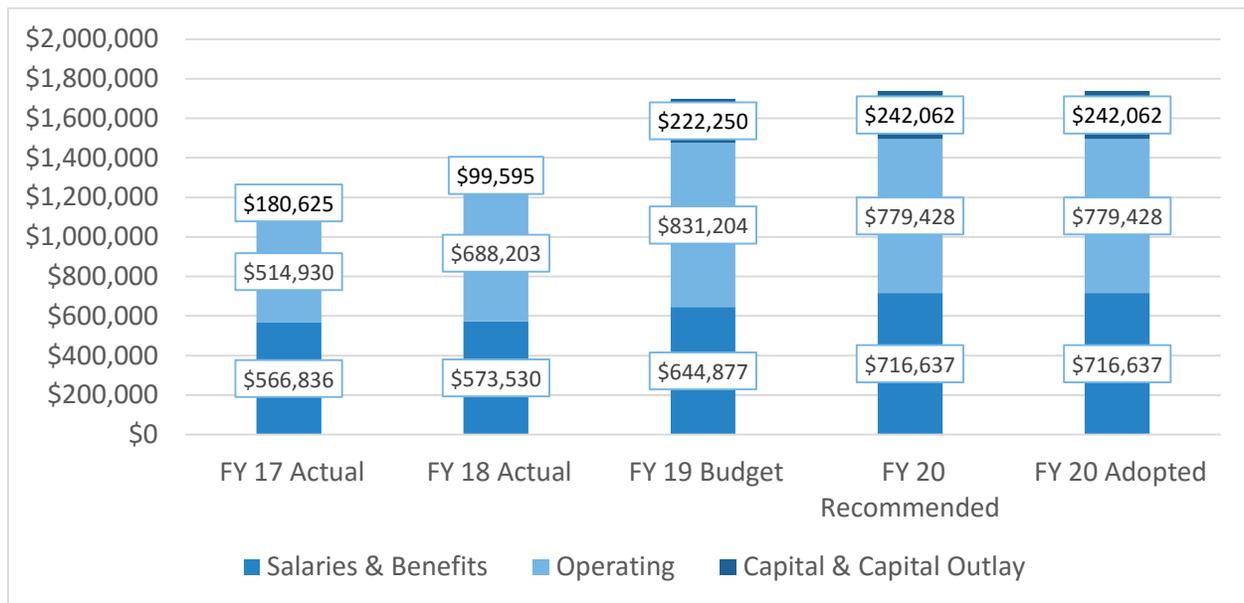
# Central Services



# Technology and Communications

## Expenditures

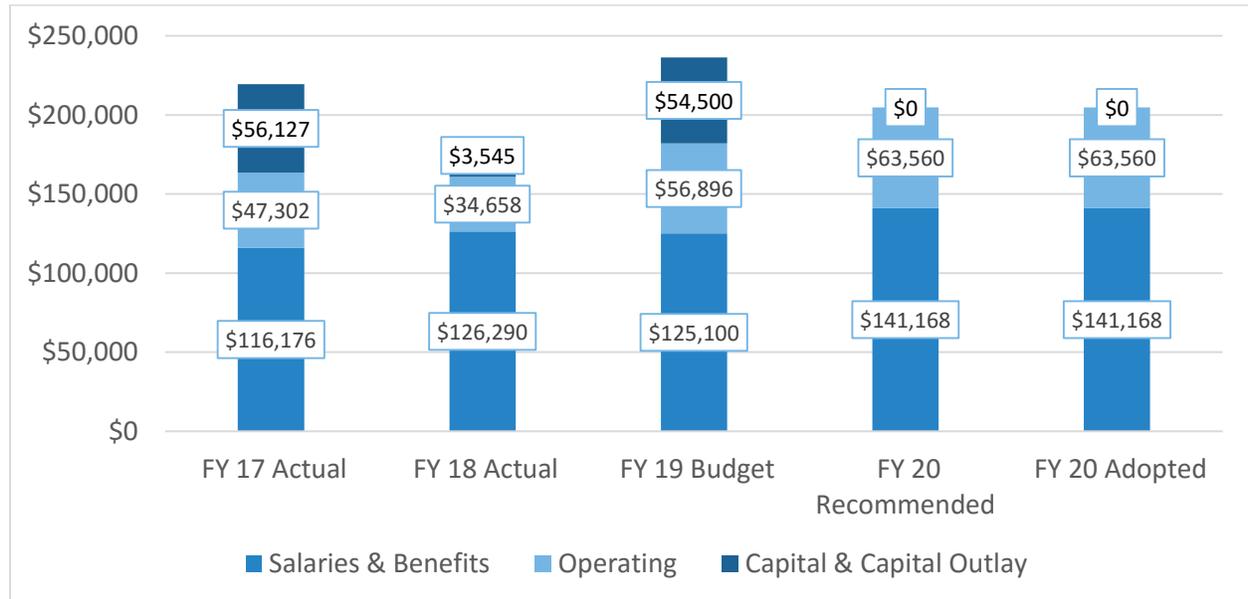
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$566,836	\$573,530	\$644,877	\$716,637	\$716,637	\$71,760	11.13%
<i>Operating</i>	\$514,930	\$688,203	\$831,204	\$779,428	\$779,428	-\$51,776	-6.23%
<i>Capital &amp; Capital Outlay</i>	\$180,625	\$99,595	\$222,250	\$242,062	\$242,062	\$19,812	8.91%
<b>Total</b>	\$1,262,390	\$1,361,329	\$1,698,331	\$1,738,127	\$1,738,127	\$39,796	2.34%



# Central Garage

## Expenditures

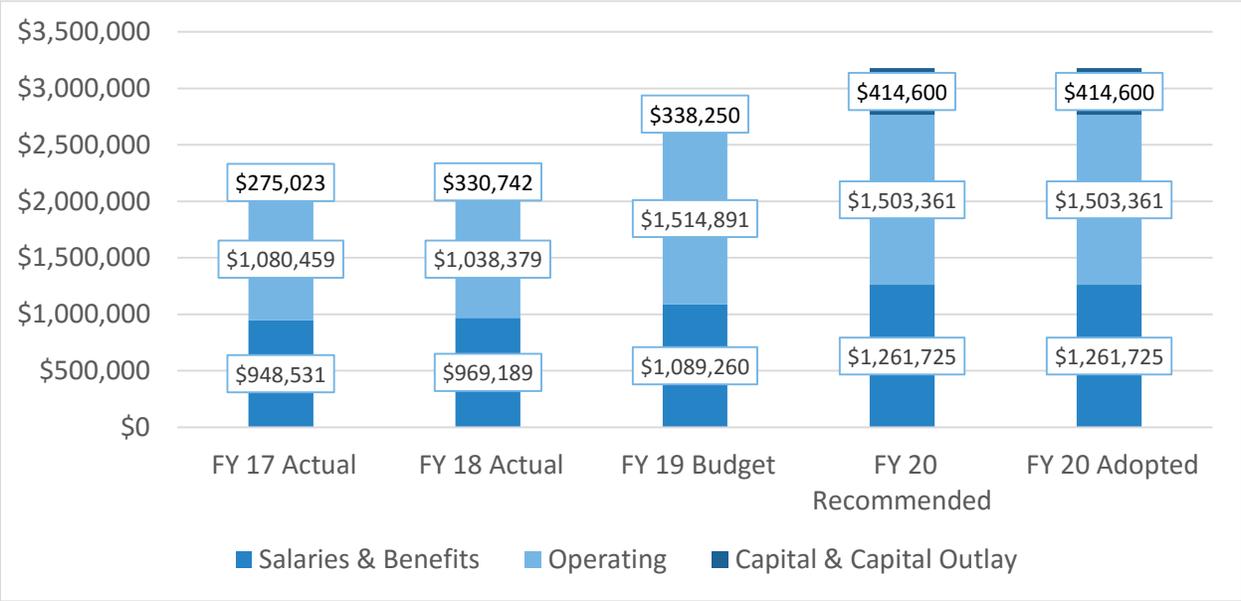
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$116,176	\$126,290	\$125,100	\$141,168	\$141,168	\$16,068	12.84%
Operating	\$47,302	\$34,658	\$56,896	\$63,560	\$63,560	\$6,664	11.71%
Capital & Capital Outlay	\$56,127	\$3,545	\$54,500	\$0	\$0	-\$54,500	-100.00%
<b>Total</b>	<b>\$219,604</b>	<b>\$164,493</b>	<b>\$236,496</b>	<b>\$204,728</b>	<b>\$204,728</b>	<b>-\$31,768</b>	<b>-13.43%</b>



# Facilities and Maintenance

## Expenditures

	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$948,531	\$969,189	\$1,089,260	\$1,261,725	\$1,261,725	\$172,465	15.83%
<i>Operating</i>	\$1,080,459	\$1,038,379	\$1,514,891	\$1,503,361	\$1,503,361	-\$11,530	-0.76%
<i>Capital &amp; Capital Outlay</i>	\$275,023	\$330,742	\$338,250	\$414,600	\$414,600	\$76,350	22.57%
<b>Total</b>	\$2,304,012	\$2,338,310	\$2,942,401	\$3,179,686	\$3,179,686	\$237,285	8.06%





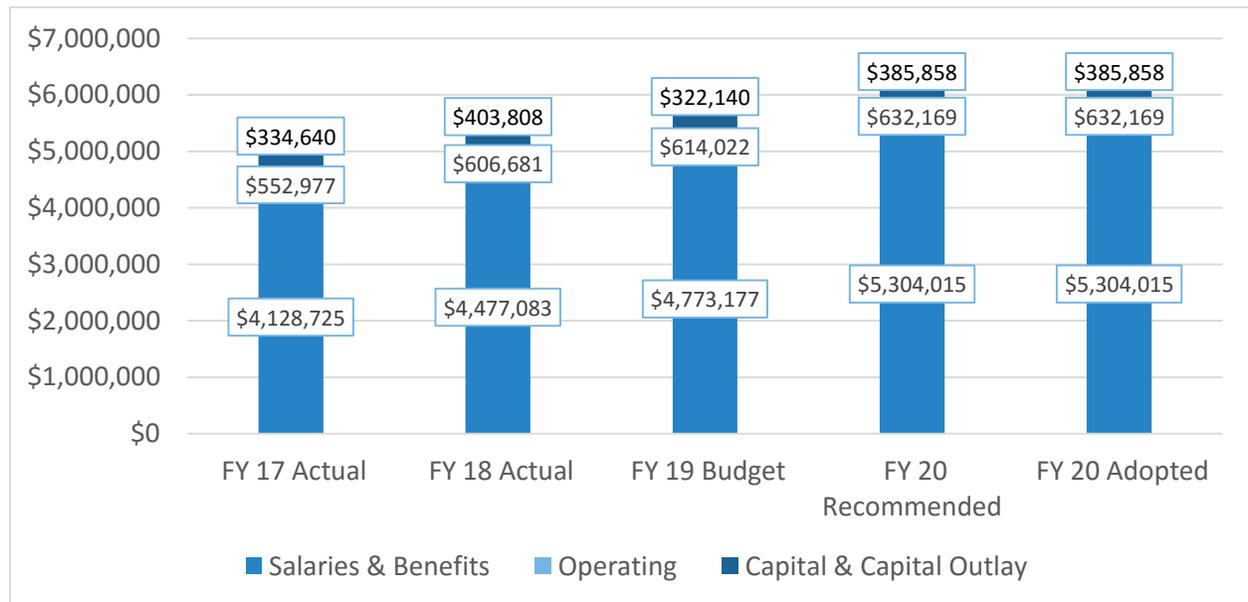
# **Public Safety**



# Sheriff's Office

## Expenditures

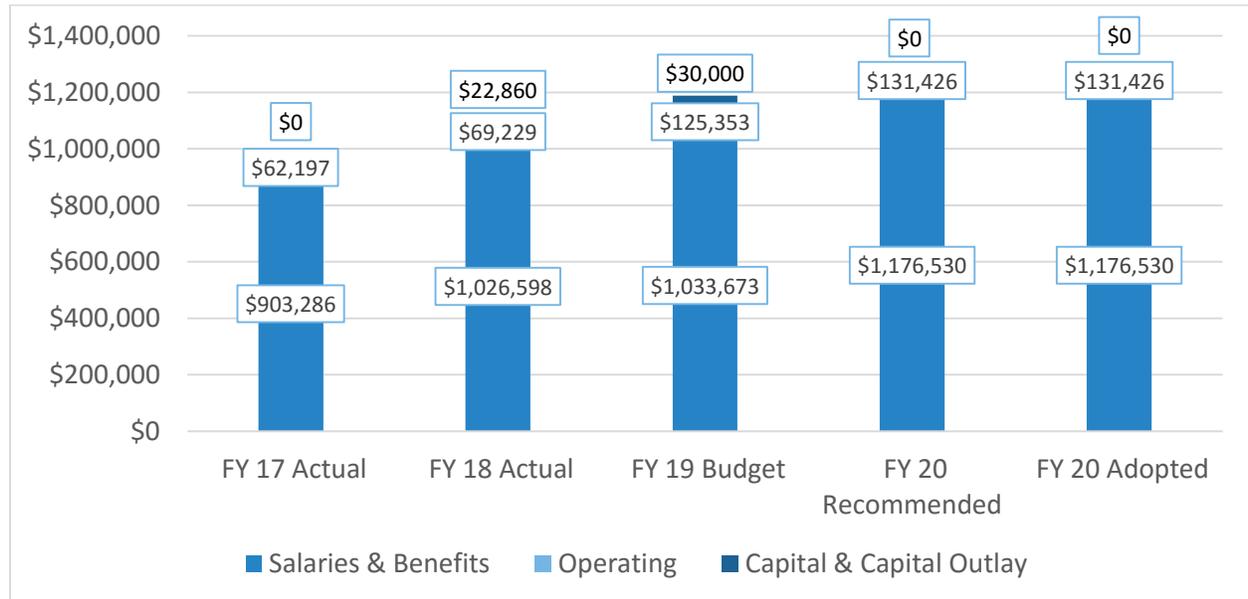
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$4,128,725	\$4,477,083	\$4,773,177	\$5,304,015	\$5,304,015	\$530,838	11.12%
<i>Operating</i>	\$552,977	\$606,681	\$614,022	\$632,169	\$632,169	\$18,147	2.96%
<i>Capital &amp; Capital Outlay</i>	\$334,640	\$403,808	\$322,140	\$385,858	\$385,858	\$63,718	19.78%
<b><i>Total</i></b>	<b>\$5,016,342</b>	<b>\$5,487,571</b>	<b>\$5,709,339</b>	<b>\$6,322,042</b>	<b>\$6,322,042</b>	<b>\$612,703</b>	<b>10.73%</b>



# 911 Communications Center

## Expenditures

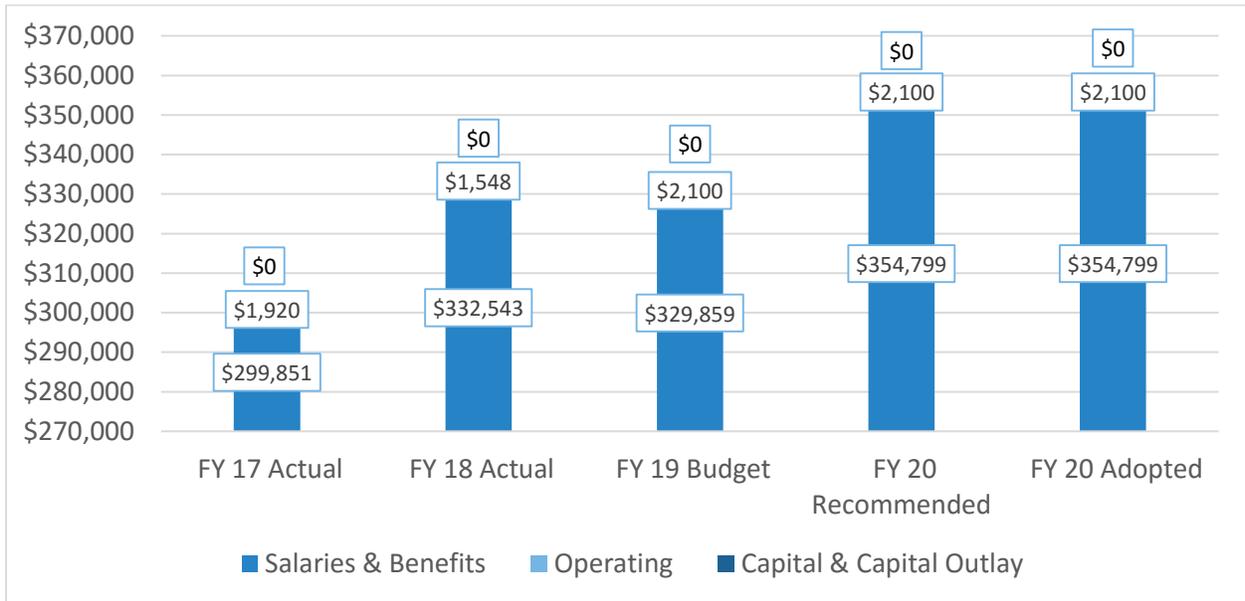
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$903,286	\$1,026,598	\$1,033,673	\$1,176,530	\$1,176,530	\$142,857	13.82%
<i>Operating</i>	\$62,197	\$69,229	\$125,353	\$131,426	\$131,426	\$6,073	4.84%
<i>Capital &amp; Capital Outlay</i>	\$0	\$22,860	\$30,000	\$0	\$0	-\$30,000	-100.00%
<b>Total</b>	\$965,484	\$1,118,687	\$1,189,026	\$1,307,956	\$1,307,956	\$118,930	10.00%



# Sheriff – School Resource Officers

## Expenditures

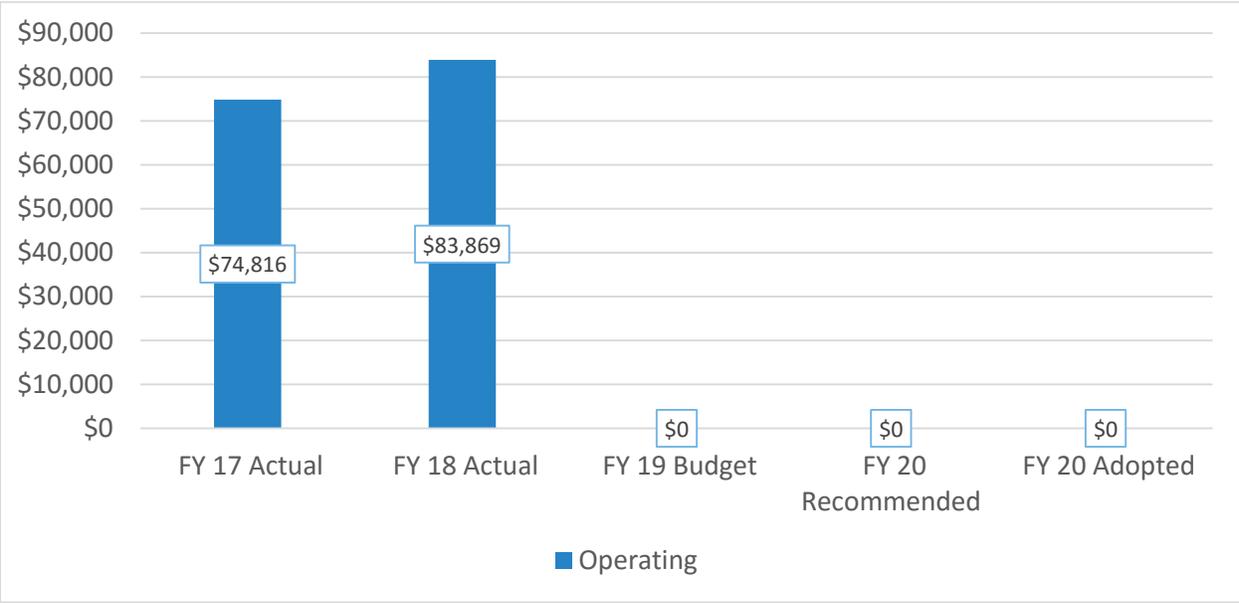
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$299,851	\$332,543	\$329,859	\$354,799	\$354,799	\$24,940	7.56%
<i>Operating</i>	\$1,920	\$1,548	\$2,100	\$2,100	\$2,100	\$0	0.00%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$301,771	\$334,091	\$331,959	\$356,899	\$356,899	\$24,940	7.51%



# Public Safety Grants

## Expenditures

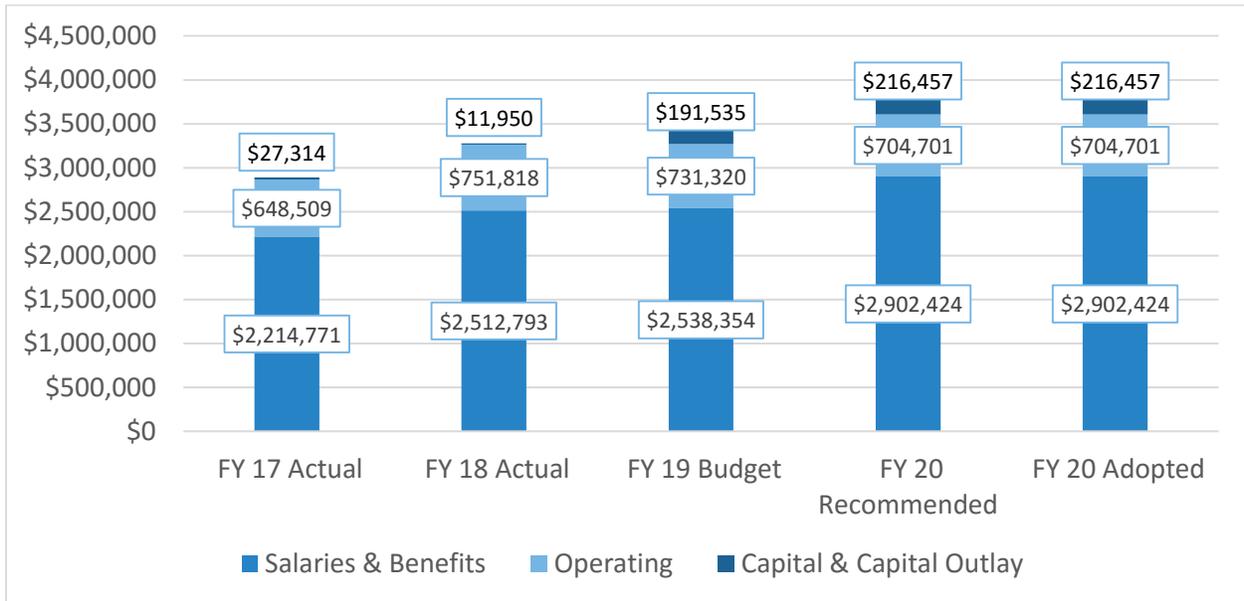
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$74,816	\$83,869	\$0	\$0	\$0	\$0	0.00%
<i>Total</i>	\$74,816	\$83,869	\$0	\$0	\$0	\$0	0.00%



# Detention Center

## Expenditures

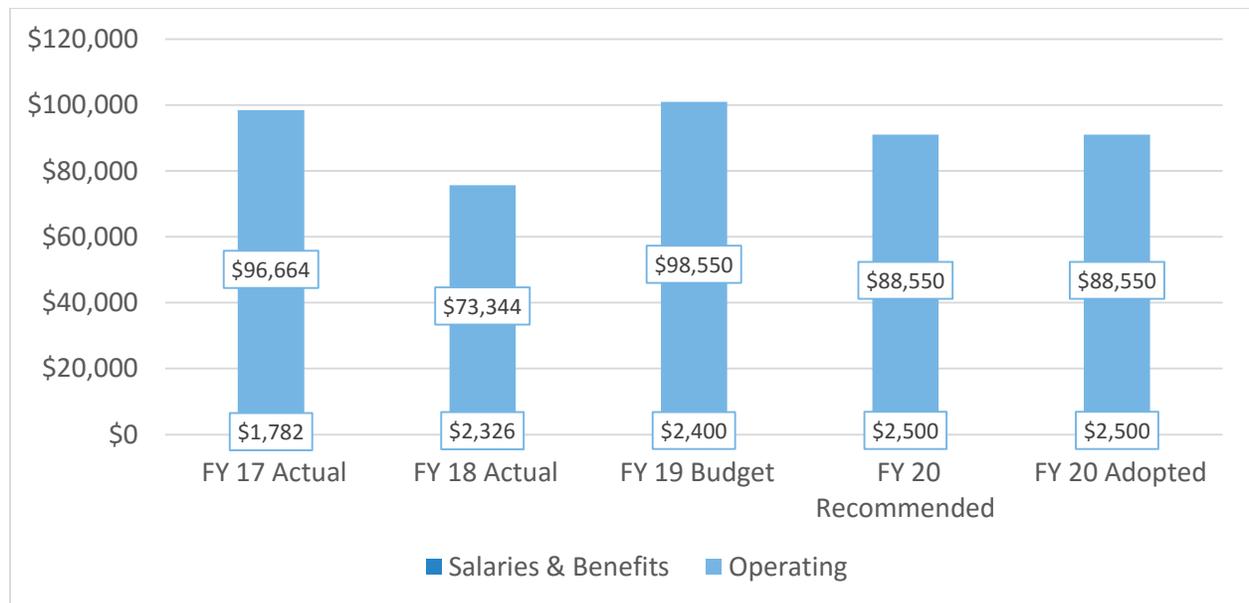
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$2,214,771	\$2,512,793	\$2,538,354	\$2,902,424	\$2,902,424	\$364,070	14.34%
Operating	\$648,509	\$751,818	\$731,320	\$704,701	\$704,701	-\$26,619	-3.64%
Capital & Capital Outlay	\$27,314	\$11,950	\$191,535	\$216,457	\$216,457	\$24,922	13.01%
<b>Total</b>	<b>\$2,890,594</b>	<b>\$3,276,561</b>	<b>\$3,461,209</b>	<b>\$3,823,582</b>	<b>\$3,823,582</b>	<b>\$362,373</b>	<b>10.47%</b>



# Court Facilities

## Expenditures

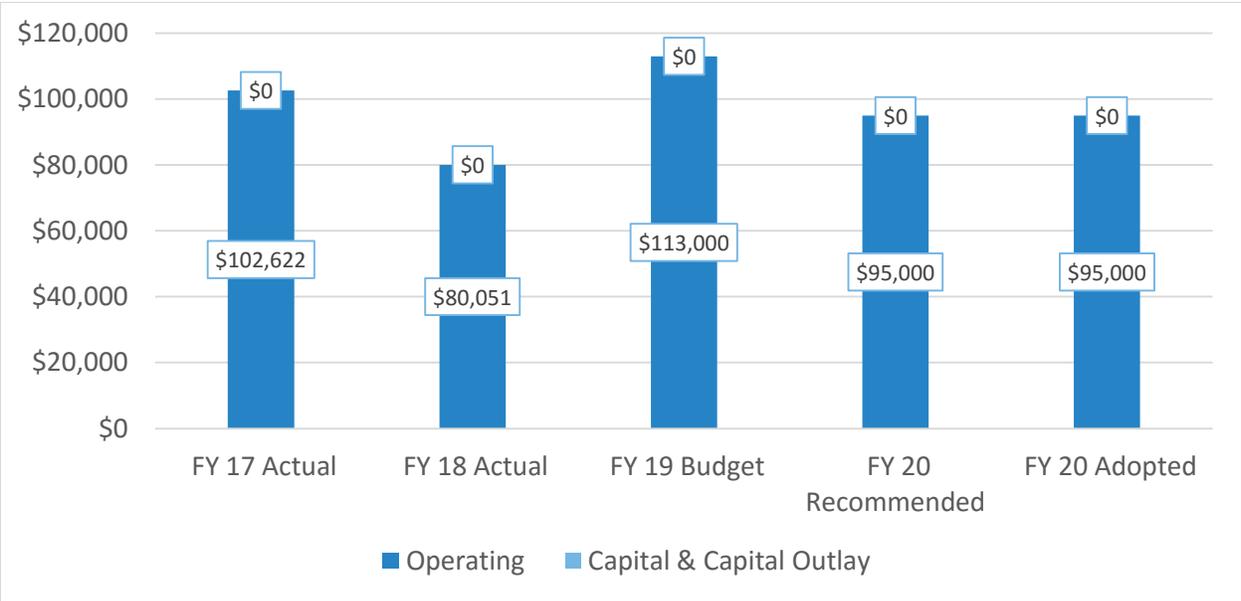
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$1,782	\$2,326	\$2,400	\$2,500	\$2,500	\$100	4.17%
<i>Operating</i>	\$96,664	\$73,344	\$98,550	\$88,550	\$88,550	-\$10,000	-10.15%
<b><i>Total</i></b>	<b>\$98,446</b>	<b>\$75,670</b>	<b>\$100,950</b>	<b>\$91,050</b>	<b>\$91,050</b>	<b>-\$9,900</b>	<b>-9.81%</b>



# NC Forest Service

## Expenditures

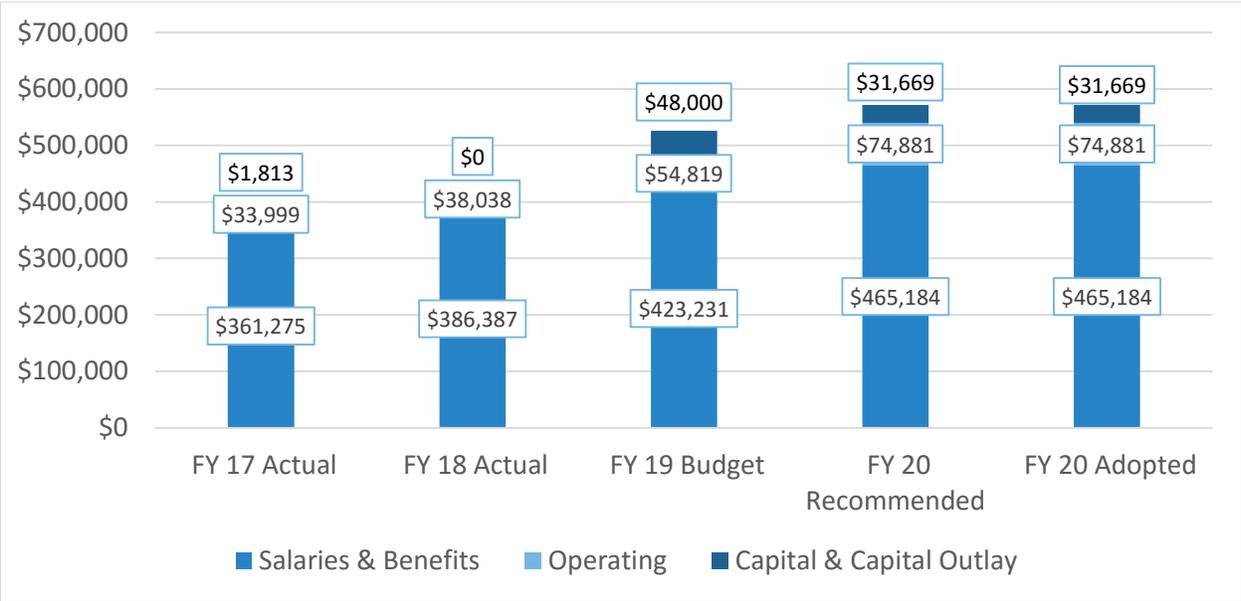
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$102,622	\$80,051	\$113,000	\$95,000	\$95,000	-\$18,000	-15.93%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$102,622	\$80,051	\$113,000	\$95,000	\$95,000	-\$18,000	-15.93%



# Building Inspections

## Expenditures

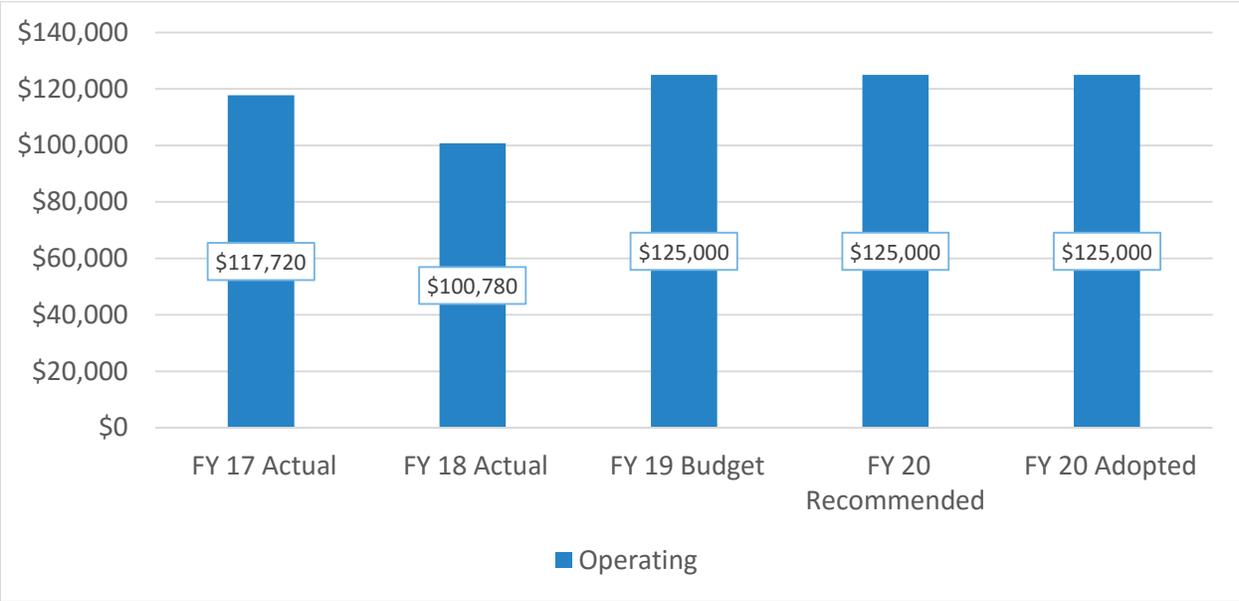
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Recommended Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$361,275	\$386,387	\$423,231	\$465,184	\$465,184	\$41,953	9.91%
Operating	\$33,999	\$38,038	\$54,819	\$74,881	\$74,881	\$20,062	36.60%
Capital & Capital Outlay	\$1,813	\$0	\$48,000	\$31,669	\$31,669	-\$16,331	-34.02%
<b>Total</b>	<b>\$397,088</b>	<b>\$424,425</b>	<b>\$526,050</b>	<b>\$571,734</b>	<b>\$571,734</b>	<b>\$45,684</b>	<b>8.68%</b>



# Medical Examiner

## Expenditures

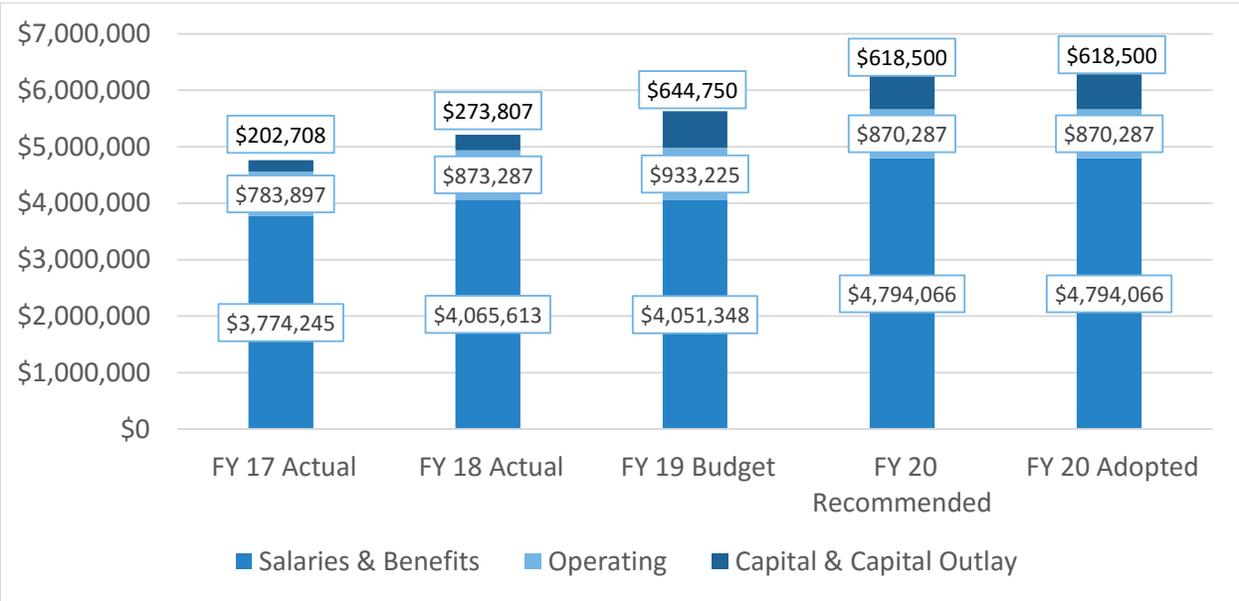
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$117,720	\$100,780	\$125,000	\$125,000	\$125,000	\$0	0.00%
<i>Total</i>	\$117,720	\$100,780	\$125,000	\$125,000	\$125,000	\$0	0.00%



# Emergency Medical Services (EMS)

## Expenditures

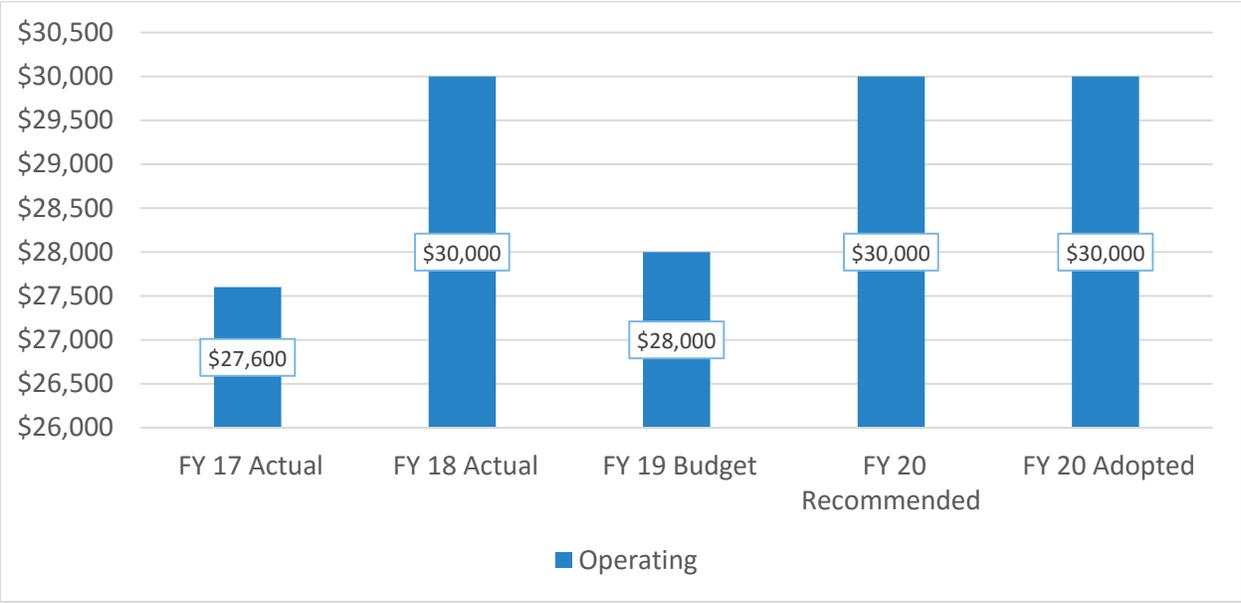
	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Adopted Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$3,774,245	\$4,065,613	\$4,051,348	\$4,794,066	\$4,794,066	\$742,718	18.33%
Operating	\$783,897	\$873,287	\$933,225	\$870,287	\$870,287	-\$62,938	-6.74%
Capital & Capital Outlay	\$202,708	\$273,807	\$644,750	\$618,500	\$618,500	-\$26,250	-4.07%
<b>Total</b>	<b>\$4,760,850</b>	<b>\$5,212,707</b>	<b>\$5,629,323</b>	<b>\$6,282,853</b>	<b>\$6,282,853</b>	<b>\$653,530</b>	<b>11.61%</b>



# Rescue Squad

## Expenditures

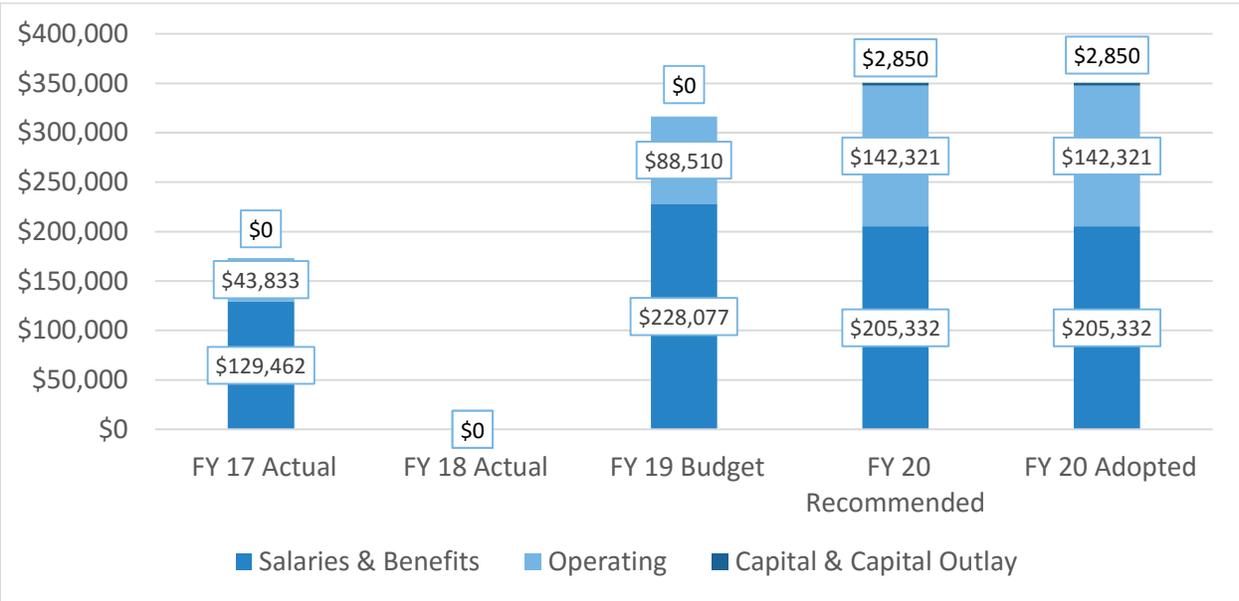
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$27,600	\$30,000	\$28,000	\$30,000	\$30,000	\$2,000	7.14%
<b>Total</b>	\$27,600	\$30,000	\$28,000	\$30,000	\$30,000	\$2,000	7.14%



# Emergency Management

## Expenditures

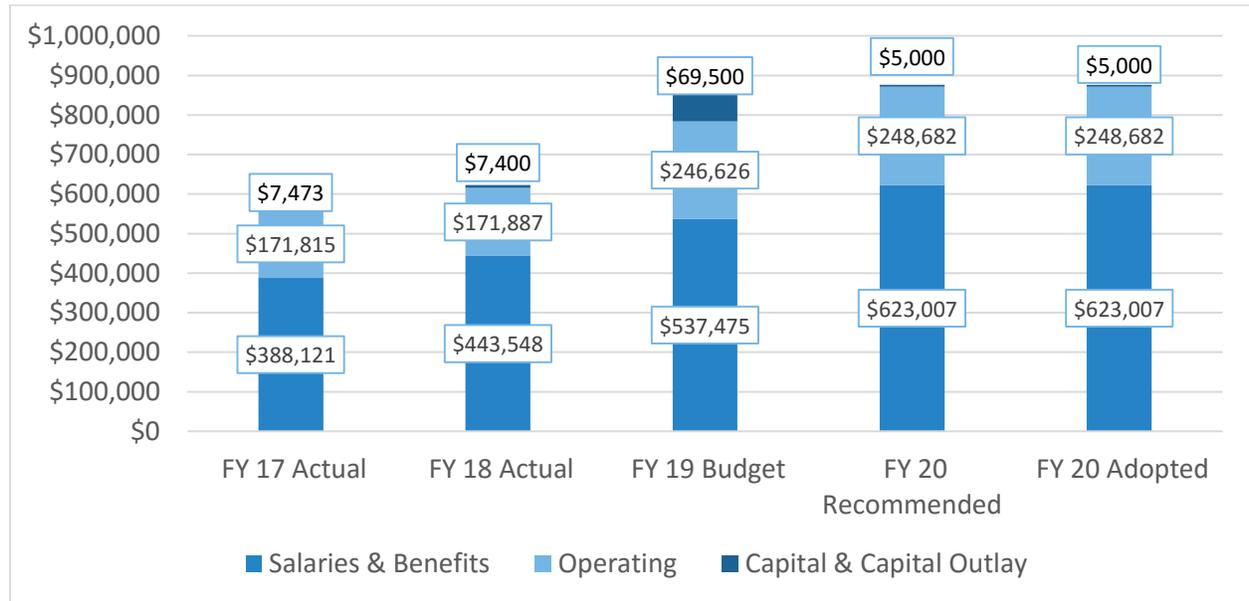
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$129,462	\$0	\$228,077	\$205,332	\$205,332	-\$22,745	-9.97%
<i>Operating</i>	\$43,833	\$0	\$88,510	\$142,321	\$142,321	\$53,811	60.80%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$2,850	\$2,850	\$2,850	0.00%
<b>Total</b>	\$173,295	\$0	\$316,587	\$350,503	\$350,503	\$33,916	10.71%



# Animal Services

## Expenditures

	FY 17 Actual	FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted	FY 20 Recommended Over/(Under) FY 19 Adopted	% Change
Salaries & Benefits	\$388,121	\$443,548	\$537,475	\$623,007	\$623,007	\$85,532	15.91%
Operating	\$171,815	\$171,887	\$246,626	\$248,682	\$248,682	\$2,056	0.83%
Capital & Capital Outlay	\$7,473	\$7,400	\$69,500	\$5,000	\$5,000	-\$64,500	-92.81%
<b>Total</b>	<b>\$567,409</b>	<b>\$622,835</b>	<b>\$853,601</b>	<b>\$876,689</b>	<b>\$876,689</b>	<b>\$23,088</b>	<b>2.70%</b>





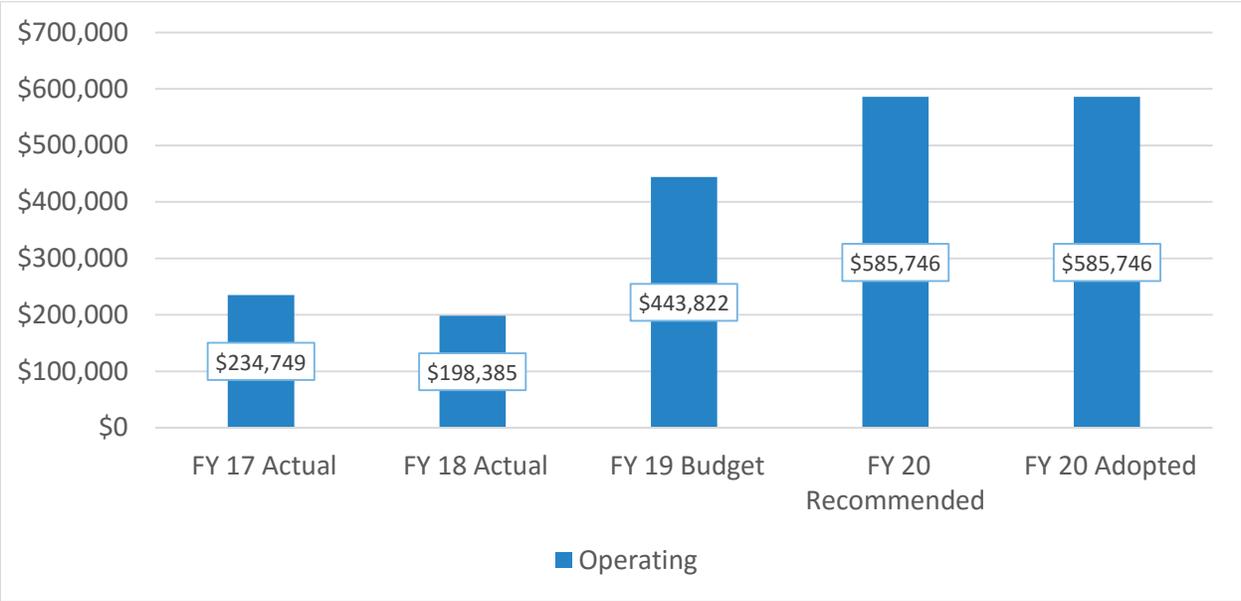
# **Transportation**



# Mass Transit

## Expenditures

	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$234,749	\$198,385	\$443,822	\$585,746	\$585,746	\$141,924	31.98%
<i>Total</i>	\$234,749	\$198,385	\$443,822	\$585,746	\$585,746	\$141,924	31.98%





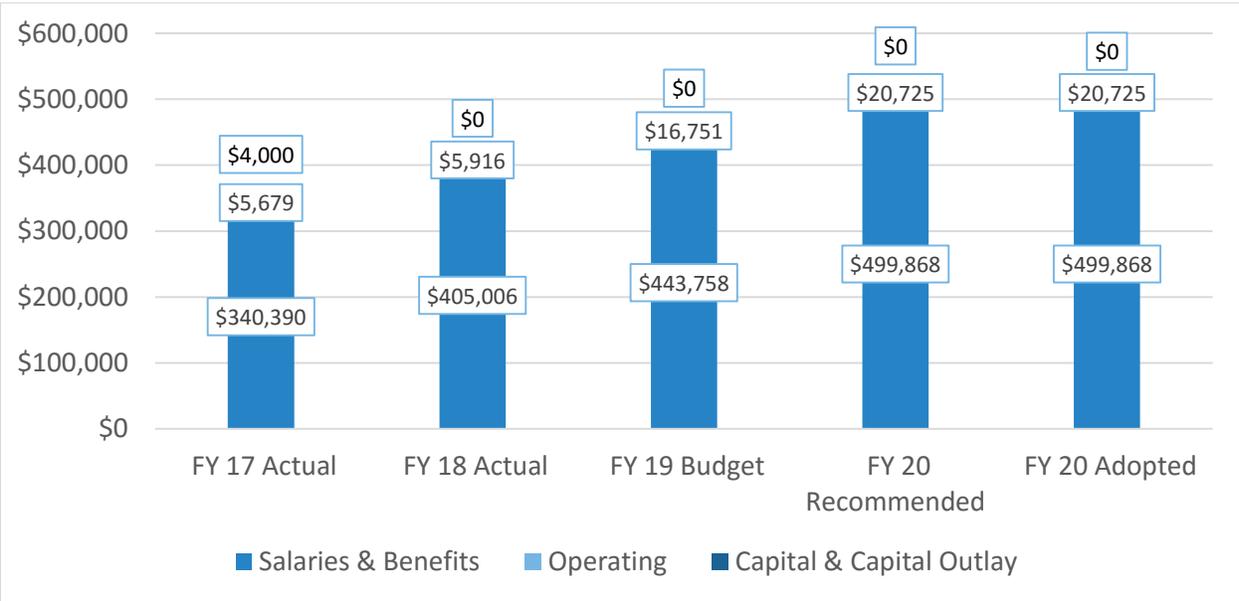
# **Economic and Physical Development**



# Development Services

## Expenditures

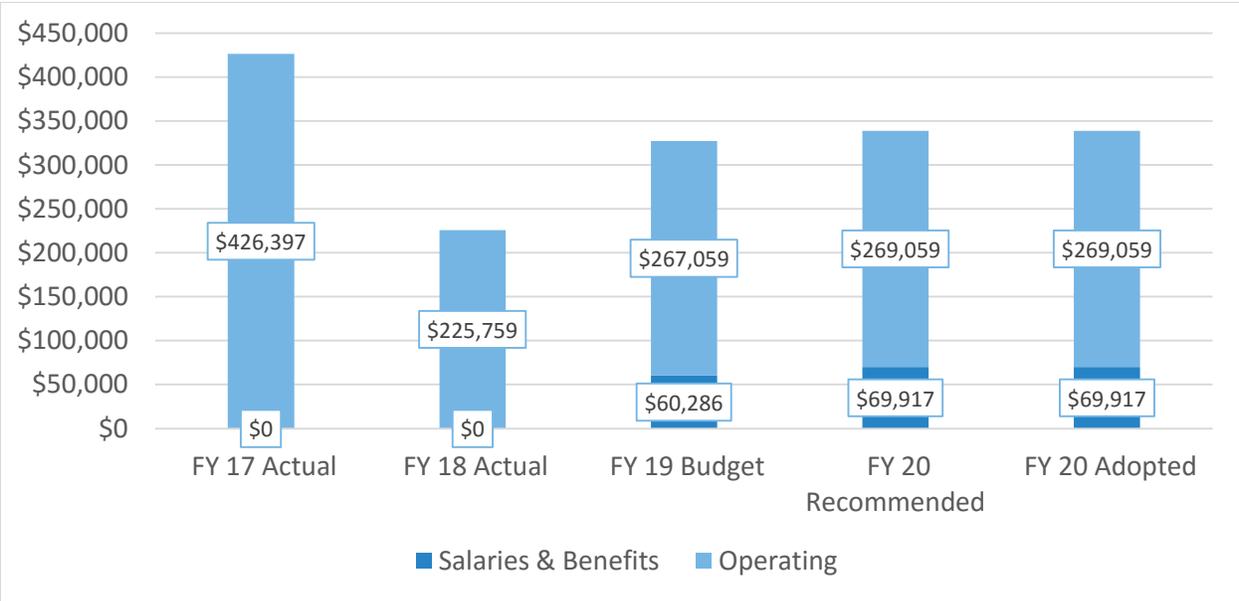
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Recommended Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$340,390	\$405,006	\$443,758	\$499,868	\$499,868	\$56,110	12.64%
<i>Operating</i>	\$5,679	\$5,916	\$16,751	\$20,725	\$20,725	\$3,974	23.72%
<i>Capital &amp; Capital Outlay</i>	\$4,000	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$350,070	\$410,922	\$460,509	\$520,593	\$520,593	\$60,084	13.05%



# Economic Development

## Expenditures

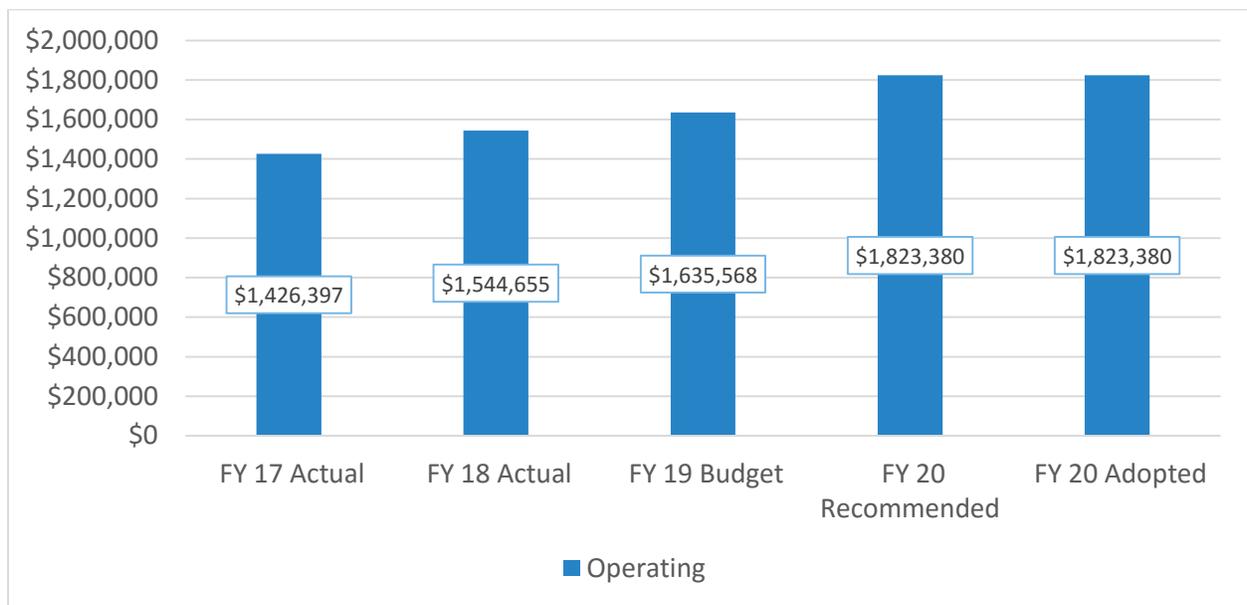
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$0	\$0	\$60,286	\$69,917	\$69,917	\$9,631	15.98%
<i>Operating</i>	\$426,397	\$225,759	\$267,059	\$269,059	\$269,059	\$2,000	0.75%
<b>Total</b>	\$426,397	\$225,759	\$327,345	\$338,976	\$338,976	\$11,631	3.55%



# Tourism Development

## Expenditures

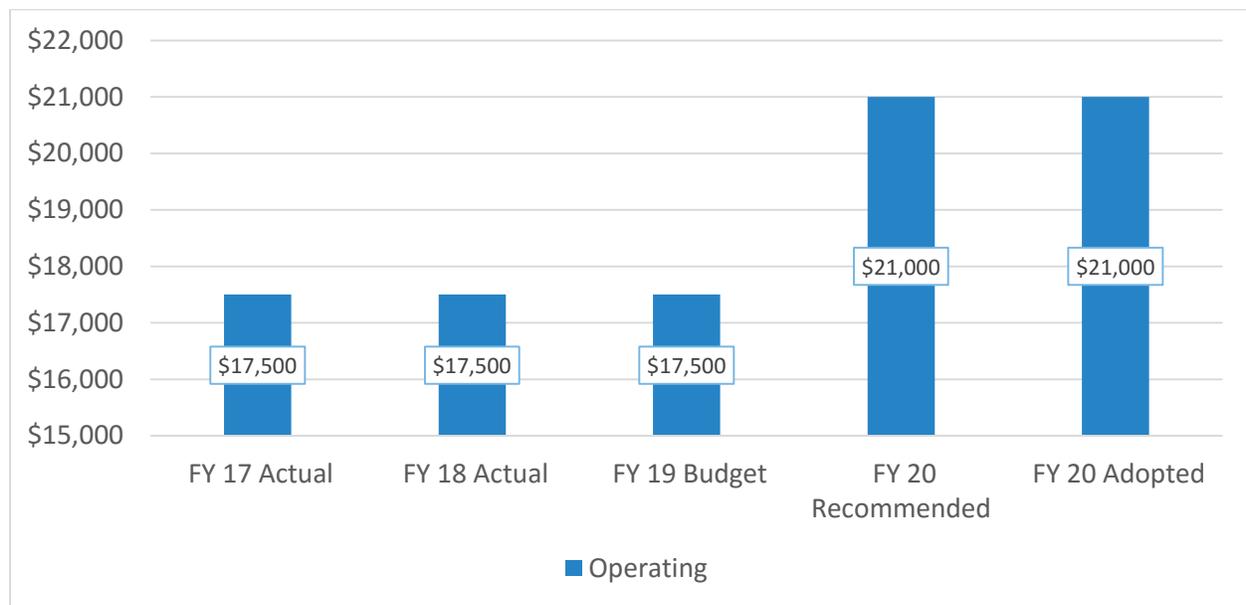
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$1,426,397	\$1,544,655	\$1,635,568	\$1,823,380	\$1,823,380	\$187,812	11.48%
<b>Total</b>	\$1,426,397	\$1,544,655	\$1,635,568	\$1,823,380	\$1,823,380	\$187,812	11.48%



# Community Development

## Expenditures

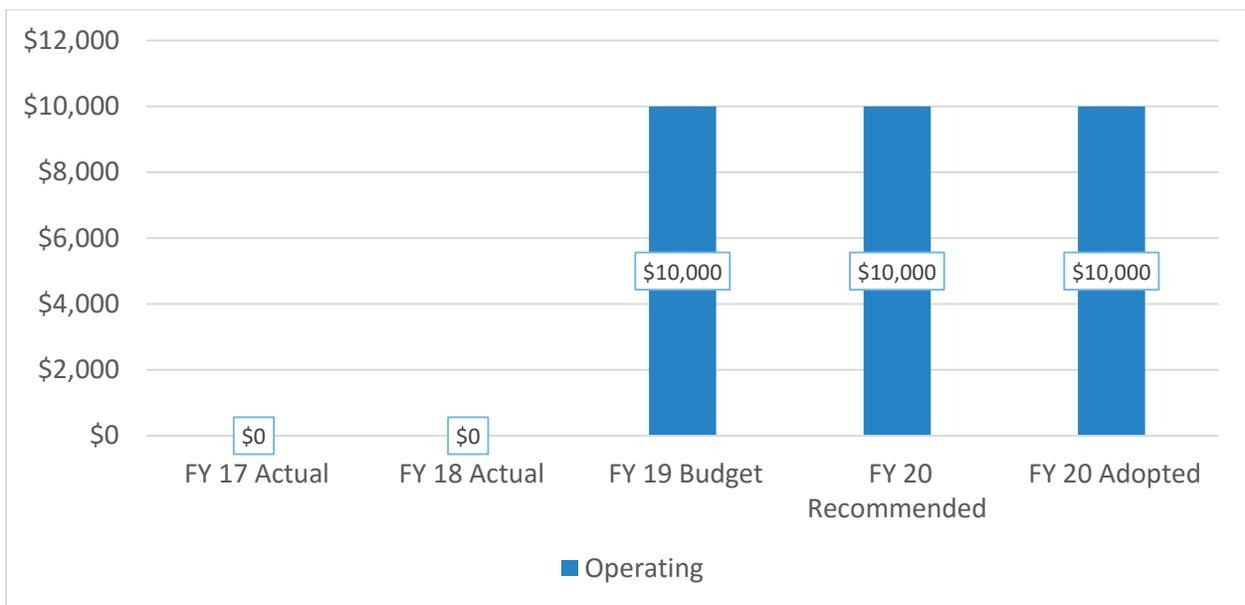
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$17,500	\$17,500	\$17,500	\$21,000	\$21,000	\$3,500	20.00%
<b>Total</b>	\$17,500	\$17,500	\$17,500	\$21,000	\$21,000	\$3,500	20.00%



# Special Employment Programs

## Expenditures

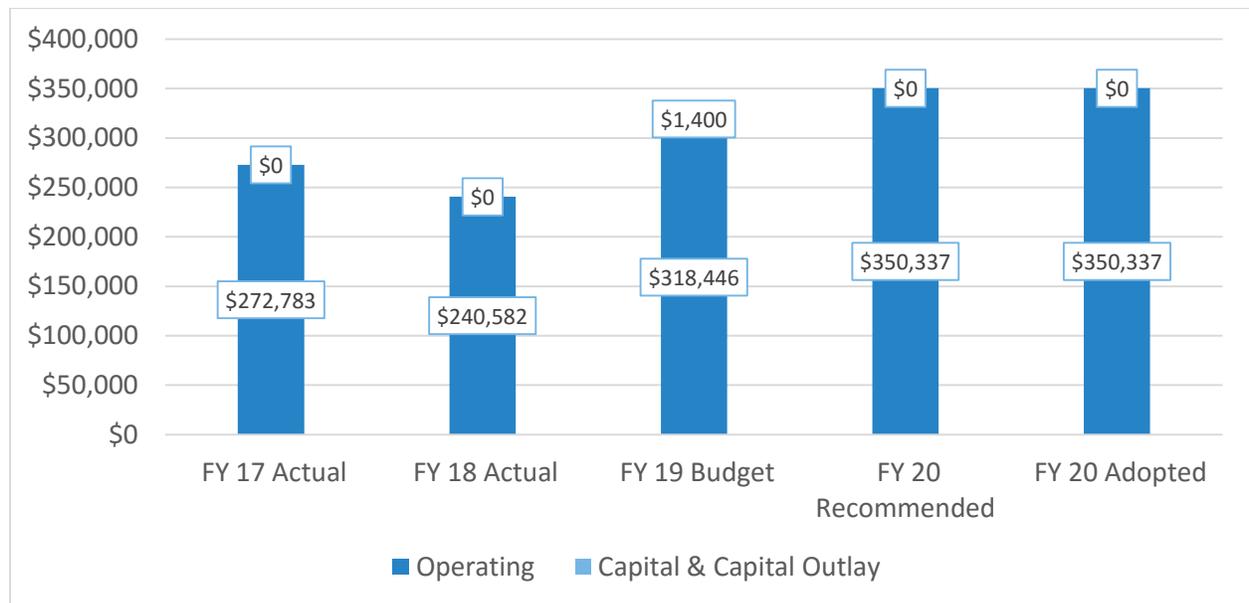
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$0	\$0	\$10,000	\$10,000	\$10,000	\$0	0.00%
<i>Total</i>	\$0	\$0	\$10,000	\$10,000	\$10,000	\$0	0.00%



# Cooperative Extension

## Expenditures

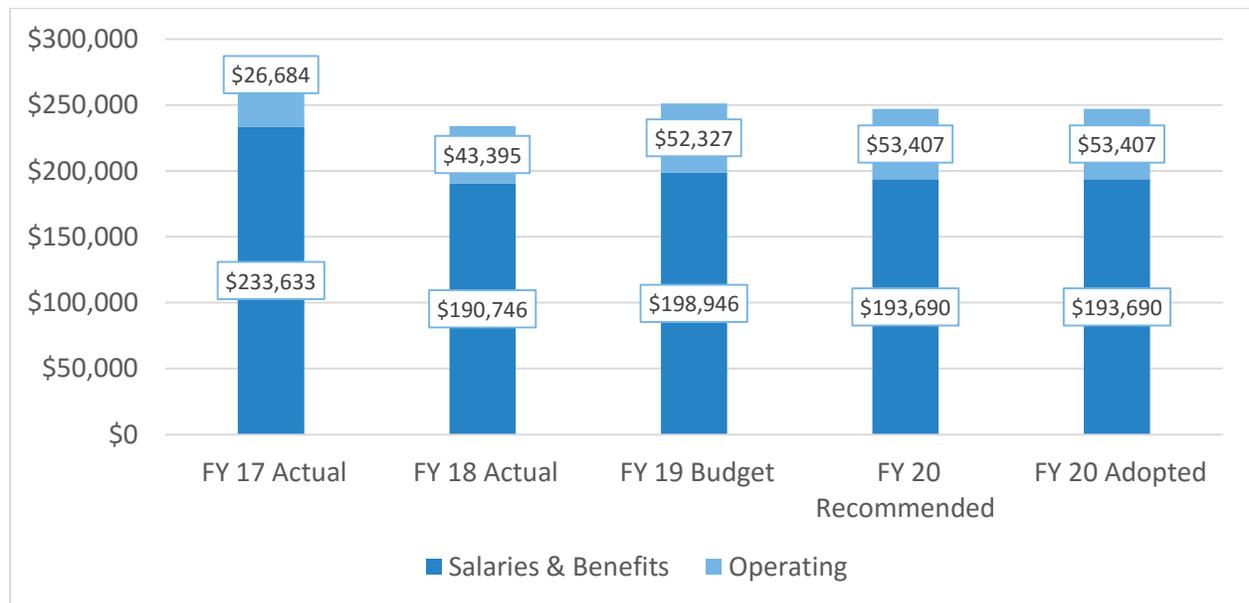
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$272,783	\$240,582	\$318,446	\$350,337	\$350,337	\$31,891	10.01%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$1,400	\$0	\$0	-\$1,400	-100.00%
<b><i>Total</i></b>	<b>\$272,783</b>	<b>\$240,582</b>	<b>\$319,846</b>	<b>\$350,337</b>	<b>\$350,337</b>	<b>\$30,491</b>	<b>9.53%</b>



# Soil and Water Conservation

## Expenditures

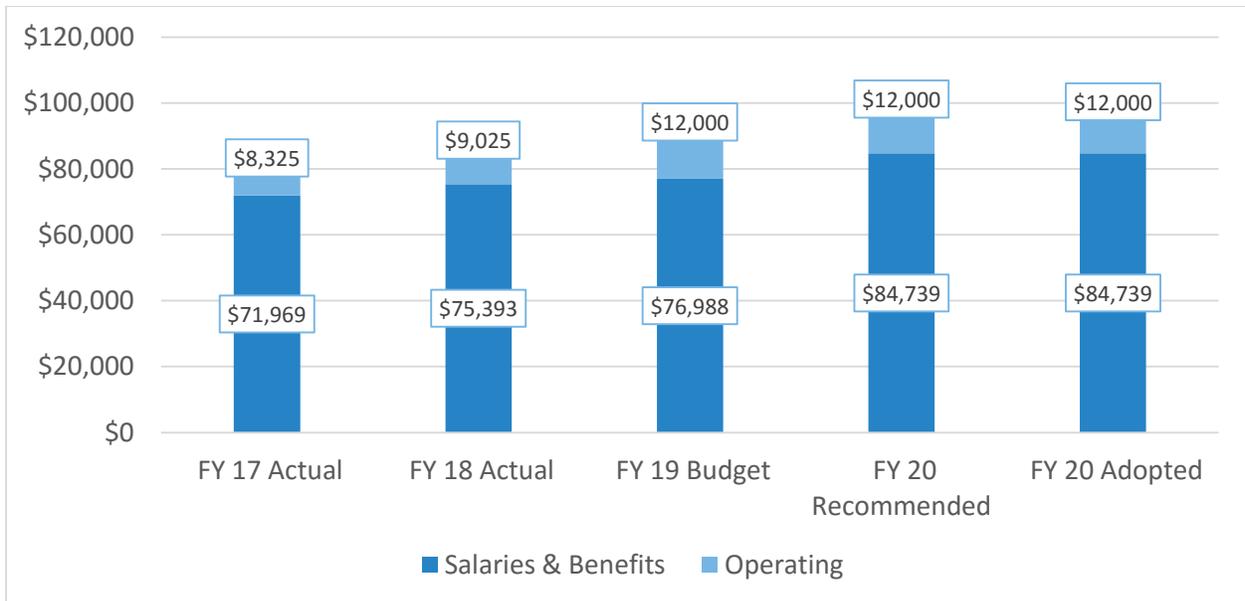
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$233,633	\$190,746	\$198,946	\$193,690	\$193,690	-\$5,256	-2.64%
<i>Operating</i>	\$26,684	\$43,395	\$52,327	\$53,407	\$53,407	\$1,080	2.06%
<b>Total</b>	\$260,318	\$234,141	\$251,273	\$247,097	\$247,097	-\$4,176	-1.66%



# Soil and Water Conservation – AG Tech

## Expenditures

	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Recommended Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$71,969	\$75,393	\$76,988	\$84,739	\$84,739	\$7,751	10.07%
<i>Operating</i>	\$8,325	\$9,025	\$12,000	\$12,000	\$12,000	\$0	0.00%
<b><i>Total</i></b>	<b>\$80,294</b>	<b>\$84,418</b>	<b>\$88,988</b>	<b>\$96,739</b>	<b>\$96,739</b>	<b>\$7,751</b>	<b>8.71%</b>







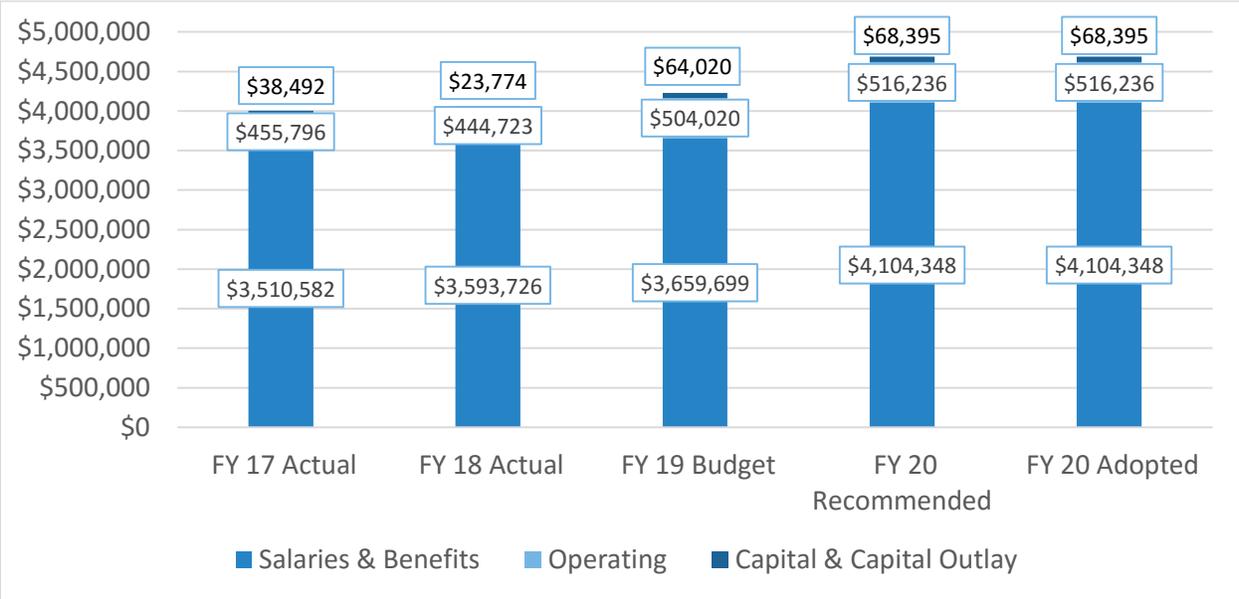
# **Health and Human Services**



# HHSA- Health

## Expenditures

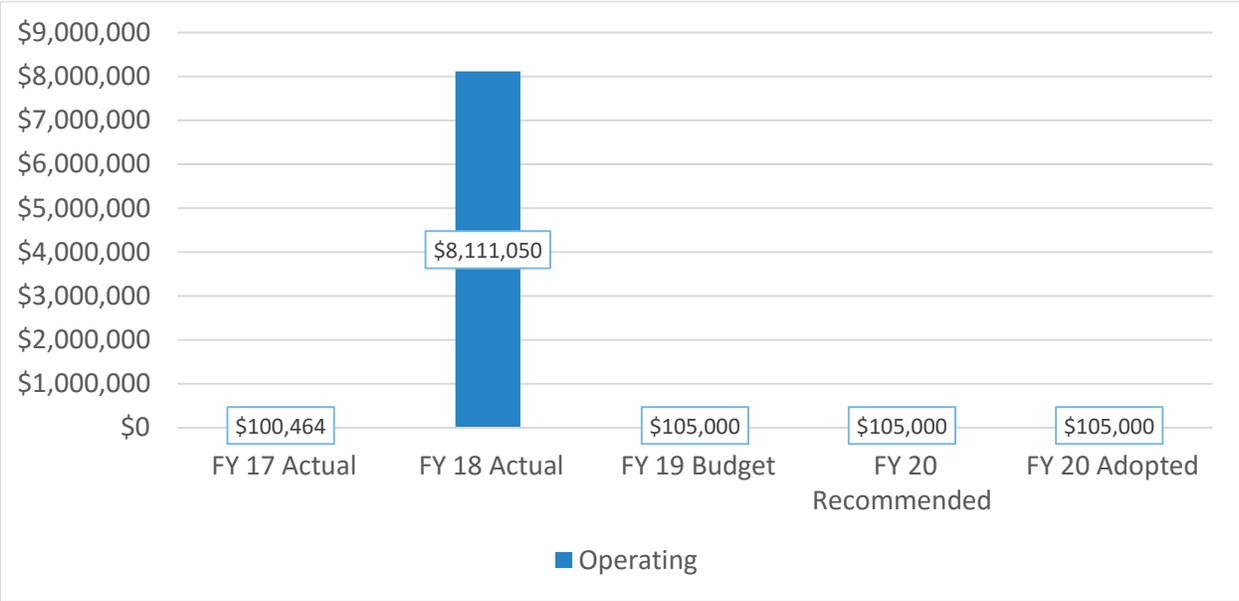
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$3,510,582	\$3,593,726	\$3,659,699	\$4,104,348	\$4,104,348	\$444,649	12.15%
<i>Operating</i>	\$455,796	\$444,723	\$504,020	\$516,236	\$516,236	\$12,216	2.42%
<i>Capital &amp; Capital Outlay</i>	\$38,492	\$23,774	\$64,020	\$68,395	\$68,395	\$4,375	6.83%
<b>Total</b>	\$4,004,870	\$4,062,223	\$4,227,739	\$4,688,979	\$4,688,979	\$461,240	10.91%



# Mental Health

## Expenditures

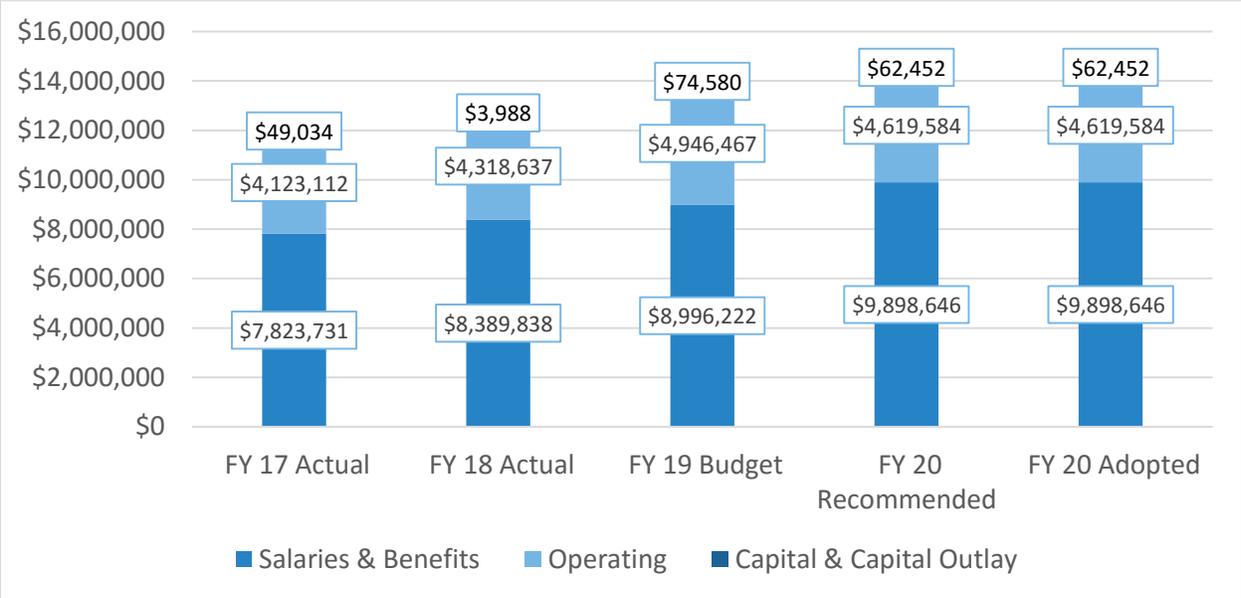
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Recommended Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$100,464	\$8,111,050	\$105,000	\$105,000	\$105,000	\$0	0.00%
<i>Total</i>	\$100,464	\$8,111,050	\$105,000	\$105,000	\$105,000	\$0	0.00%



# HHSA – Social Services

## Expenditures

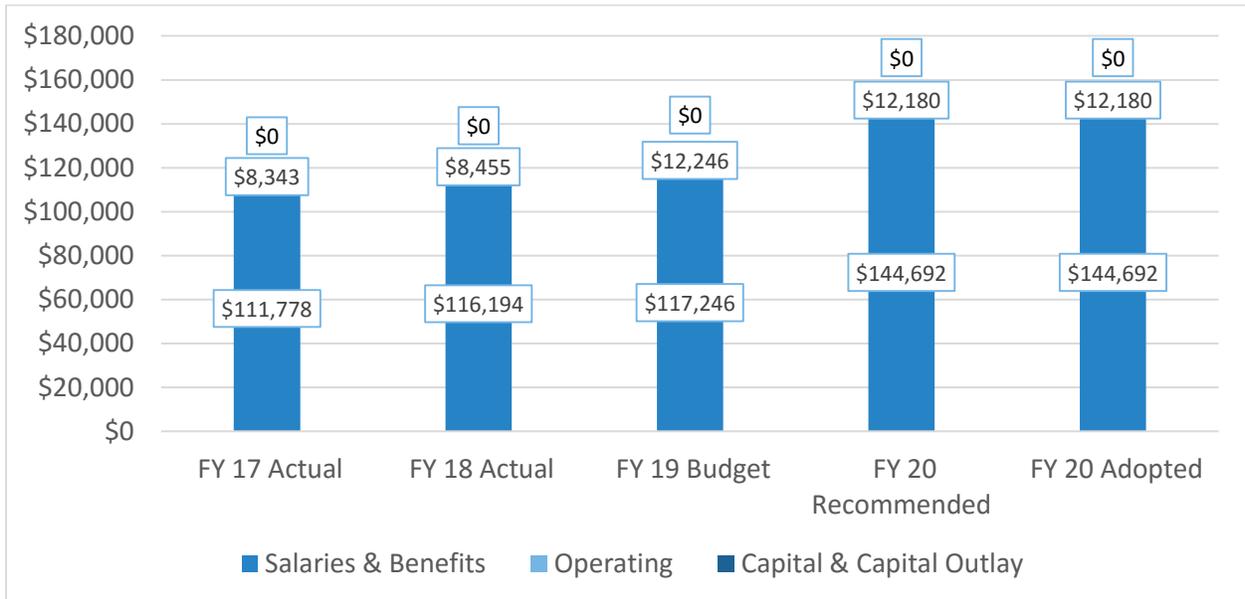
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$7,823,731	\$8,389,838	\$8,996,222	\$9,898,646	\$9,898,646	\$902,424	10.03%
<i>Operating</i>	\$4,123,112	\$4,318,637	\$4,946,467	\$4,619,584	\$4,619,584	-\$326,883	-6.61%
<i>Capital &amp; Capital Outlay</i>	\$49,034	\$3,988	\$74,580	\$62,452	\$62,452	-\$12,128	-16.26%
<b>Total</b>	\$11,995,877	\$12,712,464	\$14,017,269	\$14,580,682	\$14,580,682	\$563,413	4.02%



# Veterans Services

## Expenditures

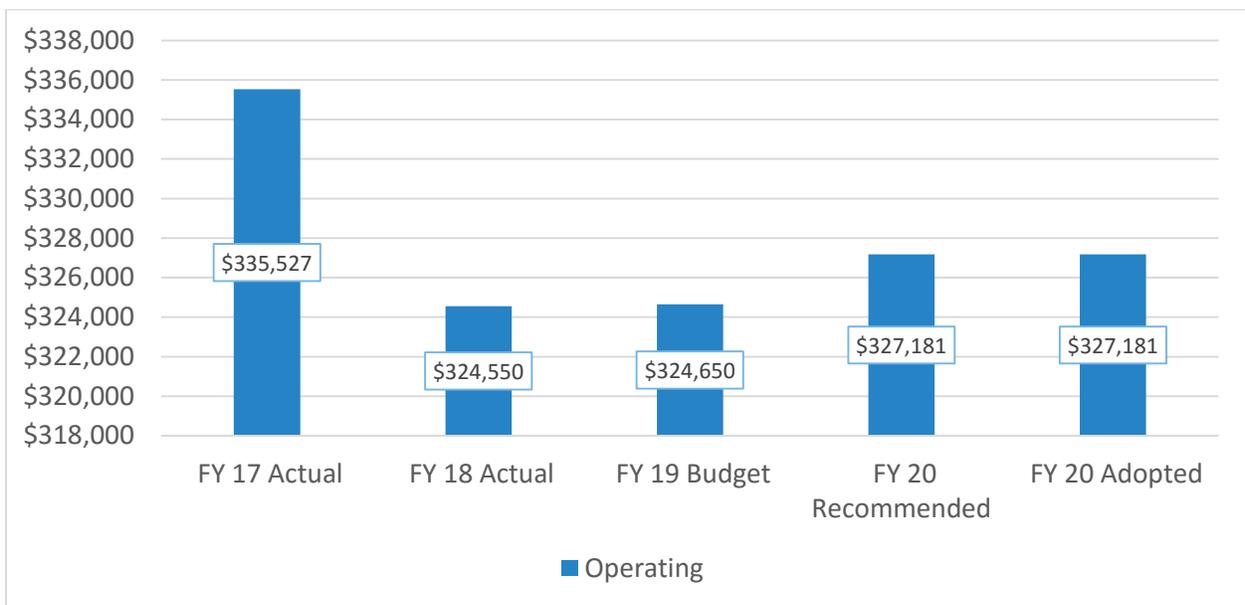
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$111,778	\$116,194	\$117,246	\$144,692	\$144,692	\$27,446	23.41%
<i>Operating</i>	\$8,343	\$8,455	\$12,246	\$12,180	\$12,180	-\$66	-0.54%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$120,121	\$124,649	\$129,492	\$156,872	\$156,872	\$27,380	21.14%



# Youth Services

## Expenditures

	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$335,527	\$324,550	\$324,650	\$327,181	\$327,181	\$2,531	0.78%
<i>Total</i>	\$335,527	\$324,550	\$324,650	\$327,181	\$327,181	\$2,531	0.78%





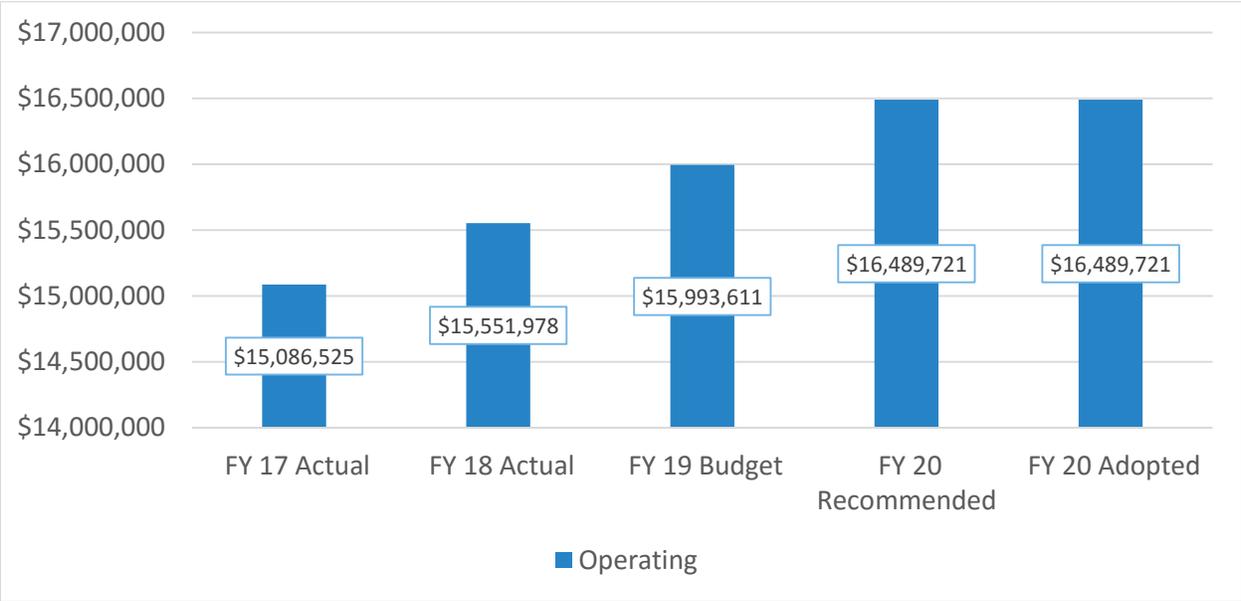
# **Education**



# Public Schools – Operating

## Expenditures

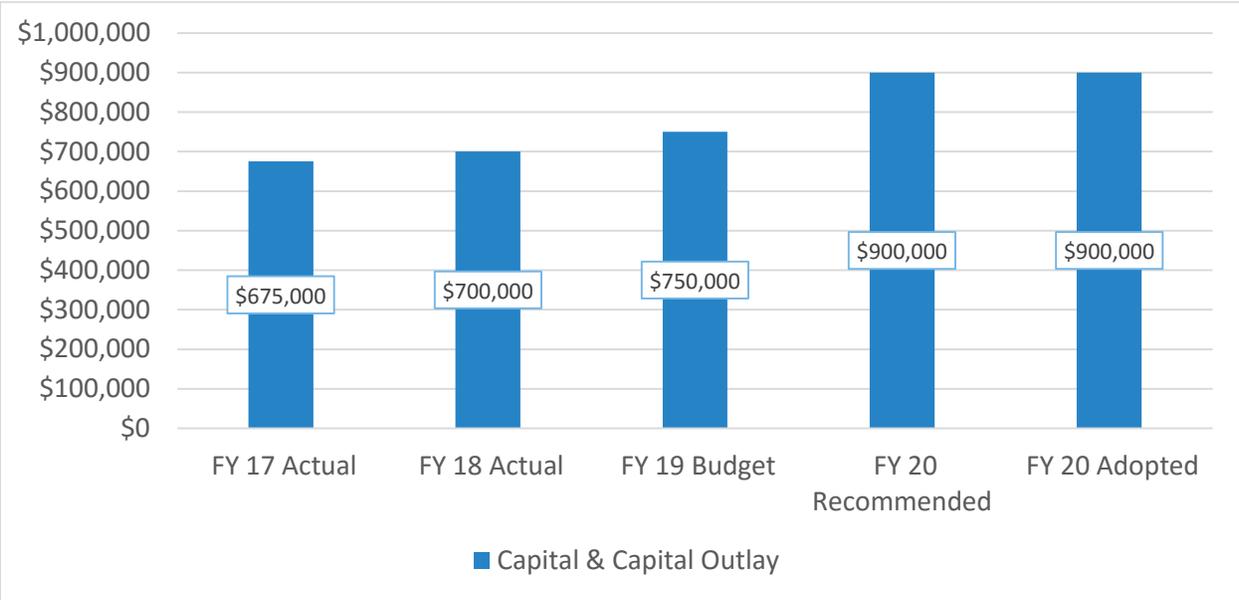
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$15,086,525	\$15,551,978	\$15,993,611	\$16,489,721	\$16,489,721	\$496,110	3.10%
<i>Total</i>	\$15,086,525	\$15,551,978	\$15,993,611	\$16,489,721	\$16,489,721	\$496,110	3.10%



# Public Schools – Capital

## Expenditures

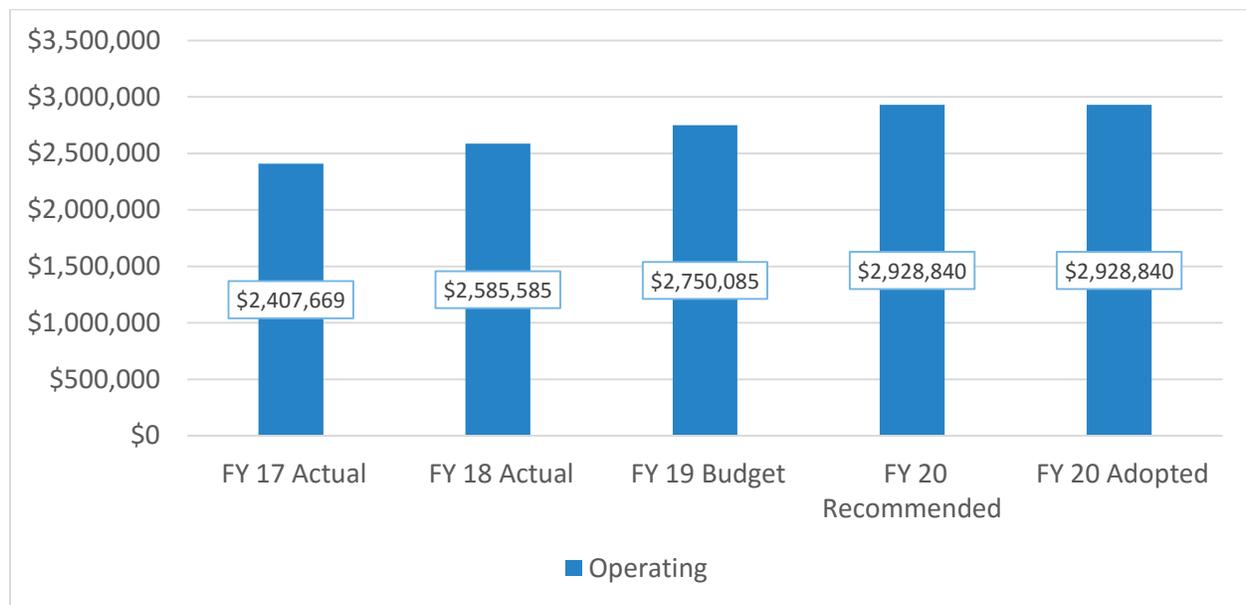
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Capital &amp; Capital Outlay</i>	\$675,000	\$700,000	\$750,000	\$900,000	\$900,000	\$150,000	20.00%
<i>Total</i>	\$675,000	\$700,000	\$750,000	\$900,000	\$900,000	\$150,000	20.00%



# Community College – Operating

## Expenditures

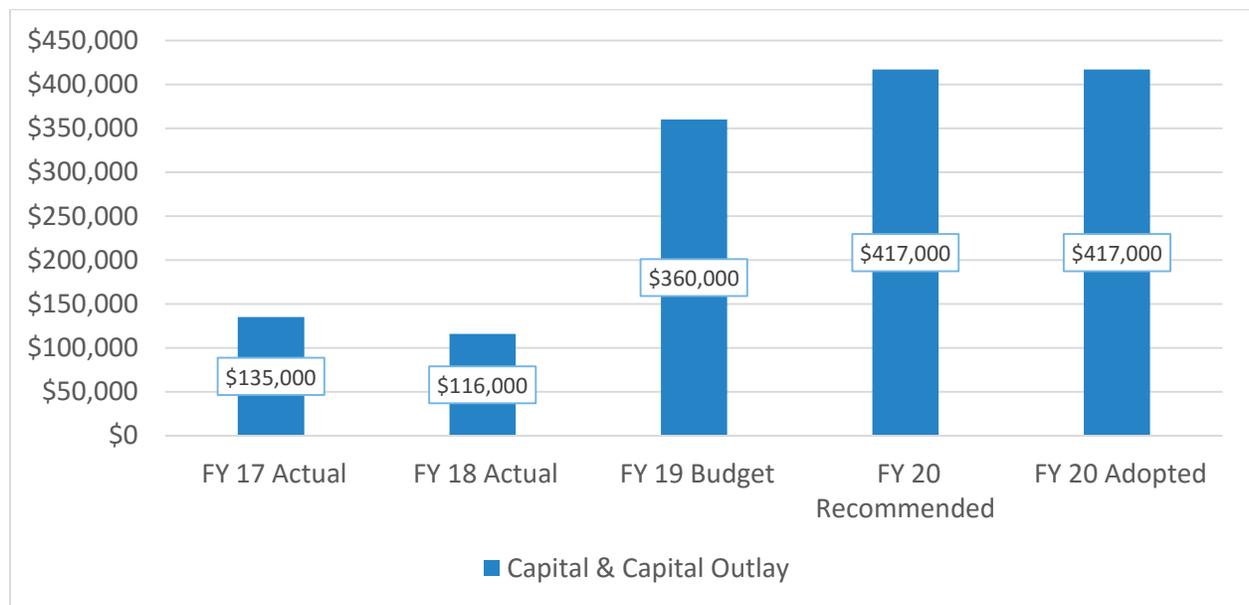
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$2,407,669	\$2,585,585	\$2,750,085	\$2,928,840	\$2,928,840	\$178,755	6.50%
<i>Total</i>	\$2,407,669	\$2,585,585	\$2,750,085	\$2,928,840	\$2,928,840	\$178,755	6.50%



# Community College – Capital

## Expenditures

	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Capital &amp; Capital Outlay</i>	\$135,000	\$116,000	\$360,000	\$417,000	\$417,000	\$57,000	15.83%
<i>Total</i>	\$135,000	\$116,000	\$360,000	\$417,000	\$417,000	\$57,000	15.83%







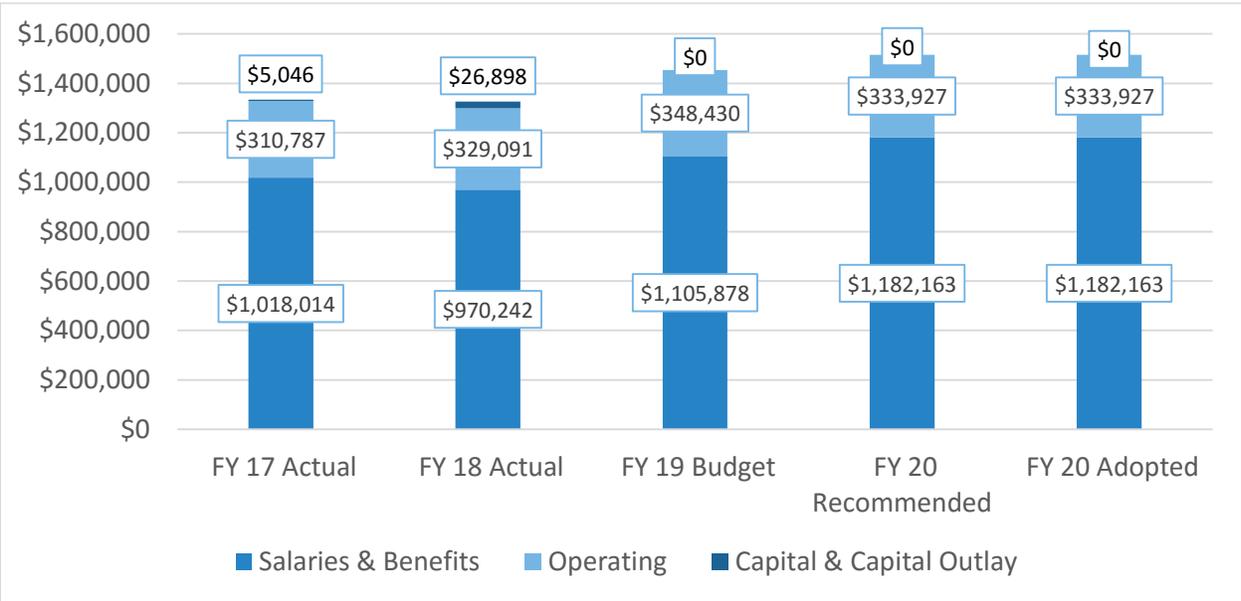
# **Cultural and Recreational**



# Library

## Expenditures

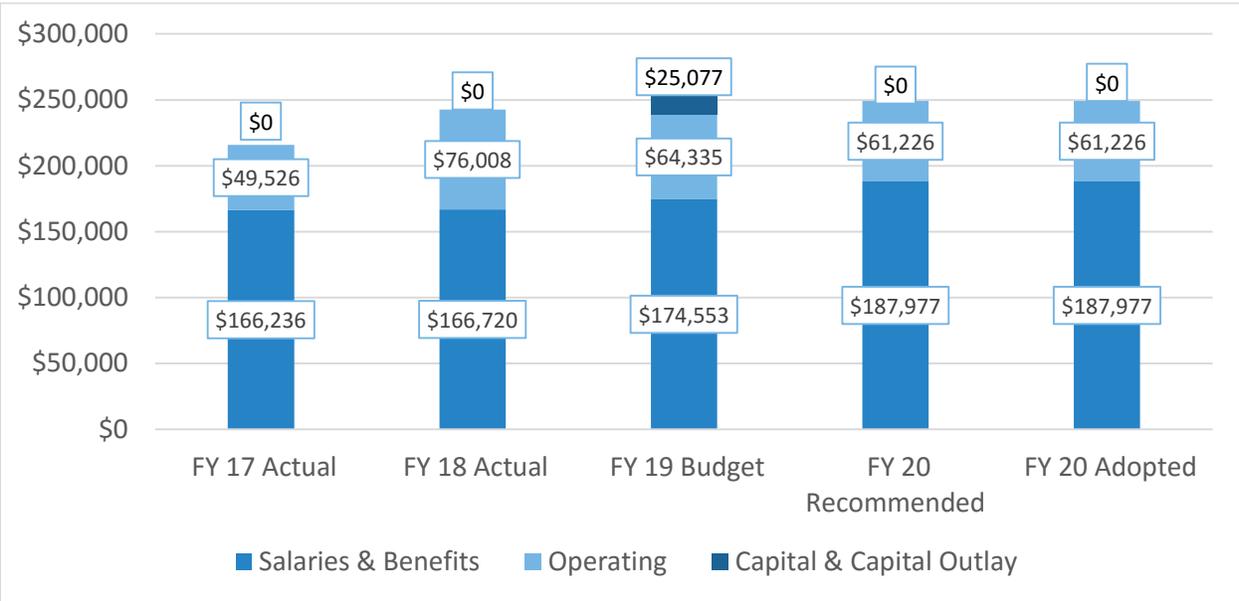
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$1,018,014	\$970,242	\$1,105,878	\$1,182,163	\$1,182,163	\$76,285	6.90%
<i>Operating</i>	\$310,787	\$329,091	\$348,430	\$333,927	\$333,927	-\$14,503	-4.16%
<i>Capital &amp; Capital Outlay</i>	\$5,046	\$26,898	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$1,333,846	\$1,326,230	\$1,454,308	\$1,516,090	\$1,516,090	\$61,782	4.25%



# Parks and Recreation

## Expenditures

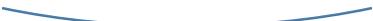
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$166,236	\$166,720	\$174,553	\$187,977	\$187,977	\$13,424	7.69%
<i>Operating</i>	\$49,526	\$76,008	\$64,335	\$61,226	\$61,226	-\$3,109	-4.83%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$25,077	\$0	\$0	-\$25,077	-100.00%
<b>Total</b>	<b>\$215,761</b>	<b>\$242,728</b>	<b>\$263,965</b>	<b>\$249,203</b>	<b>\$249,203</b>	<b>-\$14,762</b>	<b>-5.59%</b>







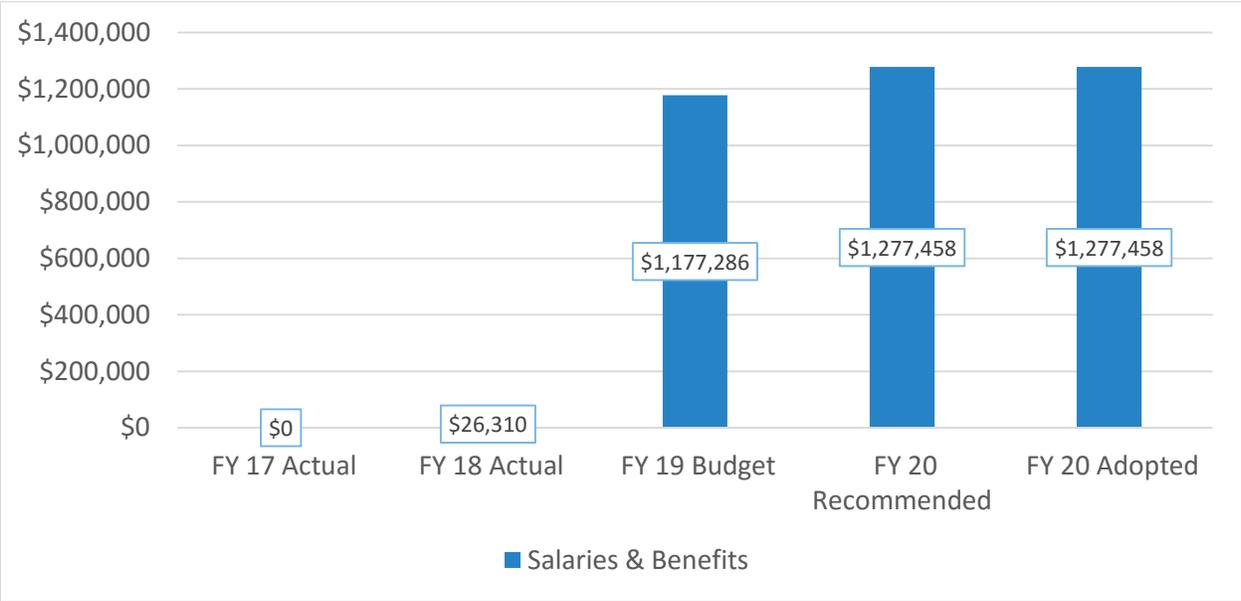
# **Debt Service, Transfers and Budgetary Accounts**



# Non Departmental

## Expenditures

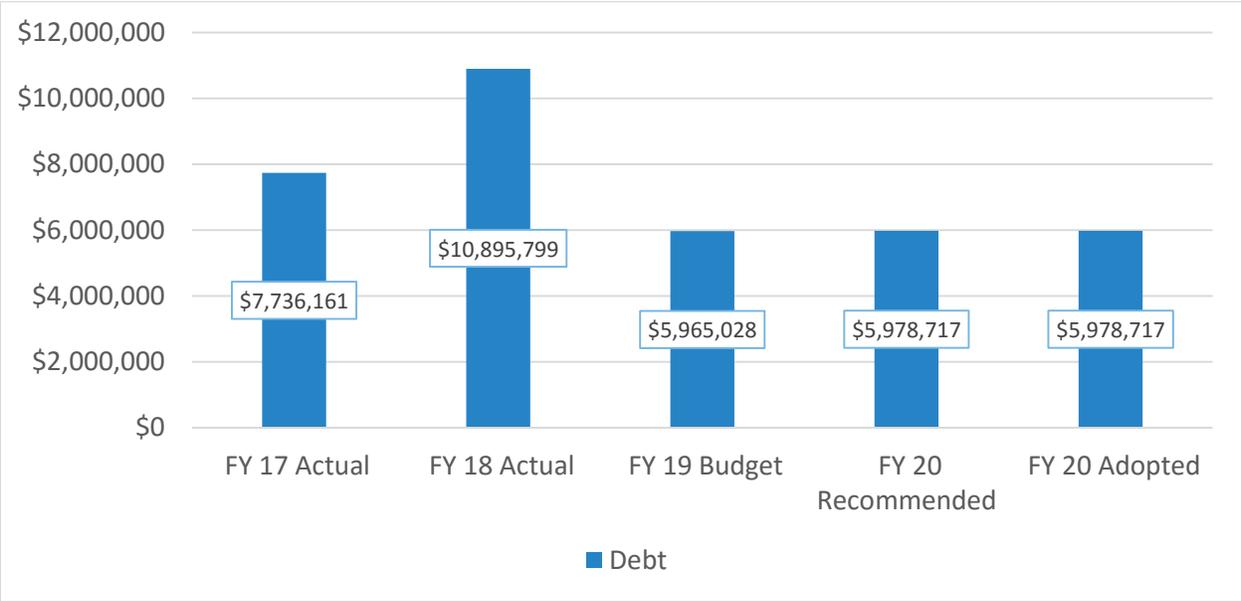
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Salaries &amp; Benefits</i>	\$0	\$26,310	\$1,177,286	\$1,277,458	\$1,277,458	\$100,172	8.51%
<b>Total</b>	\$0	\$26,310	\$1,177,286	\$1,277,458	\$1,277,458	\$100,172	8.51%



# Debt Service

## Expenditures

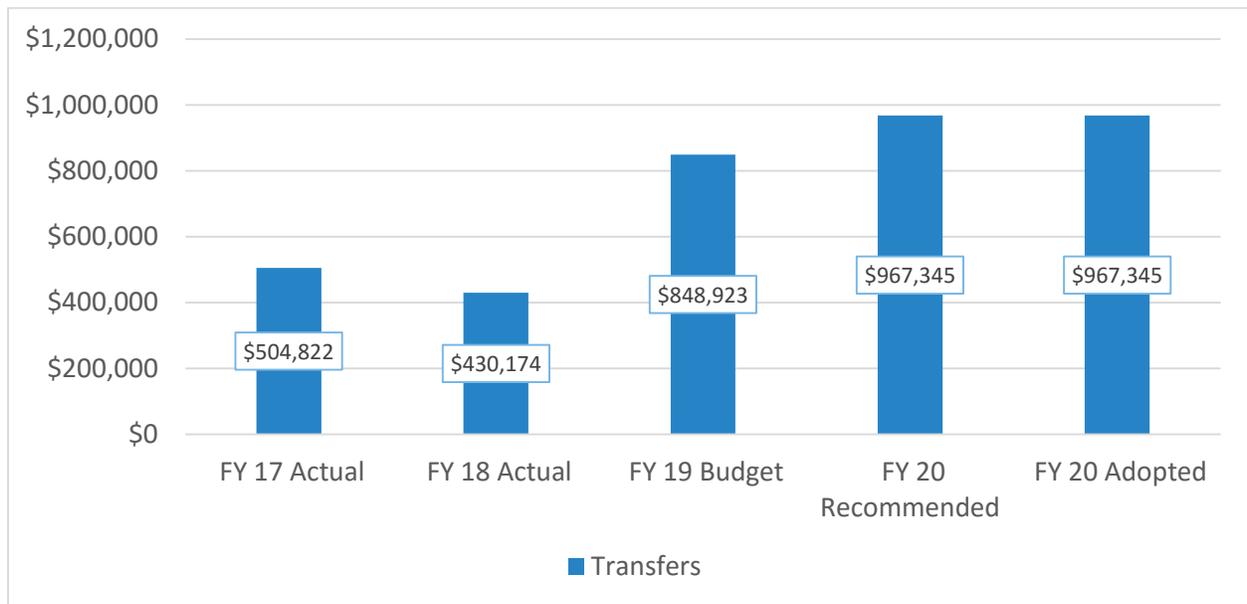
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Debt</i>	\$7,736,161	\$10,895,799	\$5,965,028	\$5,978,717	\$5,978,717	\$13,689	0.23%
<i>Total</i>	\$7,736,161	\$10,895,799	\$5,965,028	\$5,978,717	\$5,978,717	\$13,689	0.23%



# Transfers To/From Other Accounts

## Expenditures

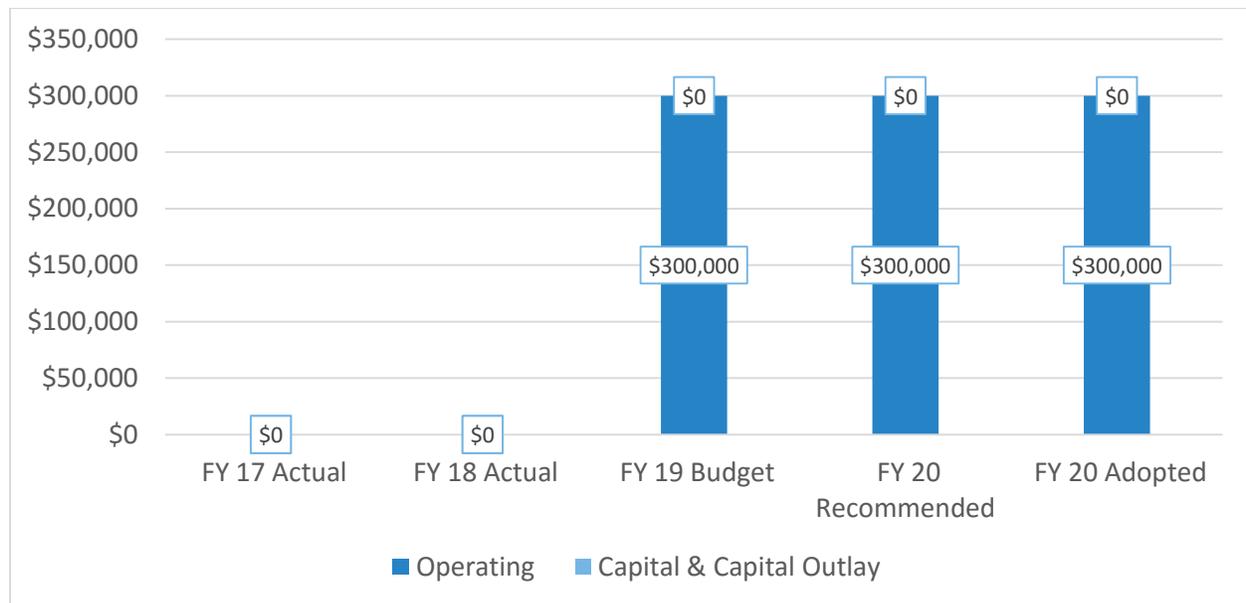
	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Transfers</i>	\$504,822	\$430,174	\$848,923	\$967,345	\$967,345	\$118,422	13.95%
<b>Total</b>	\$504,822	\$430,174	\$848,923	\$967,345	\$967,345	\$118,422	13.95%



# Contingency

## Expenditures

	<i>FY 17 Actual</i>	<i>FY 18 Actual</i>	<i>FY 19 Budget</i>	<i>FY 20 Recommended</i>	<i>FY 20 Adopted</i>	<i>FY 20 Adopted Over/(Under) FY 19 Adopted</i>	<i>% Change</i>
<i>Operating</i>	\$0	\$0	\$300,000	\$300,000	\$300,000	\$0	0.00%
<i>Capital &amp; Capital Outlay</i>	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
<b>Total</b>	\$0	\$0	\$300,000	\$300,000	\$300,000	\$0	0.00%







# **Other Budgeted Funds**



Other Budgeted Funds					
INTERNAL SERVICE FUNDS					
Manager Adopted FY 20 Budget					
		FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted
<b>FUND 15</b>	<b>HEALTH SELF INSURANCE FUND</b>				
	<b>PROJECTED REVENUES:</b>				
	Haywood County Revenues	\$6,273,456	\$6,373,000	\$9,012,278	\$9,012,278
	Retiree, dependent coverage, other	745,860	647,000	1,104,094	1,104,094
	Transfer from w/c fund	-	-	-	-
	<b>TOTAL</b>	<b>\$7,019,316</b>	<b>\$7,020,000</b>	<b>\$10,116,372</b>	<b>\$10,116,372</b>
	<b>PROJECTED EXPENDITURES:</b>				
	Medical insurance claims	\$6,104,068	\$6,290,000	\$9,319,372	\$9,319,372
	Medical insurance administration fees/premiums	740,863	730,000	797,000	797,000
	<b>TOTAL</b>	<b>\$6,844,931</b>	<b>\$7,020,000</b>	<b>\$10,116,372</b>	<b>\$10,116,372</b>
<b>FUND 16</b>	<b>WORKERS COMPENSATION SELF INSURANCE FUND</b>				
	<b>PROJECTED REVENUES:</b>				
	Haywood County Revenues	\$273,403	\$275,000	\$300,000	\$300,000
	Fund balance appropriation		275,000	125,000	125,000
	<b>TOTAL</b>	<b>\$273,403</b>	<b>\$550,000</b>	<b>\$425,000</b>	<b>\$425,000</b>
	<b>PROJECTED EXPENDITURES:</b>				
	Workers compensation claims	\$126,522	\$400,000	\$300,000	\$300,000
	Workers compensation administratin fees/premiums	146,016	150,000	125,000	125,000
	Transfer to health insurance fund	-	-	-	-
	<b>TOTAL</b>	<b>\$272,538</b>	<b>\$550,000</b>	<b>\$425,000</b>	<b>\$425,000</b>

**GENERAL FUND  
CONSOLIDATING FUNDS  
Manager Adopted FY 20 Budget**

			FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted
<b>FUND 19 SOUTHWESTERN CHILD DEVELOPMENT CENTER FUND</b>						
	<b>PROJECTED REVENUES:</b>					
	Intergovernmental revenues		\$45,546	\$0	\$0	\$0
	<b>TOTAL</b>		<b>\$45,546</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
	<b>PROJECTED EXPENDITURES:</b>					
	SW CDC reimbursements		\$45,546	\$0	\$0	\$0
	<b>TOTAL</b>		<b>\$45,546</b>	<b>\$0</b>	<b>\$0</b>	<b>\$0</b>
<b>FUND 20 LAW ENFORCEMENT OFFICER SEPARATION FUND</b>						
	<b>PROJECTED OTHER FINANCING SOURCES:</b>					
	Transfer from General Fund		\$65,000	\$65,000	\$65,000	\$65,000
	Appropriation of fund balance					
	<b>TOTAL</b>		<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>
	<b>PROJECTED EXPENDITURES:</b>					
	LEO Retirement payments		\$29,162	\$65,000	\$65,000	\$65,000
	<b>TOTAL</b>		<b>\$29,162</b>	<b>\$65,000</b>	<b>\$65,000</b>	<b>\$65,000</b>

EMERGENCY 911					
SPECIAL REVENUE FUND					
Manager Adopted FY 20 Budget					
		FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted
<b>FUND 23</b>	<b>EMERGENCY TELEPHONE SYSTEM</b>				
<b>PROJECTED REVENUES:</b>					
	E911 Charges	\$325,926	\$430,864	\$433,942	\$433,942
	Investment earnings	168	100	200	200
	Fund Balance Appropriation	-	-	-	-
	<b>TOTAL</b>	<b>\$326,094</b>	<b>\$430,964</b>	<b>\$434,142</b>	<b>\$434,142</b>
<b>PROJECTED EXPENDITURES:</b>					
	Public safety operating	\$313,864	\$428,964	\$419,142	\$419,142
	Capital outlay	-	2,000	15,000	15,000
	Contingency	-	-	-	-
	Transfer to Capital Project Fund for E-911	-	-	-	-
	<b>TOTAL</b>	<b>\$313,864</b>	<b>\$430,964</b>	<b>\$434,142</b>	<b>\$434,142</b>

SOLID WASTE MANAGEMENT					
SPECIAL REVENUE FUND					
Manager Adopted FY 20 Budget					
		FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted
<b>FUND 24</b>	<b>SOLID WASTE MANAGEMENT FUND</b>				
<b>PROJECTED REVENUES:</b>					
	Household availability fee:				
	current year fees	\$5,050,841	\$5,125,000	\$5,125,000	\$5,125,000
	current year business fees	592,797	615,000	615,000	615,000
	prior year fees collected current year	396,097	310,000	312,958	312,958
	sub-total	6,039,735	6,050,000	6,052,958	6,052,958
	Intergovernmental grants/reimbursements	53,861	32,000	52,000	52,000
	SW disposal taxes	159,087	140,000	140,000	140,000
	Tipping fees	67,820	40,000	60,000	60,000
	Recycling revenue	0	0	0	0
	SW host fees	100,497	105,000	108,000	108,000
	<b>TOTAL</b>	<b>\$6,421,000</b>	<b>\$6,367,000</b>	<b>\$6,412,958</b>	<b>\$6,412,958</b>
<b>PROJECTED EXPENDITURES:</b>					
	Salaries & benefits	157,806	225,422	348,115	348,115
	Operating costs	3,303,391	3,779,534	3,899,343	3,899,343
	Capital outlay	108,374	142,500	65,500	65,500
	Contingency	-	300,000	300,000	300,000
	Transfer to Capital Project	-	1,919,544	1,800,000	1,800,000
	<b>TOTAL</b>	<b>\$3,569,571</b>	<b>\$6,367,000</b>	<b>\$6,412,958</b>	<b>\$6,412,958</b>

**SPECIAL DISTRICT FUNDS**  
**Manager Adopted FY 20 Budget**

		FY 18 Actual	FY 19 Budget	FY 20 Recommended	FY 20 Adopted
<b>FUND 27</b>	<b>ROAD DISTRICT FUND</b>				
	<b>PROJECTED REVENUES:</b>				
	Taxes collected	\$237,776	\$232,474	\$347,882	\$347,882
	Interest collected				
	<b>TOTAL</b>	\$237,776	\$232,474	\$347,882	\$347,882
	<b>PROJECTED EXPENDITURES:</b>				
	Taxes and interest paid to district	\$237,776	\$232,474	\$347,882	\$347,882
	<b>TOTAL</b>	\$237,776	\$232,474	\$347,882	\$347,882
<b>FUND 28</b>	<b>FIRE DISTRICT FUND</b>				
	<b>PROJECTED REVENUES:</b>				
	Taxes collected	\$4,051,703	\$4,066,586	\$4,237,991	\$4,237,991
	Interest collected				
	<b>TOTAL</b>	\$4,051,703	\$4,066,586	\$4,237,991	\$4,237,991
	<b>PROJECTED EXPENDITURES:</b>				
	Taxes and interest paid to district	\$4,051,703	\$4,066,586	\$4,237,991	\$4,237,991
	<b>TOTAL</b>	\$4,051,703	\$4,066,586	\$4,237,991	\$4,237,991
<b>FUND 29</b>	<b>SANITARY DISTRICT FUND</b>				
	<b>PROJECTED REVENUES:</b>				
	Taxes collected	\$264,256	\$235,000	\$235,000	\$235,000
	Interest collected				
	<b>TOTAL</b>	\$264,256	\$235,000	\$235,000	\$235,000
	<b>PROJECTED EXPENDITURES:</b>				
	Taxes and interest paid to district	\$264,456	\$235,000	\$235,000	\$235,000
	<b>TOTAL</b>	\$264,456	\$235,000	\$235,000	\$235,000

